WEDNESDAY AUGUST 26 1998

Cybersex industry Hot profits and hardcore crime E-commerce, Page 16



Global economy Already a crisis could be a catastrophe Martin Wolf, Page 9



South Korea Time to give workers an ownership share Personal View, Page 8

Japan's retailers **Selling off** to survive Page 13

WORLD NEWS

insurers agree deal to settle Holocaust victims' claims

Five of Europe's biggest insurers have agreed on a deal to settle with Holocaust victims and their relatives. Under the deal struck with US state regulators yester-day, Allianz of Germany, Axa of France, and Zurich, Basier Leben and Winterthur of Switzerland would let an international commission determine how much they owe in unpaid insurance benefits, Page 10

Serbs defy UN over Kosovo Serbia ignored United Nations calls for a Kosovo ceasefire and shelled ethnic Albanian villages i the province for the third day running. Yugoslav president Slobodan Milosevic seems determined to destroy the separatists and their supporters before he negotiates seriously. Page 2

Migerian poll date set Nigeria's electoral commission announced February 27, 1999 as the date for presidential elections. Military ruler Gen Abdulsalam Abubakar has promised to give up power on May 29. Page 4

Jets bomb Congo rebels Angola and Zimbabwe stepped up their military intervention in Democratic Republic of Congo's war, bombing rebel positions in central and south-west Congo.

Sierra Leone death sentences Death sentences were pronounced in Sierra Leone on all 16 people convicted of involve ment in a May 1997 coup. They had been found guilty of collaborating with the army junta that ousted President Ahmad Tejan

Taliban tighten grip on Afghanistan Afghanistan's Taliban militia said it planned an offensive on central Barniyan province, one of their opponents' last big strongholds.

More Israeli settlements planned Israeli prime minister Benjamin Netanyahu announced new settlement plans for Hebron despite rising hopes for a deal on an Israeli redeolovment from part of the West Bank. Page 4

Chinese president Jiang Zemin postponed his visit to Japan next month, officially because of China's severe floods. Foreign diplomats said another reason was differences about what should be agreed at the summit. Page 5

indian floods affect 4m Efforts intensified to help tens of thousands of people marooned by flooding in northern India. An Uttar Pradesh official said 700,000 in the state were cut off by floods which had affected

more than 4m people. No Disney for Dubai Disney characters Goofy, Mickey Mouse and Minnie have cancelled a trip to the Gulf emirate security fears after the US missile

attack on Sudan. Drug delivery

UK company Weston Medical said it had developed a needlefree injection device that delivers drugs with minimal pain. It uses a small pressurised canister to force liquid medication into a time iet which pierces the skin.

Libva to respond on Lockerbie trial Libya was expected to respond today to a plan for a Netherlands trial for two Libyans accused of the 1988 Lockerbie airliner bombing which killed 270 people.

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upe and Par East

BUSINESS NEWS

Sun's Java software favoured for digital television in Europe

Leading European broadcasters chose Java, software licensed by US computer company Sun Microsystems, as the likely operating software for the next gener ation of digital television. The decision is a setback for rival Microsoft Page 19

Lockheed Martin, the world's leading defence contractor, joined forces with Mitsubishi Electric, Japan's biggest military electronics maker, in what may sional further moves into overseas alliances by the US group.

AMP, Australia's largest life insurer and funds manager, launched the country's biggest takeover bid with a A\$3.01bn (US\$1.7bn) offer for general insurer GIO. Page 11; AMP continues M&A wave, Page 13

UBS, Europe's biggest bank, increased its first half net income before special factors by 5 per cent to SFr3bn (\$1.9bn), helped by buoyant financial markets.

Page 11; Lex, Page 10 Phillips. Dutch electronics group. warned of an unexpected loss at its troubled telephony joint ven-ture with Lucent Technologies. Page 11

Vedior, Dutch temporary employment and cleaning agency, posted a 21 per cent rise in first-half net profits to FI 93m (\$46m) in spite of price pressures. Page 12

British Aerospace may close the ammunition businesses of Royal Ordnance, its munitions subsidiary, because of falling orders and growing price competition from outside the UK. Page 6

Aggreko, international power hire company, met its self-imposed 10 per cent growth target for operating profits in its first interim results since demerging from Christian Salvesen. Page 14

Marsh & McLennan, the world's biggest insurance broking group, acquired UK-based rival Sedgwick for £1.25bn (\$2.06bn). Page 11: Comment, Page 14: Background, Page 15

Axel Springer, German publishing group, forecast improved earn-ings for 1998 on the back of a strong performance in the first

Jenoptik, east German technology group, shrugged off the global collapse in semiconductor prices with a 45.6 per cent rise in first-half sales to

DM1bn (\$500m). Page 13 FöreningsSparbanken, one of Sweden's largest commercial lenders, saw first-half operating profits rise to SKr4.34bn (\$527m)

from SKr3.75bn. Page 13 Matsushita, Japanese electronics group, said tough conditions in the domestic market contributed to a 58 per cent decline in first quarter earnings to Y11,1bn

(\$77.1m). Page 13 Toyo Trust, one of Japan's largest banks, announced strategic alliances with asset management companies in the US and the UK.

Euro Prices A comprehensive statistical guide to the new euro currency zone, covering foreign exchange, bond and equity markets.

WORLD MARKETS

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Rouble drops 9% on economy fears

Chemomyrdin tries to form government amid claim banking elite engineered sackings

By John Thombil and Chrystia Precland in Moscos

The Russian rouble lost 9 per cent of its value vesterday as fears scread that the country's economy was slipping out of control and Victor Chernomyrdin, acting prime minister, struggled to form a new government.

The scope of the changes in Russia's financial sector was underlined by the proposed merger of three of the country's biggest banks. The moves came as Boris Nem-

tsov, a former deputy prime minister who has refused to join Mr Chernomyrdin's government, warned that Russia's powerful banking and corporate elite, known as "oligarchs", had engineered the removal of Sergei Kiriyenko as prime minister on Sunday and were intent on dictating government policy.

had persuaded Boris Yeltsin, president, to sack the government when it became clear it was going to bankrupt some of their banks and companies on Monday morning and allow foreign creditors to seize their assets. "No acting elite, naturally, wants to be changed and so they decided to change the government.

The rouble fell yesterday from 7.14 to the US dollar to 7.88 as Russian banks rushed to buy foreign currency. The rouble stood at 6.28 to the dollar at the beginning of the month. Late last night Mr Yeltsin

signed a decree approving the government's long-awaited plan to restructure the \$40bn treasury bill (GKO) market. The government froze the GKO market last week and said it would have to extend forcibly the period over which it paid back this debt.

Mr Chernomyrdin held talks

attempt to form a coalition government, which could tackle Russia's deepening economic problems. His supporters suggested he may offer cabinet posts to at least three Communist party members to try to win over the biggest parliamentary party.

As prime minister for more

than five years, Mr Chernomyrdin earned a reputation as a proponent of gradual change. He promised to modify the previous government's course and said he would pay off all outstanding sions and salaries and introduce an industrial policy "since purely monetary means did not pull Russia out of crisis".

He also said if the confirmation

process for his new government were to drag on, Russia's problems would get worse. However, Mr Kirivenko warned

that a coalition government would be unable to cope with

today possible to create a government based on a majority in the Duma but, regrettably, it could not work effectively," he said. The country's financial crisis is

resulting in some radical restructuring in the banking sector with three politically wellconnected banks - Oneximbank. Most, and Menatep - saying they were going to merge their operations. The central bank is trying to manage the tricky task of stabilising the troubled banking sector and securing household deposits, while allowing failed banks to go bust.

Already some leading bankers are suggesting there is no alternative to printing money to ease the government's financial plight. According to the Interfax gency, Pyotr Aven, president of Alfa Bank, one of Russia's biggest commercial banks, said an increase in the money supply was "inevitable" because the gov-

Against the dollar (Fire per \$)

ernment could no longer finance ttself through the domestic debt market. But he said the central bank should restrict inflation to a reasonable rate of between 15 per cent to 20 per cent a year.

Russian orisis, Page 2 Editorial Comment, Page 9

Top Russian banks agree merger plan as crisis bites

By Charles Clover In Moscow

Three of Russia's largest banks yesterday agreed to merge, in a bid to withstand the pressures stemming from the country's deepening financial crisis. The move is the latest in a

wave of consolidation taking place in the banking sector, with two other banks joining forces on Monday.

Oneximbank, the fourth largest bank in Russia, Menatep, the seventh largest, and Most Bank, the seventeenth largest, said they would each place 51 per cent of their shares into a separate holding company by January 1 1999. Each will hold 33.33 per cent stakes in the holding company.

Representatives from the banks aid Russia's financial crisis was behind the decision to merge. "The crisis was the catalyst for the merger." said Sergei Chernit-

The Russian banking sector is on the verge of collapse after a series of crisis measures were implemented by the Russian government last week to avert a liquidity squeez

This has had the effect of freezing all the short-term liquidity of

As a result of the crisis, Menatep has not been able to pay many of its depositors. It became the first Russian bank to default last week as the result of a 90-day moratorium imposed by the government on repaying foreign commercial loans

On Monday, National Reserve Inkomhank which analysts said has losses equal to four times its capital of 2.4bn roubles (\$300m). However, NRB officials said yesterday that the merger was "just at the stage of talks".

The merger of Oneximbank Most bank, and Menatep will add another layer to the already Byzantine ownership structure of Russia's banks.

Oneximbank is part of the Interros group controlled by Vladimir Potanin, one of the most nowerful of Russia's hanking and corporate elite, known as "oligarchs", while Menated is part of the Rosprom group controlled by Mikhall Khodorkovsky. Most Bank is part of the Most media and banking empire run' by Vladimir Gussinsky.

The chief executive of the new holding company formed by Oneximbank, Menatep, and Most Bank, will be Mikhail Prokhorov, of Oneximbank. The chairman of

the board will be named by Men atep and Most Bank, while each bank will contribute three board

The three said in a statement that their merger "will be carried out in line with international standards and will create an institution which will be run in Bank announced a merger with accordance with international standards of accounting and auditing".

Konstantin Kagalovsky, first vice-chairman of Menatep, contested the view of some analysts that Oneximbank would be the dominant partner at the new bank: "Out of three banks, there will be one. It will be an equal partnership of all three members," he said.

One banking analyst claimed the idea behind the merger was to create a bank that was "too big to fail" and thus more eligible for a bail-out by the central bank. idea is that we will create a real

western-style bank," he said As of July 1, Oneximbank, Menatep, and Most Bank comhined had assets of 67hn roubles (\$8.3bm) and capital of 9.5bm roubles (\$1.2bn)- of which Oneximbank accounted for 5.1bn roubles. There is no official information on their losses.



is bringing MPs back from their holidays early to pass legislation to crack down on terrorism. Report, Page 6. Editorial Comment, Page 9. Picture: PA

经经验

Japan may open up short-term securities

By Gillian Tett in Tokyo

The Japanese government plans to liberalise an important part of the country's short-term government securities market, with the aim of making it more transparent and attractive to foreign

The main element of the reform, which is likely to be implemented next spring, would be the introduction of open, competitive auctions for two-month government securities known as financing bills. These are used by the ministry of finance to raise funds for foreign exchange market intervention or to plug tem-

porary budget gaps. The plan constitutes a partial response to demands from foreign financial officials, especially Robert Rubin, US secretary of the treasury, that Japan bring greater transparency to its capitai markets.

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The reform of the Y30,000bn (\$206.6bm) market has long been a controversial issue in Japan. The short-term government securities market is strikingly different from that in other large countries, such as the US. At present, the ministry of finance issues two forms of short-term securities to raise funds; three-month treasury bills and two-month

The Y13,000bn treasury bill market is already liberalised. with prices set through competitive auctions twice a week and non-Japanese holding about 65

ner cent of all bills. However, the FB interest rate is set at 0.125 percentage points below the official discount rate - currently 0.5 per cent - effectively driving away private buyers. The Bank of Japan is compelled by law to purchase any unsold FBs, and almost all the bills are now held

by the central bank. The bank has long campaigned

to change this system. The reform could lead to a change in the finance ministry's procedure for raising funds for intervention in the foreign exchange markets. In the past, it has issued up to Y20,000bn of bills in the FB market for this purpose. The introduction of open, competitive auctions would make it more difficult for the ministry to conceal its intentions

The ministry said no official decision on FB reform has been taken. However, it has recently agreed in principle with the Bank of Japan to start competitive auctions and the ministry's international finance bureau is drawing up schemes to implement the reform, probably next April.

The bank expects FB interest rates under the competitive auction system to rise at least to official discount rate. Although that may be too low to attract many private foreign investors, it is likely to pull foreign central banks into the market, particularly from the Asian region, the bank said

Parties oppose bank reform, Page 5

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MORSE

Every man is the architect of his own good fortune.

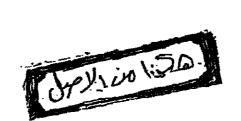
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KOSOVO POUNDED

Liberation Army.

humanitarian disaster".

NEWS DIGEST

Agencies suspend aid as

Serbs continue offensive

Serbia yesterday ignored calls by the UN Security Council

for an immediate ceasefire in Kosovo province by pounding ethnic Albanian villages with artillery for a third day.

International aid agencies suspended relief efforts for

several thousand civilians who have fled the government's

renewed offensive against separatist rebels of the Kosovo

On Monday, the UN Security Council called for a cease

fire and the resumption of peace talks. Noting growing numbers of refugees - more than 230,000 since the con-

flict began six months ago - and the approach of winter, the UN said Kosovo was heading for "an even greater

Chris Hill, the US envoy leading western efforts to stop

the war, met Mr Milosevic in Belgrade yesterday. But dip-lomats say Mr Milosevic appears determined to destroy

the KLA and the villagers who support it before he enters serious negotiations. Guy Dinmore, Pristina

RUSSIAN CRISIS BUSINESSMEN PROVOKED CHANGE OF GOVERNMENT TO PREVENT STRUCTURAL REFORMS, CLAIMS FORMER DEPUTY PM

Oligarchs urged sackings, says Nemtsov

By Chrystia Freeland and John Thombill in Moscow

A cabai of Russian corporate magnates provoked the change of the Russian government at the weekend to banks and oil companies. prevent it from pushing Stronger companies, includahead with radical struc- ing western creditors, would tural reforms, Boris Nem- have been invited to take tsov, the former deputy over the ailing institutions. prime minister, claimed yes-

Mr Nemtsov, a progressive young provincial governor garchs," learned of the cabibrought into the cabinet last net's plans. year to speed the reform process, said a tough reform implemented on Monday.

Elf calls

Sibneft

By David Owen in Paris and John Thombill in Moscow

Elf Aquitaine, the French oil

group, has pulled out of its

growing concern with the

volatile investment climate

worldwide, particularly in

The company said it had

terminated negotiations with

Sibneft "in the light of

these recent economic

developments and the

decision did not stem from a disagreement between the

two sides and said they would continue to explore

the possibility of other types

months after the proposed

tie-up -- described then as a major strategic alliance for

the development of oil and gas activities in Russia -

was announced in a very

different economic climate

for investment in the region.

was to pay \$528m for a

5 per cent stake in a

company called Yuksi, being

formed through the merger

of Sibneft and Yukos.

another big privatised oil

negotiations between the

two Russian companies

disclosed in May, however,

that their merger - billed as

creating the world's biggest

private oil group by reserves

end of this year and would

probably never take place.

would be frozen until the

Western oil companies have recently been reluctant

to increase their exposure to

tempting opportunities

which have been dangled in

has twice had to postpone

the privatisation of the

Rosneft oil group for lack of

bidders. It is also struggling

cent stake in Gazprom, the

world's biggest gas

Sibneft has been locked in

also been raised about the

behind-the-scenes influence

has an undefined interest in

been making efforts to

recently asked a group of

western experts to draw up a

promised to abide in future.

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FRANCIAL TIMES

GERNANA:

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The Russian government

An executive close to

company.

As originally outlined, Elf

of mutual co-operation. The move comes five

However, it emphasised its

continuing low oil price".

tie-up

off

have been urging Moscow to impose, including bankrupting some politically powerful but economically weak But Mr Nemtsov alleged that Russia's leading businessmen, known as the "oli-

Led by Boris Berezovsky, FT yesterday. an influential financier-turn-

The programme included restructuring programme – serious changes in owner-measures western leaders which could have led to the bankrupting of their corporate empires - by persuading the president to sack the government.

"The point is that this

week we had planned to put a number of banks under government administration ... and to begin bankruptcy procedures against major companies, including oil companies." Mr Nemtsov who resigned on Monday, said in an interview with the

"They [the oligarchs] ed-politician, the oligarchs understood that the end was acted swiftly to stop the near, that there might be

garchate might come to an

"Moreover, this fresh wind of bankruptcy...could lead to a displacement of the current elite. Naturally, no acting elite wants to be replaced and so they decided to replace the government." Mr Nemtsov said the move

to dismiss the government was spearheaded by Mr Berezovsky, a businessman serving as secretary of the Commonwealth of Independent States, the loose association of former Soviet repub-

role in the decision to sack the cabinet and nominate a new one was played by the well-known oligarch Berezovsky," said Mr Nemtsov.

Having been instrumental in sacking the Kiriyenko government, Mr Nemtsov predicted that Mr Berezovsky and his corporate colleagues would now expect Victor Chernomyrdin, the new prime minister, to govern with their interests in

that expectation might be difficult for Mr Chemomyrdin to fulfil because of the

"Of course, a significant maily other interest groups he will need to satisfy if he is to stay in the prime minis ter's chair for long.

"They will try to do that [set the government's agendal as always, but Victor Stepanovich [Chernomyr din will have to take into account other interests, first of all the interests of the political factions in the Duma," Mr Nemtsov said. "But, of course, Berezovsky has a certain moral right to dictate to Chernomyrdin. He [Berezovsky] no doubt believes that he did it all."

Debt restructuring plan unveiled

The Russian government last night announced the

short-term debt. The debt restructuring involves switching some \$40bn of short-term roubledenominated debt into longer-dated bonds denominated in both roubles and long-awaited plan, existing short-term debt will be planned alliance with Sibneft of Russia, citing

Much of the debt, in GKOs (Russian treasury bills) and inated bonds with maturities OFZ bonds, is held by for- of between three and five eign investors, who have years, which will pay interbeen waiting for details of est at rates of between 20 the restructuring plan since and 30 per cent annually day's slide in the rouble

The restructuring plan was signed last night by President Boris Yeltsin and Victor Chernomyrdin, the new prime minister, after the rouble continued to sink against the dollar, sparking

be able to finance its foreign currency debt into next year. Under the terms of the exchanged for rouble-denom-

The plan also allows forexisting debt holdings into

which will pay interest at 5 per cent annually and will

debt payments. the closure of the local treasury bill market. But yester-

bility to sovereign default. Foreign bankers said that Moscow needed to service \$15bn-\$17bn in foreign currency debts next year. including trade credits. International Monetary

Fund loans and eurobonds. Despite an estimated \$7.5bn due from the IMF and World Bank next year. reserves have fallen to around \$13hn as part of a failed defence of the rouble. Prospects for borrowing abroad on international capital markets are slim due to Moody's Investor Service battered investor confidence and the delay in unveiling

TURKISH PROSECUTIONS

Politicians face fraud charges Turkey's chief prosecutor yesterday began legal action against 12 leading figures from the former ruling Islamist party banned by the constitutional court in January.

The politicians from the Welfare party named by Vural Savas, the prosecutor who began the case which closed down Welfare, include Necmettin Erbakan, the former Welfare leader, serving a five-year ban from politics. Seven members of parliament for the Virtue party, Welfare's successor party, are also on the list, including Recai Kutan, the party leader.

Mr Vural asked Ankara's chief prosecutor to begin fraud proceedings after the publication of a report into Welfare's assets by the Finance Ministry.

When Welfare was closed, the constitutional court ruled that the party's assets should be seized. But ministry investigators found that at least \$3.7m had gone missing from party accounts between last spring, when the case against Welfare was opened, and January's ban.

If the Ankara prosecutor opens cases against some or all of the 12, the five non-deputies, including Mr Erbakan, face prison sentences of up to four years. But the seven deputies enjoy parliamentary immunity, which can only be lifted by a vote in the finely balanced chamber. Christo-pher de Bellalgue, Ankara

GERMAN INFLATION

Rate likely to reach new low

Germany's annual inflation rate appears certain to decline to a new post-unification low this month after news yesterday of record low inflation in western Germany and falling prices for imported goods.

Provisional figures based on returns from four large west German Länder or states pointed to a 0.1 per cent drop in the west German cost of living between July and August. The region's annual rate of inflation narrowed to 0.7 per cent from 0.9 per cent in July.

Indicating a benign international inflationary climate, the federal statistics office also announced that the price index for German imports fell by 0.4 per cent between June and imported goods prices of 3.3 per cent last month against 2.3 per cent in June and 1.6 per cent in May.

The price index for German exports also fell by 0.1 per cent between June and July to stay unchanged last month compared with July last year. The statistics office report pointed to an improvement in the price competitiveness of German goods on world markets. Peter Norman, Bonn

DANISH INCOME TAX

Corporate rate to fall to 32%

The Danish government proposed to reduce the corporate income tax rate from 34 to 32 per cent and to abolish a 0.5 per cent turnover tax on share transactions when it sented its 1999 draft budget yesterday.

Mogens Lykketoft, finance minister, presenting his sixth consecutive budget, said it would damp economic growth by the equivalent of 0.5 per cent of gross domestic product. After growing at an average annual rate of 3 per cent for the past five years, GDP is expected to grow by 2.5 per cent in 1998 and 2 per cent in 1999.

The central government budget surplus will slip from DKr27.1bn (\$3.9bn) this year to DKr1.7bn in 1999. But the general government budget surplus will increase from DKr14.1bn this year to DKr28.9bn next year, or from 1.2 to 2.3 per cent of GDP. Hilary Barnes, Copenhagen

IMF AID FOR UKRAINE

Board to reassess \$2.2bn loan

The International Monetary Fund said yesterday it would reassess economic conditions in Ultraine before releasing a \$2.2bn loan, citing concern over the knock-on effect

from turmoil in Russia. The IMF's board was expected to consider the loan for Ukraine by the end of August, but a board date has yet to

The Russian devaluation has put pressure on the hryvnia, Ukraine's currency. Russia accounts for about 40 per cent of Ukraine's foreign trade. The IMF declined to comment. Reuters, Washington

SPANISH FLU

Scientists find decayed bodies

Scientists seeking to recover samples of one of the world's deadliest viruses from frozen bodies in an Arctic graveyard uncovered seven bodies yesterday that were too decayed to be useful.

It was not clear if the bodies were those of the seven Spanish flu victims whom the four-nation team of investigators believed were buried beneath the permafrost near Longvearbyen, capital of the Svalbard archipelago, about-950km (600 miles) from the North Pole.

The team hopes that finding frozen remnants of the virus, which has otherwise disappeared, will help them work out its genetic profile. The Spanish flu killed an estimated 20m-40m people worldwide in 1918-19. AP, Oslo

CORRECTION

Russian Ioan

Because of a news agency error, the table in Monday's edition incorrectly listed a \$100m loan arranged for Yukos of Russia by ING Barings as falling under the Russian government's debt moratorium. The loan is unaffected.

Grant in London

restructuring of its

customers have been offer-

tions any more," he says.

zen and that bank transfers

"The Russian banking sys-

tem as it stands, is insol-

vent," says the oil executive.

have been cancelled.

loads of cash.

it was unveiled last week. fears that Russia would not

bonds mature. dollar-denominated bonds,

mature in 2006. Foreign bankers and economists have been comfortable with Russia's sovereign debt position throughout weeks of market turmoil. including the imposition of a 90-day moratorium on some foreign commercial debt and

depending on when the would put pressure on Moscow to dip into foreign exchange reserves to defend the currency, economists

However, a senior Russian finance ministry official said that a default was "beyond Oleg Bouklemishev, head

of the international capital markets department, said the GKO swap would have no effect on the country's ability to meet its external Standard & Poor's and

rank Russia's rating low enough to imply its vulnera-

Arrears and barter return as bank credit dries up

Business says it can no longer use a banking system that is insolvent, writes **Charles Clover**



noione at an agricultural fair in St Petershurg vesterday

barter economy, Russia's banks have been seized by financial thrombosis. Five of the largest have announced they would merge into two Russia in spite of the groups and consolidations could follow as the government, to escape brings the Russian payments

On August 17, the government declared a 90-day morato find a buyer for a 5 per torium on repayment of foreign commercial loans by banks, which in effect dried up all foreign credits to the banking system, an impora dispute with minority tant source of liquidity. The shareholders in its daughter only other source of liquidity companies. Concerns have to the banking sector was its short-term treasury bill holdings which account for a third of Russian banks' of Boris Berezovsky, the

system to a halt.

As a result, without foreign bank lending and not being able to cash in their But Sibneft has recently treasury bills, Russia's improve its image and banks have no source of cash to pay out depositors who want their money back.

depositors nonetheless sense the panic, and have lined up all over Moscow to withdraw On Monday, depositors

thered outside a Moscow branch of Menatep bank, a Russian bank which last week was the first to default on its foreign debt under the moratorium on repayment. An armed guard prevented them from entering the bank to withdraw their money. "They say they don't have the money. I say they do," says one elderly man in the

Last Thursday, the Russian government promised that all household deposits would be guaranteed, and over the past three days, the central bank has pumped 12bn roubles (\$1.5bn) into corporate governance Although Russia's mass the banks, according to charter, by which it media, which is largely Brunswick Warburg, the

owned by banks, have Moscow brokerage. But collapse of the "virtual" played down the crisis, these new credits have caused a further fall in the rouble, and yesterday morning the Micex currency exchange had to close after the rouble lost 10 per cent in early trading.

The importance of bank credit to the Russian economy is not immediately obvious. Most ordinary Russians are neither customers nor

clients of the banking system, which despite galloping growth in the past three years, remains small as a percentage of the overall more than 25 per cent of gross domestic product, comper cent for most modern industrialised countries. Indeed, a boom in sales of

durable goods last week fed

optimism that Russians

would simply shrug off the

economy, its total assets just problems or simple uncertainty.

pared with more than 100 simply draining working

access to finance has been Western companies that import consumer goods to Russia using Russian distributors have noticed sharp drops in wholesale orders because of cash-flow

economy would have little

But it has become just as

apparent that while retail

sales may be up, orders from wholesalers have fallen dra-

matically as the retailers are

not rebuilding their invento-

ries, largely because their

effect on the real economy.

"What they are doing is

effects of the crisis, that the

capital out of the system, by drawing down their inventories and not replacing them," says Alan Bigman of Access Industries, a US industrial group with hold-

panies which used to finance themselves with credits from banks will instead finance themselves by not paying taxes," says Mr Bigman, "and then the crisis starts all over again."

VICTOR CHERNOMYRDIN MEDIA WELCOME ACTING PM BACK INTO THE FOLD

of Russia's mainstream media yesterday welcomed Victor Chernoniently forgetting the stinging criticism they handed out when he was sacked as

the main television channel, carried interviews with regional leaders praising Mr Chernomyrdin's managerial the latest turn of events with abilities. Their foreign corre- uncanny accuracy, yesterday spondents also noted how highly the acting prime minister was rated abroad.

elite greeted the sacking of Everyone must now help Sergei Kiriyenko with undishim to "hoist the political and financial bar-bell that guised glee," said Nezavisimaya Gazyeta, a newspaper Kiriyenko was unable to get believed to be the mouth- off the ground". he wrote.

piece for Borts Berezovsky. the self-styled Kremlin powerbroker. "All this excitement and

even joy can be explained by myrdin's return, conve- the fact that a long-expected pause has arrived which will allow them to forget the economic crisis - which 99 per prime minister five months cent of the politicians do not understand - and get back On Monday night, ORT, to their normal business of politicking." Vitaly Tretyakov, the newspaper's editor, who last week predicted urged the Communist party in the Duma, the lower

house of parliament, to sup-

"Any delay is tantamount to death." The Sevodnya newspaper

also argued that Mr Chernomyrdin would be able to the political situation and strike a deal with the Duma by forming a coalition government even if it meant sacrificing parts of the previous government's anti-crisis programme. "In the long term, the Duma will become the main support for the premier," it said.

Sergei Markov, director of the Institute of Political Research, an independent think tank, said there was a clear distinction between the way the Russian and foreign "Yesterday the Russian port Mr Chernomyrdin, press had reported Mr Chernomyrdin's reappointment. "Most of the foreign analysts look at the situation

view and are suspicious

about Chernomyrdin's reappearance. But the Russian political elite think the economic crisis is the result of therefore cheered his return," he said. "They are happy that Vic-

tor Chernomyrdin now appears in the White House the government headquarters] on a white horse and Chemomyrdin: can do almost anything he wants to do," Mr Markov said. "They think that Chernomyrdin can calm the situthe Duma to form a coalition

Yet there were plenty of dissenting voices within the Russian media and concern about the role that Mr Berezovsky had played in the latfrom an economic point of est political upheaval. Russky Telegraf, a news-



Without access to bank

credit, say experts, busi-

nesses will simply go back to

generating their own

"credit" spontaneously, by

running arrears to suppliers.

or by transacting via barter.

Arrears in the Russian econ-

omy total some 35 per cent

of GDP, but have stabilised

over the past few years as

bank credit has grown,

though wage and pension

And in the end, by crip-

pling the banks to finance itself - as the crisis mea-

sures have the effect of

doing - the Russian govern-

ment risks a repeat of the

"The danger is that com-

delays are still chronic.

Potanin, one of the leading "oligarchs" claimed that Mr ation and compromise with Berezovsky's hidden hand was again at work in ejecting Mr Kiriyenko and picking the members of Mr Chernomyrdin's government.

"Berezovsky is Our President," the newspaper said on its front page, echoing the election slogan of Mr Yeltsin





COLOUR PARKEL

South Korea's unions need not be a part of the problem. If workers were given a stake, both in today's pain and tomorrow's gain, they could be part of the solution

outh Korea's labour unions are often regarded as an obsta-cle to the country's economic recovery. Their demand for limits on the number of redundancies hampers the restructuring of conglomerates (chaebol). shifts the burden of retrenchment on to smaller, non-unionised companies and sets back the cause of sary economic reform, the argument goes. Hyundai Motor may just have settled its dispute with its workforce (the biggest test so far of new labour laws) but the basic challenge of labour militancy remains. That, at least, is the usual view. In fact, labour unions are

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as much of an opportunity as a problem. The opportunity is to engage them in the cause of economic restructuring by giving them stakes in companies, thus enabling them to share in the profits of rationalisation. So far this has not happened. Workers have been offered only a minimal stake in today's economic agony, even though investors have been assured a share in the nation's eventual prosperity.

Certainly, labour must be more flexible. But policymakers need to show some flexibility too - by embracing reforms that act as a catalyst for broad-based domestic ownership, including employee share ownership.

This should help investors too. A common component in the Asian financial crisis has been cozy credit terms alongside impenetrable accounting systems. That combination deprived investors of traditional market signals that could have alerted them to trouble ahead. By creating a core of at-risk "inside" owners, investors could be assured that someone is minding the

Yet the conventional economic prescriptions being offered South Korea by the international financial community do not have broad-



Hyundal workers take to the street: employees feet they have only a minimal stake in South Korea's economic future

powerful impact on eco- unless those investments are

course is for labour to initiate "investment hargaining"

nomic performance, civil structured to include workcohesion, and political stabil- ers as well as others who lack accumulated wealth, The most promising South Korea will witness a huge transfer of ownership to foreign bargain hunters. - agreeing to take less Mechanisms that anchor money out of companies in capital through broad-based return for an ownership domestic ownership could

ment risk and raising inves-

tor confidence.

Korea risks becoming a hard-working nation whose people feel at the mercy of - rather than participants in - the emerging global economy

stake. Experience with also help damp financial volemployee ownership in the atility, while reducing out-US confirms that prudence siders' claims on the nation's tends to accompany propri- foreign exchange reserves. etorship as workers realise Such domestic ownership they have something more could enhance financial stacomplex at stake than just bility by lowering investthe size of their next pay

such policies can have a capital is long overdue. But based domestic ownership. national consulting firm.

ularly given the country's strained political environment with its reform-leary union leadership. An "ownerisation" strategy could also help stimulate

a good place to start, partic-

domestic demand as Koreans gained a source of income from both their jobs and their capital. Moreover, pressure for public-sector spending could be curbed as middlė-class Koreans became more economically self-reliant.

Alternatively, South Korea could remain "agnostic" about its future ownership patterns - as many other economies have done. The risk here is that it would become yet another hardworking nation whose people feel they are at the mercy of - rather than participants in - the emerging global economy.

This period of forced change offers the chance of an historic shift. In the probanking and upgrading its accounting standards. South Korea could also lay the economic foundation needed to strengthen and stabilise the country's still-fragile democracy. Concerned union leaders may yet emerge as the natural spokesmen for this strategy; to do this they must seize the opportunity to gain a landmark victory for their members, while also helping the country break free from its plutocratic past.

Who knows, if South Korea embraced a "worker ownership" strategy, it might even tempt recalcitrant North Korea to experiment with free enterprise

Numerous means are available for advancing an ownership solution. What is required is the political will to rise to the challenge of

The author is a former counsel to the US Senate finance committee and is president of based domestic ownership at Certainly, opening Korean South Korea has much to the Shared Capitalism Insti-their core. That is a pity, as financial markets to foreign gain from introducing broad tute, on Atlanta-based inter-

LETTERS TO THE EDITOR

Hazards of debt cancellation point to benefit in Africa finding its own sustainable growth path

From G.E. Gandane. Sir, Nguyuru Lipumba (Personal View, "A question

of morals" August 18,) calls upon the rich industrial countries and the multilateral institutions to "wipe the slate clean" - that is, simply write off all the debt of low-income countries - citing moral and economic. grounds. I take strong issue on both counts.

First, Mr Lipumba, whom I know very well from the days we worked together in Tanzania, dismisses too easily the moral hazard probems of total and unconditional debt cancellation.

Who would lend again to recipients of such cancellation? Why should countries that have misused resources more than others have more of their deht cancelled? What guarantee is there that the noney saved would be put to effective use?

This latter concern is achieve high quality growth cea for Africa is sadly mis-

that leads to poverty reduc- taken for debt is only one of onstration of a lack of politi-The record shows that

when IMF supported policies have been effectively implemented, the result has been higher social spending and sustained economic growth. Indeed, in our most recent study of 32 low-income coun-

tries implementing adjust-

ment programmes supported by the Fund during 1985-96, real per capita spending on health and education increased, on average, by an impressive 2.8 per cent annually during the programme periods, helping to underpin discernible improvements in

key social indicators. Moreover, of the 22 African countries in the study, as many as seven enjoyed real per capita growth that exceeded the average of all developing countries over the 10 years ending

Second. Mr Lipumba's addressed under Fund-sup-implication that a total debt ported policies which aim to write-off will prove a pana-

many problems that Africa cal will. Over the coming must grapple with, and the year, we hope to consider a pressures to misallocate

money are strong. Unconditional cancellation could risk debt relief being squandered on corruption, military expenditure, or grandiose projects with little, if any, benefit in terms of sustainable growth or poverty reduction.

At the same time, there is no doubt that many low-income countries face unsustainable external debt burdens, even after tradi-

This is why we have been moving swiftly, together with the World Bank, to implement the beavily indebted poor countries (HIPC) Initiative.

In the two years since its launch, commitments of about \$6bn have been made to six countries, Bolivia, Burkina Faso, Côte d'Ivoire, Guyana, Mozambique and number of others, including Mali, Mauritania, and

Ethiopia. A key aim of the HIPC intiative is that debt relief be provided in a process that that the money will be put to effective use to promote poverty reduction.

Africa is a large net reciplent of external resources. more than twice debt service payments - thanks to generous debt relief by creditors and highly concessional

This means it is well placed to root out poverty. raise living standards and place itself on a path of sustainable growth, provided it adopts appropriate policies.

International Monetary Washington DC 20431,

Canadian parallel with | Lesson for Russia is

former Yugoslavia

Sir, The Canadian Supreme Court has ruled that Quebec is constitutionally bound to negotiate its exit from the Canadian confederation, should it want independence ("Canada court judgment deals blow to Quebec separatists," August

This ruling echoes the letter and spirit of former federal Yugoslavia's constitution. But the EC knew better in the case of Yugoslavia. Chancellor Kohl and company decreed in the autumn

of 1991 that Yugoslavia no longer existed, its constitution was defunct and federal units could secede unilaterally.

🖥 he enthusiasm of

Brussels appears sanguine. The Commission is adopting

a traditional, narrow, tech-

nocratic approach (with a

distinctly colonial tinge) to

TW11 3DG.

At no time had either Slovenia or Croatia attempted to negotiate their exit in good faith, their ploy of a ties. confederation amounting to unilateral secession in

The BC handsomely rewarded the non-negotiasecessionists at the expense of the union-

The results speak for themselves - an ethnically pure Croatia and a Bosnia under indefinite Nato occu-

Yugo Kovach 38 Lebanon Park. Twickenham, Middx.

the safety in dollars

Sir.

I am not sure what policy. Patrick Sullivan (Letters,

value". Both in Russia and many other developing countries the man in the street has reverted to US dollars not because of stores of value deal

but because of sensible, reliable and reasonably con- is resolved. stant politics and

In Russia, because of the rapid and traumatic transition from one political and Rirmingham economic system to another R3 2AS it has not been possible yet UK

What Russia reliable and constant could teach the Euroscep- as witnessed by so many contradictory changes in

August 21) means when he knows this better than the refers to "stores of politicians and economists and is solving the financial crisis of the country in a predictable and sensible

> Buy dollars in dollars until the crisis

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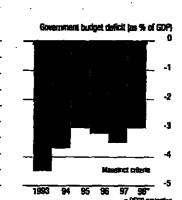
PERSONAL VIEW KIRSTY HUGHES

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The EU's lack of enthusiasm for enlargement to the east threatens to make the process negative for all involved





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had one of the most success- unsurprisingly, the opposite stoked in the growing debate ful political and economic transitions of the former

Communist countries.

its dealings with the appli-cants. The EU is a club, is the Brussels line: the Cominevitably having on the mission will tell the east transition process. It sees the deteriorating and Europeans how and when to apply its rules and then increasingly fractious relationship with Poland as entirely of Poland's own eventually they can join. The EU has set out priorities for applying the rules, in so-called Accession Partnereven heard in Brussels that ships, with funding condithe deterioration is welcome, tional on their application. These "partnerships" repreforcing the Poles to face up to reality. Tones of sibling sent a considerable involverivalry can increasingly be heard; resentment perhaps ment, or even an intrusion, by the EU into these comat the growing confidence and assertiveness of this tries' transition process. Mutterings of discontent dynamic new regional player

have been beard from all the in the middle of Europe. applicants, most loudly in Poland. This follows various Meanwhile, attitudes not unfamiliar in the UK are Polish-EU difficulties, rangbeing heard in Poland. "Poland will not go to the ing from trade disputes over EU on its knees," is a commilk and gelatine to presmonly heard phrase. Coming sure to tighten control over Poland's border with back from Brussels bloodied but unbowed is increasingly Ukraine. The latter seriously disrupted the black econpopular at home. Although omy, not unimportant in public support for the EU transition, evidenced in the remains high (partly based virtual collapse of Warsaw's on ignorance), the possibility famed flea market, one of of a nationalist backlash is real. This could draw in varithe largest in Europe. Poland's subsequent failous political groupings, ure to set sufficiently precise industrial and agricultural lobbies, elements of the

is eminently understandable. their own short-run domestic

and appropriate priorities on the basis of its Accession Partnership led Brussels, in May, to cut its 1998 assistance programme by 15 per cent. This highly political decision was seen in the Commission as a warning shot across the bows. But, whatever the problems on the Polish side, its

reluctance to hand over con-

trol of its transition process

church and some of the losers from transition: the unemployed, the poor, the The Commission needs to rethink its hectoring elderbrother stance and to recognise its wider strategic impact on the applicants. This requires the member states to give a stronger lead

and not simply to chase

appears to be happening. Although Robin Cook, the

British foreign secretary, The Commission fails to promised a flying start to acknowledge the impact it is enlargement negotiations when they began this March, the British Presidency was, in fact, marked by a distinct faltering in the EU's commitment to enlargement. The political will so crucial in making. Indeed, the view is driving the single currency project forward is notable by its absence. Nor is the central Franco-German engine acting as a driving force. While Germany has significant political, economic and security interests to the east. France is distinctly lukewarm on the whole project.

But Germany, too, is becoming more ambivalent, willing to contemplate the first entrants not joining until 2006 or even later. Germany is already reaping economic rewards as the largest trader and investor in the region without enlargement; and many of its security concerns will be assuaged when the Czech Republic, Hungary and Poland join Nato next

So domestic political and public concerns are coming to the fore: Polish workers taking German johs, Russian maliosi crossing open borders, higher budget contributions, agricultural reform, migration, unfair competition - the list is long and growing

Such concerns are magnified many times in Austria. even though it, too, has important economic interests in the transition economies. Fears of unemployment, migration and general Not least because Poland has interests. Unfortunately, if xenophobia are all being Affairs.

now taking place, suggesting the current Austrian presidency may be singularly illplaced to bring dynamism to the process.

Enlargement begins to look as if it could divide as much as unite Europe. Both Austria and Germany are looking for long transition periods - even up to 15 or 20 years - before people from the first new member states can live and work freely in the EU. And countries such as the Czech Republic and Hungary are already under pressure - from Austria as much as from the European Commission - to tighten countrol over their borders with second-wave applicants, such as Slovakia and Romania.

This notwithstanding, the fact is that even the frontrunners may not join the EU for seven or eight years, with another decade or two before they are allowed to lift borders with the EU.

So divisions are being encouraged not bridged. Short-run, domestic interests are dominating, with little sign of strategic leadership from any of the member states. In the absence of such political will, not only could enlargement be a very long way off but the halfhearted process of getting rather than beneficial to

The author is deputy director of the Institute for Public Policy Research, and was previously head of the European SALZBURG FESTIVAL

Rocky road to new territory

While there is much to enjoy, the experiments have not all been wholly successful, says David Murray

reached a decent festival standard. There is a rich schedule of concerts, of course, spreading beyond the intractable monster hall; and many plays, too, in keeping with

I heard Mark Wigglesworth conduct one of the "Mozart-Matinees" in the Mozarteum, a hall of such dazzling Baroque splendour that it would be worth attending a dud concert just to view it. This concert was no dud: the Mozarteum

'Soon' looked like a ballet with pikestaffs accompanied by a collage of distant sounds

Orchestra played up for Wigglesworth with verve, even at his reckless speed for the finale of Mozart's 'Prague" Symphony.

There was the statutory annual performance of Mozart's lovely C minor Mass in another Baroque enhanced treasure, the ancient church of St Peter. The work is incomplete; formerly Salzburg used a version by Alois Schmitt, who raided other Mozart masses to fill in gaps, but for years now they have preferred Helmut Eder's more cautious reconstruction. Christiane Oeize was the leading soprano: fine in the "Et incarnatus", but she and Cornelia Hosp sounded less than

exultant in their glorious duet. At the Landestheater, the American Robert Wilson directed the Berliner Ensemble in Danton's Death, by the author of Woyzeck, Georg Büchner. Every Wilson production has its own peculiar style; here, the actors declaimed intensely and passionately while

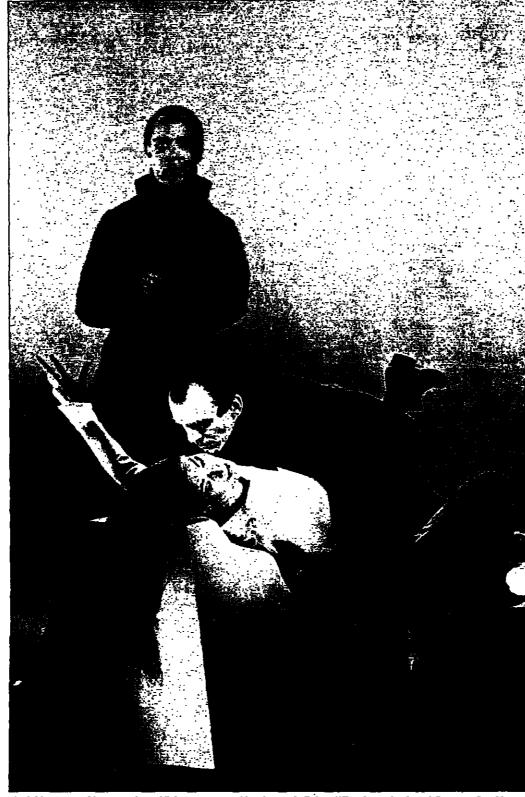
Except for the concert disporting themselves in slow performances of Parsifal, Salzburg's operas in the Grosses Festshand gestures. It looked striking, pielhaus this summer have hardly as expected: much blackness, raw gashes of light. Thierry De Mey's disturbing score sustained the air of menace and horror.

Gérard Mortier, the festival's director, is a great admirer of Hal Hartley's cult films. He persuaded Hartley to create Soon, a "musical play" about American religious cults, inspired in particular by the Branch Davidians who came to grief in Waco, Texas. The result (without the songs originally intended) was produced on the Perner Island outside town.

The features that distinguish Hartley's cinematic style scarcely came into play. We saw seven earnest actors on an almost-bare stage, spinning out mad scriptural numerology and apocalyptic prophesies in bland, sweetly reasonable tones until disaster struck, in an understated sort of way.

It was non-judgmental to a fault The only "action" was supplied by ritualised play with four microphones on booms: every speech was delivered through one of those, held by another actor. It looked like a ballet with pikestaffs, and there was an accompanying collage of distant sounds and musical fragments. As a festival exhibit, Soon was pretty implausible. Obviously Mortier wants to take

the festival into new territory. A better pointer toward what might be done was François Abou Salem's clever production of Moz-art's Abduction from the Seraglio. set amid the sights and sounds of an almost-real Islamic world (behind a United Nations barbedwire barrier). I found it continually intriguing and thought-provoking, packed with bright ideas. The singers were good, and the whole show - with a sizeable contingent of Turkish/Arabic performers - was vivacious and disarming. More "experiments" like this would



EDINBURGH FESTIVAL RETRO MUSICAL PACKAGES AND 'LUISA MILLER' IN CONCERT

Young Verdi tunes up for Traviata

Most of the music at the festival comes in tidy, coherent packages: all the Mozart quintets, most of all Schiller play – *Kabale und* specialist), the most intriguing portion of the score was the first part one another.

At least the young Luisa, Fior-Schumann's piano music, all Verdi's operas after Schiller plays, all the songs of Hugo Wolf, all the Sibelius symphonies..

Those are pretty safe, retrospective packages: rather like "com-



plete" CD sets, though of course live, and distinctly more expensive. Even the outstanding exception – a trio of concerts featuring Pierre Boulez as conductor and composer, next weekend - looks back over almost 90 years (and anyway, Boulez has passed his 70th birthday). Naturally enough, what younger audiences come to Edinburgh for nowadays is the Fringe.

I heard the last of the festival's Verdi/Schiller operas, Luisa Miller. given a concert-performance (like Gionanna d'Arco) in the Festival Theatre on Sunday. All things considered, opting for a concert-perforproduction - dramatically inspiring is not in doubt; but nor is the fact that Verdi and his librettist Cammarano reduced it to ludicrous Romantic melodrama.

In their hands, as modern critics

have remarked, the first half of Schiller's Angry-Young-Man play comes out like Act I of Giselle. Well-founded anxiety about censorship (this was 1849, not a good time for anti-Establishment drama), along with the Italian-operatic routines they inherited, could scarcely have had any tougher result. It is not worthwhile to spend money on sets and stage rehearsals for it now, but support from the Royal Opera House Trust for these concert-performances (there is another on tonight) was nevertheless welcome, and well-deserved.

For the general audience, there was the fun of discovering some potent passages in early, non-famous Verdi; and for devout Verdi specialists, this "transitional" opera is a signal blend of welllearned older styles and exciting pre-echoes. For my part (1 am no

nal Schiller play - Kabale und of the last scene, in which Schiller At least the young Luisa, Fior-Liebe, seen in London some years ler's dissident young hero poisons ella Burato, has been playing her ago in a fine Vienna Burgtheater both himself and his beloved in a role onstage, and was both skilful fit of outraged pique.

As the innocent heroine slowly expires, we get a preview of the last act of La traviata: closely similar musical structure, similar minimal concern for pitch. sequence of musical events with the same key-modulations, even some identical phrase-endings. Evi-

and affecting, but Ignacio Encinas as her Rodolfo bellowed his way through his part, all on his own, bent upon maximum effect with

Luisa Miller is notable for its three prominent bass or bass-baritone roles. Paata Burchuladze of

The most intriguing part of the score was when the dissident young hero poisons both himself and his beloved in a fit of pique

dently Verdi had a musical vision course made a powerful heavy of how a saintly heroine should die father (Rodolfo's), though he has (in stages, onstage) which was transferable from ultra-decent Luisa to poor, ruined Violetta. And

The Royal Opera's performance was loud and blotty. Mark Elder conducted a rather thrilling overture; then the RO Chorus came in, lustily but in indeterminate Italian (has their language-coach fallen victim to the House sackings?), and then the principals - who seemed

acquired a worrying wobble since I heard him last; Barseg Tumanyan's forceful villain Wurm was wearyingly forceful. Only Alexandru Agache, as Luisa's kindly old dad, suggested richer depths of character. Ruby Philogene sang the luckless Duchess with warmth and grace, and Leah-Marian Jones lent an appealing voice and face to

Paavo Berglund's Sibelius-symphony series with the Chamber Orchestra of Europe - clean, bracing and vital, with no redundant 'atmosphere": at 86, Berglund is unshakeably inspired - and the Vienna String Sextet's Mozart quintets (they left their second cellist at home), which were pleasingly trim and judicious. And with Hamburg's NDR Symphony, Gunter Wand conducted Bruckner's

I heard the final concerts in both

Fifth: glorious, un-crabbed authority, wonderful to hear. It was nice of the festival to put on a concert of music by Donald Francis Tovey, the revered Edwarworks; but it revealed a tragic void. Richard Goode and András Schiff applied themselves affectionately to his "Balliol Dances" for piano duet, without convincing us that even one of them is as good as any

of Brahms's Liebesliederwalzer, which they much resemble. With Martyn Brabbins conducting the BBC Scottish Symphony, Tovey's piano concerto op. 15 proved unmemorably bland, and his op. 40 cello concerto quite interminable: more of the audience slunk away after each movement. Heartfelt sympathy for the hard-working soloists, Steven Osborne and Mats Lidström, who would have been better occupied doing almost anything else.

D.M.

Wonderland: to Aug 30

Muddle in an Irish menagerie

THEATRE

ROBERT HANKS

stage in recent years seems to have created the impression that any old blarney can be passed off on an English audience as long as it has a touch of the brogue about it. Certainly one or two indifferent efforts have had a surprising degree of

The Abbey Theatre's staging of Tarry Flynn, now stopping over at the Royal National Theatre's Lyttelion stage, is not exactly indifferent - the production's sheer scale and effort keep it from tainly a disappointingly muddled and muddling piece. We are plunged

nal novel, at least partly autobiographical, tells of the the Flynn maturing of a poet in a rural parish in the 1930s. The story is affectionate and rapturous, but culminates with a number of the Tarry's departure, driven away by petty fending and the narrowness of country

The programme for this production blazons a quota-tion from the book: "Any incident, or any act, can carry within it the energy of the imagination." But in Conall Morrison seems to have taken that line overliterally. From start to finish, there is barely a moment when the stage is not jam-packed with ideas, props, bicycles and people there is, after all, a cast of 30 to make use of.

certingly reminiscent of the the Disney film of Mary Pop- anything to him?

plunge into the kitchen of the Flynn household, where are pretending to be chickens, clucking, jerking their heads, leaping on the furniture. This is the first of a number of animal mimes, all of which are brilliantly done; but the brilliance distracts from rather than serving the narrative; so that by the time a "cow" staggers bowlegged from her encounter with a bull, lighting a postcoital cigarette with one

There are very good things in the production, not least James Kennedy's central performance – all awkward elbows and sulks, until anger or ecstasy breaks through and the romantic

of story-telling.

Patrick Ravanagh's origininto the kitchen of household, where cast members are pretending to be chickens

spirit inside the shell blazes out. But the ecstatic moments, when Tarry is adapting and directing it, absorbed in a kind of panthe istic glory, are neutralised by isolation and haste, washed away in the flood of poetry is hard to come by.

Tarry Flynn leaves you with no doubt that Morrison has a flair for big scenes. and as any good adaptation It begins with a tableau of should, it sends you off to men scything, hoeing, the book. But you are left ploughing, fighting, dancing wishing that Morrison had in an orgy of mime discon- paid a little more attention to the book's title - didn't chimney-sweeps' dance in the name "Tarry" suggest

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central performance as Tarry Flynn

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Arts Guide

AMSTERDAM

EXHIBITION Tel: 31-20-673 2121 The Secret Unlocked: German Furniture Opened, Nine pieces dating from the end of the 16th to the end of the 18th century. includes four pieces by the cabinet-makers Abraham and David Roentgen; to Aug 30

CHICAGO EXHIBITION Art Institute Of Chicago Tel: 1-312-443 3600 www.artic.edu Songs on Stone: James McNeill Whistler and the Art of Lithography. Around 200 works by the American expatriate, including drawings, etchings and paintings, which demonstrate the importance of lithography to his

COPENHAGEN CONCERT Tivoli Concert Hall

art and his theory of art; to

Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Copland, Mahler and Sibelius, With mezzo-soprano Lorraine Hunt:

EXHIBITION Louisiana Museum of Modern Tel: 45-4919 0719 www.iouisiana.dk Louisiana at 40: The Collection Today. Anniversary exhibition of the permanent collection, designed to showcase 40 years of work. Originally based on Danish Modernism, the museum has since developed around various centres of gravity, to encompass a range of post-war styles. Highlights include works by Giacometti; to Aug 30

EDINBURGH

DANCE Edinburgh International Festival Tel: 44-131-473 2000 www.go-edinburgh.co.uk Dutch National Ballet: Metaphors, Trois Gnossiennes, Three Pieces for Het and 5 Tangos - by Hans van Manen. With the Royal Scottish National Orchestra conducted by Paul Connelly; Edinburgh Playhouse; Aug 26

Edinburgh international Festival Tel: 44-131-473 2000 www.go-edinburgh.co.uk Luisa Miller: by Verdi. The Royal Opera in a concert performance conducted by Mark Elder; Edinburgh Festival Theatre;

THEATRE Tel: 44-131-473 2000 www.go-edinburgh.co.uk Die Ahnlichen: by Botho

Strauss. British premiere directed by Peter Stein, performed by the Theater in der Josefstadt, Vienna; King's Theatre; Aug 26 Life is a Dream: by Calderón, in a translation by John Clifford. **Royal Lyceum Theatre Company** production directed and designed by Calixto Bieito; Royal Lyceum Theatre; Aug 26, 27, 28,

GLYNDEBOURNE OPERA Givndebourne Festival Opera

Tel: 44-1273-815 000 Le Comte Ory: by Rossini. Revival conducted by Yves Abel and directed by Jérôme Savary, with the London Philharmonic Orchestra: Aug 26, 28

KRAKOW EXHIBITION

Plac Szczepanski Tel: 48-12-422 6618 Ecole de Paris - Jewish Painters from Poland: pictures from Woiciech Fibak's collection produced by painters working in Paris in the first half of this century; to Aug 30

LISBON FESTIVAL Expo '98, May 22-Sep 30 Dive into the Future: this

under the Expo umbrella and includes the premiere of a new work by Alan Platel; to Aug 31

Luisa's faceless confidante.

LONDON CONCERTS **BBC Proms. Royal Albert Hall**

Tel: 44-171-589 8212 **BBC Symphony Orchestra** conducted by Jiří Bělohlávek in the world premiere of the last work completed by Berthold Goldschmidt. Programme also includes works by Martinu, Mendelssohn and Debussy. With violin sololst Frank Peter Zimmerman and soprano Rosemary Hardy; Aug 26 Berlin Philharmonic Orchestra conducted by Claudio Abbado in works by Mozart and Bruckner. With flautist Emmanuel Pahud and harp soloist Marie-Pierre Langlamet; Aug 27

LUCERNE

CONCERT International Festival of Music Tel: 41-41-226 4400 www.LucemeMusic.ch/ St. Petersburg Philharmonic Orchestra: conducted by Yuri Temirkanov in works by Rimsky-Korsakov, Prokoflev Stravinsky and Ravel. With violin soloist Dimitri Sitkovetsky: Aug 28

NEW YORK

EXHIBITION Pierpont Morgan Library Tel: 1-212-685 0008 a.k.a. Lewis Carroll: display of memorabilia marking the

centenary of the death of Charles Pemer Insel; Aug 28, 29 L. Dodgson (1832-1898), and author of Alice in

PARIS EXHIBITION

Jeu de Paume Tel: 33-1-4703 1250 In defiance of painting: "Je ne pelns pas, je cloue mes tableaux", wrote Kurt Schwitters This century has seen many artists forsake their brushes in favour of a variety of other implements. Burri, Fontana and Arman are some of the artists represented in this exhibition, which proposes to explore this dimension of painting; to Aug 30

SALZBURG

OPERA Salzburg Festival Tel: 43-662-844501 Le Nozze de Figaro; by Mozart. Conducted by Sir Charles Mackerras in a revival of Luc Bondy's staging, directed by Joël Lauwers. With the Vienne Philharmonic and Opera. Cast includes Dwavne Croft and Barbara Frittoli: Kleknes Festspielhaus; Aug 27, 29

THEATRE Salzburg Festival Tel: 43-682-844501 Geometry of Miracles: by Robert Lepage. Performance based on the life and work of the architect

Co-production with Ex Machina.

Quebec, and EXPO 1998 Lisbon;

Frank Lloyd Wright.

SANTA FE

OPERA Tel: 1-505-986 5900 The Magic Flute: by Mozart. New production by Jonathan Miller, with sets by Roni Toren and costumes by Judy Levin. Cast includes Sheri Greenawald; Aug 26, 28

SCHLESWIG-HOLSTEIN

CONCERTS

Schleswig-Holstein Music Festival Tel: 49-431-567 080 Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Schoenberg and Bruckner, Hamburg, Musikhalle; Aug 27

SEATTLE OPERA Seattle Opera Tel: 1-206-389 7676 www.seattleopera.org Tristan und Isolde: by Wagner. New production by Francesca Zambello, conducted by Armin

Jordan: The title roles are sung

by Jane Eaglen and Gary Lakes;

TOKYO CONCERT Suntory Hall

Tel: 81-3-3584 9999

Aug 28.

Tokyo Metropolitan Symphony Orchestra: conducted by Ryusuke Numajiri in works by Tumage; Aug 28

VERONA OPERA

Arena di Verona Tel: 39-045-800 5151 Un Ballo in Maschera: by Verdi. New production by Gluliano Montaldo with sets by Luciano Ricceri. Conducted by Daniel Oren (Angelo Campori on Aug 26); Aug 26, 29

TV AND RADIO

WORLD SERVICE BBC World Service radio for Europe can be received in vestem Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

CNN International Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Business Asig 19.30: World Business Today 22.00: World Business Today

 Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the

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RECALL OF PARLIAMENT NEXT WEEK NEW LAW AGAINST CONSPIRACY TO COMMIT OFFENCES OUTSIDE UK

Blair unveils anti-terrorist plans

By Andrew Parker in Omagh

Tony Blair, the UK prime in London, could be affected minister, yesterday unveiled by this legislation. Cairo underscore our total commit- vant question in the course plans for a crackdown on international terrorism and founder of the so-called New wherever it is plotted or exeon paramilitary organisations opposed to the Northem Ireland peace accord.

Following a US attack on a organisation - which assayterrorist base in Afghanistan last week, Mr Blair said parliament would be recalled next Wednesday to approve legislation making it an offence for the first time in the UK to conspire to commit terrorist offences in nationals of their countries

as Yasser el-Serri, one of a Blair. "In the wake of recent also be able to draw an infer- has admitted carrying out number of Egyptians based Vanguards of Conquest cuted." group, which they believe is another front for the Jihad sinated President Anwar Sadat in 1981, and is associ-

ated with Osama bin Laden. "It has been strongly pressed on us by many states concerned at what they believe to be UK-based using the UK to plan terror-Certain individuals such ist acts abroad," said Mr

terrorist activity abroad this ence of guilt from "any the bombing. is a timely and right move to refusal to answer any rele-

Mr Blair used a visit to

Omagh in Northern Ireland, scene of the worst terrorist atrocity in the region 10 days ago, to outline the planned anti-terror legislation. Under may be included. the proposals for Northern Ireland, people can be con- sures should help bring to victed of membership of a justice those responsible for banned terrorist organisa- the morder of 28 people in tion on the evidence of a Omagh. The Real IRA, a senior police officer. Mr breakaway republican group Blair said the courts would opposed to the peace accord,

refusal to cooperate with any relevant inquiry".

The prime minister added

that there were "other matters in respect of the admissibility of evidence" which The new anti-terror meaMr Blair, admitting the

measures were "draconian" anthorities claim he is a ment to defeating terrorism of interrogation or subse- said the Omagh bombing quently, or indeed any had been a "tragic and evil act". He condemned groups prepared to carry out such "an outrage" as having "no political support, no base, no votes and no repres in any part of the commu-

nity". Partiament will be recalled next Wednesday and Thursday to approve the mea-

The Dail, the Irish parliament, will convene on

Tough moves The people of treland have spoken clearly' Ceaselins accelerate after the peace deal for Northern Ireland seen

Before the rubble had been cleared from Omagh's Main Street earlier this month, police arrested five republi-cans in connection with the be put in prison". bomb outrage. Over the next few days, the five were why the UK and Irish govreleased after police concluded there was insufficient

evidence against them. first time this had happened. In February, three republicans had been charged with the murder of Jim Guiney, an anti-nationalist "loyalist" shot in his Belfast carpet shop. This month, they too were released after the case collapsed.

But from next week, the rules of the game will change. Tony Blair, the UK prime minister, is bringing MPs back from their holidays to the House of Commons to pass new legislation. This would enable the Northern Ireland police to secure convictions for memsation simply on the word of -a senior police officer. In the absence of compelling forensic or other evidence, the e will have a way of believe to be involved in sec-

tarian violence. The legislation is certain to pass. But will these new draconian powers do more harm than good? According to Sinn Féin - political wing of the Irish Republican Army - under the new law, each of the suspects questioned and released by police for the Omagh bombings and the Guiney murder could now be facing long jail sentences. Martin McGuinness,

a Sinn Féin MP, says that giving extra powers to the "discredited" Northern ireland police will have grave implications for the

Yet it is not difficult to see ernments rushed to introduce new laws to crack down on the remaining This was by no means the republican splinter groups opposed to the peace agreement. The wave of public revulsion following the Omagh bombing, in which 28 people were killed, was coupled with an unprecedented condemnation of the murders by Sinn Féin itself. In Mr Blair's words, the homb-

Responding to immense public pressure to "do something" to bring the terrorists to book, Bertie Ahern, prime minister of the Republic of freland, announced a series of measures to improve security in the republic. Mr Blair, too, vowed to sweep the terbership of a banned organi- rorists off the streets by making it easier for the Newspan Ireland police to win convictions.

But there are warning VOICES convicting people they taembers of Sinn Fein - that actually committed a crime. Mr Blair's initiative could tutnious to be harmful to the peace process and set back relations with an increasingly pacifist republican community. community.

Jane Winter, director of

London and Dublin govern- nationalists. ments have made a rash and Some commentators years' imprisonment for demonstrate made a rash and believe the new powers are "collaboration with an

as high risk

community and run the risk that innocent people would

ers were outcasts.

tions, they are making it government. Human rights more likely for wrongful

She points to the last

convictions to occur."

Aug 18: Red BA, the Omach combers, "all military

duction of the Prevention of Human Rights. Terrorism Act, which made it easier for police to arrest people with scant grounds for suspicion that they had Birmingham Six miscarbelieves Mr Blair will underthe British-Irish Rights the Northern Ireland police, equivalent of Sinn Féin,

"When politicians talk almost as harsh as intern- armed band". about making it easier for ment, which was repealed the police to secure convic- earlier this year by the UK

and civil liberties groups believe that the new measures will fall foul of the Labour government's intro- European Convention of

According to European diplomats, the UK's record in combating terrorism compares favourably with Spain where the current centre-The Guildford Four and the right government adopted an riages of justice arose out of its conflict with ETA. Last mine the peace process by Basque nationalist coalition giving enhanced powers to Herri Batasuna (HB), the

There is a history strong powers in the Irish

Republic, where terrorist suspects can be convicted on the word of a senior policeman. But such powers have yielded mixed results. In practice, juries are unwilling to convict on the say-so of a senior police officer without corroborating evidence.

Aug 22: Web National Liberation Avery declares end to violent campaign because "the people of Ireland have spoken clearly as to their wishes".

No ceasefire declared by Continuity IRA

In the early 1970s, IRA spa pects including Mr McGuinness were jailed for membership of the IRA. At that time, the IRA refused to that legislation. Ms Winter year, members of the recognise the court's author-National Board of the ity, leaving the judge little option but to accept the word of the police. When later that decade, the IRA Watch group, believes the a force widely distrusted by were each sentenced by the started to challenge the Supreme Court to seven police allegations, the court - in the absence of any other firm evidence - tended to side with the suspect.

British Aerospace may close munitions offshoot

Defence Corresponde

considering whether to close the ammunition businesse: of Royal Ordnance, its muni tions subsidiery, in respons to declining orders and growing price competition from outside the UK.

John Weston, BAe chief executive, said vesterday in an interview that the company would have to decide within a year on the fate of the businesses and was in talks with the governmen

Royal Ordnance, which has a dozen factories across the UK and employs over 4,000 people, has been strug-gling with a drop in demand since the end of the Cold War and the rise of lower cost producers of bulk ammunition such as South Africa, Israel and Portugal.

Mr Weston said the prob lems did not extend to the German small-arms subsidiary Heckler & Koch, or to rocket motors or missile warhead technology. But he estimated that 70 per cent of Royal Ordnance's business for which BAe does not publish separate figures - was the subject of current discus-

BAe is understood to be discussing a joint venture between Royal Ordnance and Rheinmetall, the German defence group, as one means of preserving the business while eliminating excess capacity. Closing the factories would be sensitive because, in a conflict, the British armed forces would have to depend on compa-

nies in other countries Mr Weston said the UK government would have to decide whether it was prepared to pay prices above the world's best in order to maintain UK industrial capability for strategic reasons.

BAe, he said, could not sustain the factories without a higher return and needed to run them on a more secure basis, so that their survival did not depend on winning each new order.

Although Royal Ordnance had cut costs, Mr Weston said, "we are getting to the point where we are not abl to continue to offer ammuni tion at the lowest possible

Royal Ordnance makes ammunition in England and Wales and small arms in England and in Sterling, Vir-It makes electronics and

fuses in northern England and explosives and propellants in England, Scotland and the Netherlands. Royal Ordnance recently announced 475 job losses affecting seven factories.

NEWS DIGEST

OFFSHORE INDUSTRIES

Norway and UK sign deal to open up gas pipeline

Norway and UK energy ministers yesterday signed an amendment to the long-disputed Frigg freety, opening up the under-used pipeline linking the Frigg field, which lies astride the boundary between the two countries, to gas from nearby Norwegian and UK fields.

The agreement, outlined in principle earlier last year, allows Norwegian and UK fields to use the spare capacity on the two pipelines connected to the St Fergus terminal in Scotland as the Frigg field nears depletion. It also establishes a new framework agreement eliminating the need for separate treaties each time companies want to

connect new gas fields across the Norwegian-UK border. "The revised Frigg Treaty will enable the continued use of the two Frigg pipelines beyond the life of the Frigg field, which has diminishing gas reserves," John Battle, the UK industry and energy minister, said during the Offshore Northern Seas oil conference in Stavanger, Norway. "It will also improve the viability of marginal field developments in

UK or Norwegian waters." The two governments emphasised, however, that the agreed revisions would not result in any major changes immediately. Yesterday's agreement also gives the UK jurisdiction for the first time over parts of the Norwegian-owned pipeline, owned by Norsk Hydro, Statoil, Elf Norge and Total Norge.

Separately, it updates procedures to deal on abandoning the Norwegian and UK pipelines. Elf and Total own interests in the UK line. The Frigg dispute dates as far back as 1992, when the UK government rejected Norway's request to use the pipeline to transport oil from fields other than Frigg. Valeria Sköld, Stavanger

ANTI-FEDERALIST FACTION

'No finance' from Eurosceptic

Paul Sykes, the multi-millionaire Eurosceptic, will not finance the attempt by two former Conservative MPs to stand as independent "anti-federalists" in next year's elections for the European parliament.

Mr Sykes, who gave financial assistance to anti-Emu Conservative candidates during last year's general election, said yesterday he would not finance the breakaway faction proposed by Nicholas Budgen and Tony Marlow in the Strasbourg parliament.

"I don't want to be involved in party politics," said Mr Sykes. "I wish them well but I won't be backing them financially."

Mr Budgen and Mr Marlow, who lost their seats in the House of Commons last year, and who both failed to become official Conservative candidates for the European parliament, had approached Mr Sykes for financial help. Both men face expulsion from the Conservatives, the main opposition party, if they stand against official Conservative candidates. Liam Halligan, London

CITY OF LONDON

Plan for link to deprived areas

linked to the neighbouring DON'T CARE IF WE'RE boroughs of Tower Hamiets, Newham, and Barking and Dagenham in a single electrose for the new Greater



Magical tigers' teeth mark the

museum where myths expire

supper in the next world.

Some would say, as the

that the collection is a "de-

filled with loot properly

But the Pitt Rivers argues

belonging to other people".

that these statements do not

fully describe a museum

that is sensitive to cultural

considerations. It has good

relations with representa-

would be offensive.

enlighten.

London Authority under draft proposals published yesterday by the Local Government Commission. The decision to join the city's 5,000 voters eastwards with the deprived London boroughs rather than with the wealthier boroughs of Westminster, Kensington and Chelsea and Hammersmith and Fulham to the west, makes it the one constituency for the new authority where the commission has linked diverse electorates together. Elsewhere, to create

The City of London is to be

14 constituencies from the 32 London boroughs, the commission has joined broadly similar electorates in terms of politics and socio-economics. Nicholas Timmins, London

Finance initiative government departments plan to hand over 750 buildings Property privatisation to widen

By Micholas Timmins, Public Policy Editor

jointly to transfer their that will rival the social security ministry's privatisation of most of its offices last April. The transfer will be to hand over on a 20-year done under the govern- contract a total of 750 buildment's private finance initiative (PFI), in which private

which won the social security contract, yesterday said it was "very seriously conmanaging director of Servus, otherwise have spent.

the Nomura-backed PFI and Turner and Townsend in involved in Steps. entire property portfolio to order to strengthen its abil-the private sector in a deal ity to bid for such contracts, ity to bid for such contracts, the two departments were said the deal was "a very exciting prospect."

The two departments plan ings, 430 belonging to the finance is attracted to public and Excise, with the success-innovation. ful bidder providing the known. Michael Medlicott, money for the £5bn it would

. The deal is roughly the property vehicle, which on same size as the social secu-Monday announced that it rity transfer, which involved include the education and The Inland Revenue and had acquired the facilities 700 buildings with 1.6m sq m employment department Customs and Excise are management business of of estate against the 1.5m

looking for a single consortium to take on the deal. Offering their property jointly should lower the bidding costs for both sides while offering greater oppor-Revenue and 320 to Customs tunities for savings and

Under the social security Trillium, the Goldman them with serviced accom- deal, called Prime, Trillium Sachs-backed consortium modation in return. The paid just £250m for the minbuildings currently cost istry's property portfolio in a about £300m (\$495m) a year sale, leaseback and service to run, with the depart- arrangement which the minsidering the opportunity" of ments' looking for both istry believes will both save Steps, as the new project is savings and better value for it money and improve the quality of its accommodation

Other parts of government considering similar moves employment service. Com-The Inland Revenue said mentators believe the private sector will in time adopt similar arrangements. with big companies increasingly ceasing to manage their own property in more direct ways.

Trillium said it had held talks with a number of other big companies. But a spokessee the early results from Prime before committing Consultants to govern-

ment on Steps are being recruited over the next six months with the invitation to tender planned for the second quarter of next year.

Sony shoots first in games battle

from £129.99 to £39.99 (\$214 bit games systems. to \$164), from Friday.

By Alice Rawsthorn in London whether to adjust its price far, Sony has emerged as the nology, which should give it announcing that it will cut sale in the UK and vied with product. It comfortably out- ing heavily in marketing the the price of its PlayStation the Sega Saturn, as the first sold the Saturn, and has sub- PlayStation and 64. Sony games console in the UK of the new generation of 32- sequently stayed ahead of plans to invest film on a

Nintendo, the Japanese sively reduced the price of tion consoles in the UK. games maker which is the PlayStation from £299.39

this year. Price has become victor in the computer more realistic visual imag-Sony, the Japanese electrone of the principal competigames battle. The PlayStar ery than 32-bit and 64-bit foronics and entertainment tive weapons in the fast tion was the first games sys mats. group, has fired the first growing games market in tem to be launched by the Sony and Nintendo are shot in the pre-Christmas the three years since the the group, and has become also developing new computer games battle by. Sony PlayStation went on Sony's most successful new systems, but are still invest-

Sega is now concentrating A recent analysis by Sony's chief competitor in in September 1995 to £129.99 its resources on developing a ChartTrack, the market the fast-growing computer on the eve of the launch of new, more advanced system, games sector, said it planned the Nintendo 84, the first 64 called the Dreamcast, which to monitor the impact of bit system, in March last could be introduced in Japan Sony's price reduction on year. Nintendo retaliated before Christmas and in

the Nintendo 64. Sony claims promotional campaign for Sony has since progres- to have sold 25m PlaySta- the PlayStation in the UK this autumo.

research consultancy, estimated that sales of all computer games software should reach £980m in 1998, com-

of artefacts in a hidden setting which has changed little since the 19th century xford's Pitt Rivers Virgin Mary's engagement Museum is easily ring on the next.

missed. Its only There is little space for entrance is at the back of the text or images to place objects in their context and University Museum's natural history collection, beside the exhibits are generally a case of fossils from Wales. grouped thematically rather Yet the Pitt Rivers than geographically. One

Michael Peel explores a bizarre collection

higher density of artefacts per square metre than any a shaman's crown from other such institution in the Siberia and a Japanese world. Behind an arched doorway lies a high-ceil- bear's skull - complete with inged, windowless chamber so filled with a sense of the supernatural that it makes the worldly wonders outside seem banal. The museum, in the words of the poet James Fenton, "is the fabled lands where myths go when they

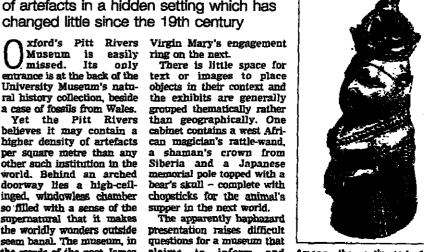
It is also a product of its thne. Its contents and layout reflect the ethos of its 19th century benefactor, General Pitt Rivers, who accrued objects on the grounds that "in a few years all the most barbarous races will have disappeared from the earth or will have ceased to preserve their native crafts". In the twilight world of the

Pitt Rivers, magical tigers' teeth from the Naga Hills in several exhibits it considered India nestle alongside a stoppered silvered bottle pur-

The museum is eager to porting to contain a witch. The exhibits are diverse the serious study of ethnogand often quirky. The museum contains two cases tory for anthropological curiof betal-chawing appliances osities. One attendant says James Fepton's image of a sales of its own Nintendo 64 last autumn by slashing the system before deciding 84's price by 550 to 599.99. So

Dreamcast uses 128-bit tech
in 1997.

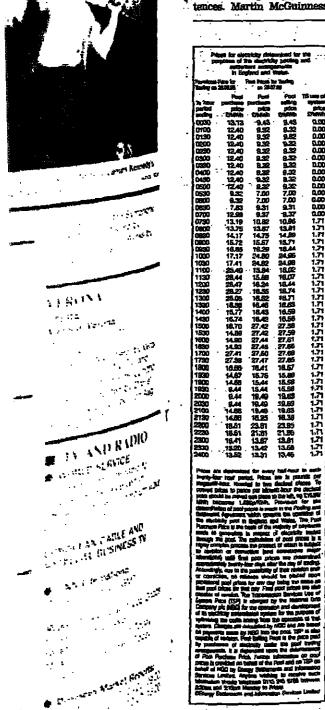
Difference of the most grotesque mystical and barely attainports to be a replica of the human remains in the collecable land.



claims to inform and Among the estimated 1m objects in the Pitt Rivers collection is this Yoruba carving from guidebook acknowledges, Nigeria of Queen Victoria

contextualised jumble", a tion - such as a set of hid-"monument to colonialism cously deformed skulls - are now hidden from public tries to play down the more lection, it says they form a core part of its appeal. Julia Nicholson, assistant

curator, says the Pitt Rivers tives of a number of aborigi- is not about to change its nal peoples and has removed appearance to fit in with modern ideas about what a museum should look like. It is considering introducing portray itself as a place for hand-held computers to guide visitors but the charraphy rather than a repost- acter of the collection will remain consistent with



Thai-IMF deal sees faster decline parties

By Ted Bardacke in Bangkok

The Thai government yesterday approved a new agreement with the international Monetary Fund which predicts a further decline in gross domestic product this year and broadens the country's commitment to structural economic reform.

The new GDP projection contained in the letter of intent is for a 7 per cent contraction, compared to a June projection of a 4 to 5.5 per cent contraction. If, as expected, the letter is approved by the IMF executive board in mid-September. Thailand will draw down an additional \$473m from its \$17.2bn rescue package; it has with-



Nimmanahaeminda told a news conference the reces-

bad news coming from Russia. He suggested the effec- while the current account tive devaluation of the rou- surplus is expected to be 10 last week had per cent of GDP up from 6.9 kets, including Thailand.

The country's capital large levels of short-term capital outflows, \$23.3bn against \$18bn to \$20bn previously estimated. Export earnings in dollar terms are expected to contract by 3.3 per cent against projected growth of 1.4 per cent, lithough volume growth will remain strong at 8.8 per

The lower targets are offset by a number of positive gramme remain unchanged.

than expected in the past Inflation will slow to 9.2 per allow foreign investors to three months with the latest cent. down from an earlier own small plots of land, projection of 10.5 per cent, per cent. The fiscal deficit will be allowed to increase to 3 per cent of GDP, with additional spending for infra-On corporate debt

> Partly because of this fiscal expansion, "the economy will bottom towards the end of the year, setting the stage for a modest recovery of

structure investment and

come down substantially and the monetary targets and pledges in the prooffice buildings and condominiums. It also plans to extend lease-hold periods to 50 years with a automatic 50 year extension, up from the current 30 years plus 20 year

restructuring the governdevelop arbitration procedures among deadlocked creditors and give special attention to the 100 largest cases in the country. As part of the debt workout facilitation, the government expects bankruptcy and foreclosure law by the end of October. with a further foreclosure

Japanese to oppose bank reform

late last night to adopt a united front against the government's banking sector reforms. The move threatens the ruling Liberal Democratic party's attempt to pass wigent legislation to esolve Japan's crippling banking crisis.

The opposition parties agreed to submit an alternative proposal for dealing with the troubled banking sector. The opposition has criticised the LDP's plan as unclear and its aim to use taxpayers' money to protect the interests of its traditional supporters.

The last-minute agreement was reached as the LDP-proposed bills and the rescue olan for the Long Term Credit Bank were presented to the Diet, where they are expected to face harsh criticism today. It raises the stakes for the LDP; which has faced a tremendous backlash over its decision to bail out LTCB.

Yesterday Keizo Obuchi. the prime minister, emphasised that the government's plan to inject more than Y5,000bn (\$34.4bn) into LTCB in exchange for broad restructuring was a measure aimed at stabilising the financial system. Kiichi Miyazawa, the

finance minister, said the plan was intended to prevent the "unfathomable impact" that the possible collapse of LTCB would have not only on Japan but also on the global financial system.

Speedy passage of the six financial stabilisation bills is seen as crucial to restoring the health of the financial system and resuscitating the economy, which faces a possible deflationary spiral, according to Taichi Sakaiya. head of the Economic Planning Agency.

The Democratic Party of Japan, the largest opposition party, is calling for a thorough explanation from the LDP on why public funds need to be injected into a claim is not insolvent. As part of a recapitalisa

tion programme, the government has already injected Y176.6bn into LTCB. Given that LTCB's share price has fallen from Y232 on March 31 to Y57 yesterday, the value of the government's stake has, in theory, fallen to less than a third of the amount it injected, notes Kiyoshi Sugawa, senior researcher at the Democratic party's Policy Research Committee.

A further injection of public funds without a clearer explanation of why LTCB needs more public money is "like putting money into a black hole," he says.

The situation also raises questions about whether the funds into LTCB in the first place was right. The Democratic party plans to ask that a member of the committee entrusted with deciding which banks should receive public funds, be called to the

NEWS DIGEST

MALAYSIAN MP FACES DISQUALIFICATION

Opposition leader jailed after losing appeal

Malaysia's federal court yesterday dismissed the appeal of a leading opposition member convicted of sedition and publishing false news. Lim Guan Eng, deputy secretarygeneral of the Democratic Action party, immediately began serving concurrent sentences of 18 months' jail for each offence. A sentence of more than a year will disqualify him from parliament, where he has served for 12 years. Mr Lim says the authorities challenged his right to criti-

clse them for not detaining, still less prosecuting, a politician alleged to have committed the statutory rape of a 15year-old schoolgiri. Instead, they detained the girl for more to prosecute the politician.

Marina Mahathir, daughter of the prime minister, Mahathir Mohamad, wrote at the time: "What protection can we hope for our daughters if, in the interests of poli-

tics, a minor can be so easily sacrificed?"

Mr Lim was fined M\$15,000 (US\$3,550) but appealed. The court of appeal allowed the public prosecutor's counter-appeal and handed down the jail sentences. Mr Lim appealed again but lost yesterday. "Today is a black day for justice," said Suaram, a human rights group. "Lim's case is politically motivated and he is a victim of selected prosecution." Shella McNulty, Kuala Lumpur

FOREIGN ROLE DEBATED

India plans insurance sell-off

The Indian government is planning a "broad opening" for private companies when the insurance industry is priva-tised, but it has still not decided whether foreign companies will be able to take part, the chairman of the insur-

ance Regulatory Authority said yesterday.

N. Rangachari said India would not restrict the number of companies in the business, and would allow them to decide where to locate offices and what type of insurance they want to sell.

However, he said, life and non-life insurance would be separate businesses. Companies would be required to submit business plans when seeking licences, and would be expected to keep to them. He also said that participation in the industry would be limited to "Indian companies that may or may not have a foreign equity holder".

Foreign insurance companies are eager to get a foothold in what they see as a vast, under-served market, inclians spend just \$7 per person in annual insurance premiums, compared with \$219 in Malaysia. However, the ruling Sharatiya Janata party is split over

whether to allow foreign players to get Involved. The finance minister, Yashwant Sinha, is said to support foreign participation, but that is strongly opposed by more

Japanese Manufacturers

Car sales fall sharply

Japan's three largest car makers said yesterday domestic sales and exports fell markedly in July from a year earlier. Toyota Motor, the nation's largest carmaker, said domestic sales fell 6.6 per cent to 174,628 cars in July from the same month last year. Exports of Japanese-made cars overseas dropped 8.8 per cent to 128,721.

Nissan Motor's sales in Japan fell 9.3 per cent to 95,078

cars, and exports were down 3.1 per cent to 67,077. Honda Motor said sales in the home market tumbled 9.8 per cent to 58,767 cars. Exports, which make up a large

Honda's car output outside Japan jumped 12.2 per cent in July to 97,000, and Toyota's overseas production rose by 8.9 per cent to 125,329 cars. Nissan said overseas production fell 18.9 per cent to 73,217. AP, Tokyo

AUSTRALIAN POLICY

lmmigration from Asia cut

Australia will accept fewer refugee immigrants from Asia next year and more from Europe than in the previous year, Philip Ruddock, the immigration minister, said yesterday. But the shift in refugee origins had nothing to do with the rise in popularity of the rightwing politician Pauline Han-son, who warns Australia is in danger of being "swamped by Asians", the government said.

"While the overall size of the programme is the same as in 1997-98, we are working closely with the United Nations High Commissioner for Refugees to ensure that the programme remains targeted to those in greatest need," Mr Ruddock said. He said the biggest single refugee intake would come from the former Yugoslavia. Australia would accept 12,000 people under its humanitarian programme in the 12 months to June 30 1999, a figure slightly below the 12,055 in the previous 12 months.

Australia accepted 685 people from southern and southeast Asia under its humanitarian migration programme last financial year. But this number will be reduced to 180 this year. AP, Canberra

Seoul backs US on North's 'N-plans'

By John Burton in Secui

Korea's foreign minister, yesterday supported US suspicions that an underground facility being built by North Korea was linked to efforts to revive its suspended nuclear weapons pro-

In a report submitted to parliament, Mr Hong said, cure "any proof that North Korea violated the [1994] promised to build North Korea two new light-water nuclear reactors of no mili-

The foreign minister said provide \$3.22bn for the North Korean reactors, about 70 per cent of the

\$4.6bn project. With Kim Dae-jung, the suing a "sunshine policy" of economic co-operation with the North, Seoul officials had earlier played down in which Pyongyang agreed reports that the under-

to leave open the possibility

of military support for

Taipei. Beijing remains in a

territorial dispute with

Tokyo over the nearby Dia-

Diplomats said that China,

ton in June, felt that by

delaying the Japan visit it

aged, would complement the

development of a "strategic

partnership" between the US

and China, which received a

boost during the Clinton-

The trip to Russia has not

been as problematic as the

proposed Tokyo summit.

But, diplomats said, Moscow

still harbours a sense of hurt

toward Beijing for the warm

reception Mr Jiang gave to

Jiany summit.

Mr Clinton.

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oyutai (Senkaku) islands.

the North's nuclear weapons

programme. Mr Hong, who

foreign minister, is regarded

as a hardliner on North

Seoul is in close contact

was recently appointed as

with Washington on the facility, which is near the North's old one at Yongbyon, and is hoping to receive clarification from current talks between the US and North Korea in New York on the implementation of the 1994 nuclear freeze

the underground facility, under the 1994 agreement. while raising concerns over Pyongyang's development nearly half of this amount and export of long-range because Congress has missile technology to Iran

There is speculation that Pyongyang might be buildsuspected new nuclear ing the new facility as a bargaining chip to force the US to lift economic sanctions and provide more food aid to the North's starving popula-

The North has threatened to restart its nuclear programme if the US fails to supply this year's shipment

Mr Hong said the US is considering relaxing its economic sanctions against

North Korea, but faces negative reaction from Congress following North Korea's activities. "Washington, however,

thinking of providing US wheat to North Korea as

Jiang's visit to Japan delayed by policy splits

The decision by Jiang Zemin, China's president, to postpone an historic visit to Japan next month was ences about what should be agreed at the summit, Chi- its stature enhanced by the nese officials and foreign success of Mr Jiang's sum-The official reason for the

indefinite postponement of the visits to both Japan and Russia in early September it impossible for the president to be away. His trip to Japan was to be the first by a Chinese head of state since the second world war. But while the floods were

dissatisfaction with the accords that Japan was preparing to endorse also made Mr Jiang reluctant, diplomats and officials said. The centre-piece of the

ment setting out the principles of a bilateral relationship which has changed since the cold war ended and since the Japan-China Peace and Friendship Treaty was signed 10 years ago, Chinese otlicials said. The new document would

seek partly to reflect the fact that Russia is no longer a common enemy but rather improving terms with Japan. But Japan wanted to dilute clauses proposed by China on the issues of Tokyo's wartime aggression and its policy toward Taiwan, which Beijing regards as a rene-Beljing is wary about

Japan's attitude toward Taiwan, partly because a US-

Malaysia's Anwar stumbles from centre-stage to the wings

Sheila McNulty on how Mahathir's deputy has been

forced to adopt a

more dutiful role nwar Ibrahim, Malaysia's deputy prime minshadow of his office into the glare of the television lights. The scene reminds him of say. But, even as the journal-

ists pause politely, he is

unable to remember his could increase pressure on Japan to accede to more sub-For a politician as polished stantive written statements. There was little likelihood as Mr Anwar, never at a loss the summit would be canfor a famous quote to capcelled, and one Chinese comture the moment, it is an uncharacteristic stumble. mentator said it could take place as early as November. Whatever the Shakespearean The delays, however, hamexcerpt that might have per progress toward the crecrossed his mind, saving it ation of what many in the out loud would probably not US hope can become a "tribe in keeping with the new angular" relationship role he has been forced to between Washington, Tokyo adopt - that of a more dutiand Beijing. This, it is envisful deputy to the prime min-

ister, Mahathir Mohamad. The fact that Dr Mahathir has forced Mr Anwar to live with this new circumspection is testament to how fast Mr Anwar's star is fading. It is now no longer certain that Dr Mahathir's once anointed successor will succeed him. "He certainly is in trouble," said K.S. Jomo, professor in the faculty of econom-

ics and administration at the

University of Malaya. "But I

AP adds from Beijing: China don't think Anwar's position is still aiming for an 8 per is irretrievable." cent gross domestic product Just two months ago. Mr he has denied. growth this year, but Presi-Anwar was strutting the world stage, openly challeng-ing Dr Mahathir's attempts dent Jiang warned yesterday it could fall short of the goal. to rally nationalistic support "If it is somewhat lower, I don't think people should be by condemning the regional worried." Mr Jiang said. financial crisis as a conspir-He said this year's floods acy by foreigners to undermine the economy. As Dr impact" on China's eco-Mahathir warned of a "guerrilla war" by Asians if for-

> take over regional economies, Mr Anwar pointed to frailties within the system and urged Asia-wide reform. He supported high interest rates and fiscal conservatism, even as Dr Mahathir who has built his reputation called for looser monetary on being plous. And having policy to ease pressure on recourse to the courts for companies. The cabinet was reported to have backed Mr Anwar in an early showdown. He seemed to many a most in Malaysia these days, more reasonable alternative did not wish to be named. to the ranting prime minis-

Too rapidly, it seems, for his own good. On the eve of button for fear the truth gets the general assembly of the out." United Malays National Organisation (Umno), the appeared, Mr Anwar got dominant political party, back into line behind the analysts breathlessly predicted a showdown between Dr Mahathir and Mr Anwar. But then a thin volume, titled "50 Reasons Why din, to take over economic Anwar Cannot Become recovery from Mr Anwar, few months have had all the Prime Minister" found its making Mr Anwar's other elements of a Shakespearean

munity built rapidly.



a court injunction against its distribution.

That changed everything. The author, Khalid Jafri, former editor of a defunct tabloid, and his publisher made no attempt to hide their identities ~ a rarity in a culture which, fearing barsh retribution, refrains from criticising those in authority. It strongly suggests that they had the backing of someone with clout.

The book accuses Mr Anwar of a catalogue of serious misdeeds, all of which The matter is now with the courts, both civil and criminal. Mr Anwar is suing for libel while Mr Khalid bas

been charged with maliciously publishing false news (he has pleaded not guilty). And the police bave begun investigations into some of the events detailed elemers used the crisis to in the book after complaints were lodged with them.

> I hatever the outcome. the book has seri-ously damaged the political standing of a man protection has it drawbacks: "Anwar loses either way." said one analyst who. like "If he doesn't persist in

ter and began appearing on trying to block the book's the covers of international distribution, people will say magazines. His support he is afraid of what might among the investment com- emerge in court. If he does persist they will say he is desperate to stop its distri-

Soon after the book prime minister. But Dr Mahathir, it seems, no longer trusts him. He appointed his confident, Daim Zeinud- media turned their lights up way into delegates' bags, cabinet position, that of tragedy in the making.

despite Mr Anwar obtaining finance minister, something of an irrelyance.

The head of research at a foreign brokerage house said Anwar had been dismissed investors would have been so joited that the ensuing sell-off would have been massive. But now, he said, after Dr Mahathir had so effectively pushed him aside. only a slight knee-jerk selling would follow. Meanwhile, Mr Anwar is

desperately trying to hang on to whatever Dr Mahathir | Diet for questioning. will allow him. He vows he will not challenge Dr Mahathir in the Umno lead ership election next year saying, "I want to show my loyalty to Dr Mahathir." If Mr Anwar does not make a bid for the top spot,

the next party poll will not be for another three years and waiting until then will give less prepared rivals a chance to move into the running. Najib Abdul Razak, the education minister, and Abdullah Ahmad Badawi, foreign minister, could recome viable contenders Some of his supporters

want Mr Anwar to break free from the administration and challenge Dr Mahathir head-on. But Mr Anwar so far has decided his best chance lies in winning back the confidence of Dr Mahathir. The past few months have shown how difficult it would be to out-manoeuvre the man who has run Malaysia for the past 17

The minister who strode confidently on to the world stage to calm investors rattled by Dr Mahathir's tirade against them, apparently went too far. He seized the spotlight. And that could well prove to be his final act. Perhaps what he was thinking last week, as the

on him, was that the past

LEGAL NOTICES

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Date Desareo

vians insurance sell-off

Boeing cries foul over BA order

By Jonathan Ford in Toulouse and Christopher Parkes in Los Angeles

Disappointed Boeing officials yesterday suggested unfair line has purchased alteraft pricing practices may have from Airbus, although it lured British Airways to Air inherited 10 following the hus Industrie, the European consortium awarded the nian a decade ago. lion's share of the UK airline's latest aircraft order.

British Airways yesterday announced orders for up to 188 Airbuses in what was hailed as a breakthrough for the European aircraft manufacturer.

The orders, announced by BA at Airbus Industrie's still exists, a Boeing official headquarters in Toulouse, include firm commitments to buy 59 alteraft, of which 39 are 124-seat A319s and the remainder 150-seat A320s. They will be delivered for use on its regional UK and European services from next

RA has also taken options

on another 59 sircraft, and follow. "We have to look at package that would allow Aero Engines Corporation." ther 70, which can be A319s, A320s or the 185-seat A321. It is the first time the air-

Boeing, which has complained for months that the profitability of its new generation 737 has been affected by keen pricing competition, said it was disappointed it had lost the small aircraft campaign.

takeover of British Calego-

"The unlevel playing field said. "Producing at a loss is not an option for us or our shareholders." he added. Although the remarks echoed bitter previous arguments between the rival aerospace groups and US and European authorities.

Boeing appeared undecided as to whether protests would

are going to do next. Anything could happen," the spokesman said.

Tony Blair, the UK prime minister who attended yesterday's announcement, wel- February. comed the orders, saying they demonstrated "how strong Airbus has become". Robert Ayling, BA's chief executive, said the airline had chosen Airbus because the aircraft would be

the Boeing 737-600. He denied the orders were designed to influence the European Commission's attitude to BA's planned marketing alliance with American Afrimes of the US. "At the end of the day, it all came down to cost," he said. However, he expressed dis-appointment that Airbus had been unable to come up with

says the executive of one

Some infrastructure

finance specialists express

doubt about whether the

guarantees will offer suffi-

cient comfort to lenders to

bring projects to financial

closure, particularly in the

"Whether it is a bankable

says a Singapore-

proposition remains to be

cier. "Maybe a year ago,

is a much higher threshold

basis for the duration of the

ashtra defaulted on its pay-

for risk than there was."

wake of the Asia crisis.

fast-track project.

cheaper to operate over their

lives than their main rival,

provisional options on a fur- the result and see what we BA to reduce the capital Separately. BA also assets it owned. This was one of the crite-

ria the atrime specified when it invited Airbus and Boeing to tender for the order in "We did receive financing

proposals from the manufacturers, including Airbus, but they were very disappointing," Mr Ayling said. BA refused to comment on the price it would pay for the 59 aircraft it is committed to

buy other than to say it

would be less than their

\$2.5bn list price, once discounts and the proceeds from sales of retired aircraft were taken into account. The aircraft will be powered by V2500 engines made by the International Aero Engines consortium, which includes Rolls-Royce of the UK, Pratt & Whitney of the

Germany's MTU

er-Benz and Japanese

announced it was placing firm orders for another 16 Boeing 777 long-haul aircraft with a list price of \$2.4bn. and options on a further 16. Boeing said it was pleased at British Airways' "vote of confidence" in its wide-bod-

ied long haul jets.

"On the basis of current orders. Boeing 767s, 777s and 747s will become the only aircraft types in the airline's subsonic long-haul fleet during the next decade," BA

Some of the new Boeing 777s. which carry 256 passengers, replace existing BA orders for five 401-seat Boeing 747-400s, which have been cancelled. BA have yet to award the

engine contract for the new aircraft. Its existing 19strong fleet have engines made by General Electric of the US.



Airbus chief Noel Forgeard (left), his BA counterpart Bob Ayling and Tony Blair

Mr Ayling said BA was range is a proposed new Air- and remained open-minded

seeking to shift more longhaul routes to the 777 to reduce capacity and increase revenues per passenger. The only potential competition for Boeing's long-haul

for up to 650 seats. Mr Ayl- need for large aircraft," he ing said BA remained interested in Airbus' plans to build a super jumbo aucraft.

bus aircraft, provisionally about becoming a launch named the A3XX, with space customer. There is still a

Guarantees ignite flurry of Indian power plant activity

Projects are plunging ahead despite claims that the government has changed the rules in mid-game. Amy Louise Kazmin reports

in recent weeks, three of party-led coalition, the finnry India's long-stalled "fast of signings is an attempt to track" power projects have tell the world they are seritrack" power projects have received their long-awaited government counter-guaran-. tees at ceremonies marked by congratulatory handshakes and the flashguns of the Indian press.

The first project to get the coveted document was the nestness." \$1.4bn, 1,084MW Bhadrawati project planned by Alstom National Power in India, and India's Ispat Group. That was followed quickly by a counter-guarantee for a \$300m, 250MW lignite power project proposed by ST-CMS Electric Power Company, a off the ground. venture between CMS Energy, the US-based utility, and Asia Brown Boveri, equipment manufacturer.

The last in the batch was a planned for Andhra Pradesh by the Hinduja Group and

ous about kick-starting stalled projects.

We want infrastructure capital to come in," says Mohan Guruswamy, special adviser to the finance minister. "This is proof of our ear-

W.R. Middleton, director of says he is delighted with "a major step forward" in the company's effort to get the power project - initially proposed about five years ago -

But not all investors are so sanguine. Behind the scenes, there are grumbles that these counter-guarantees are a far cry from what inves-1.040MW thermal project tors had been expecting and what was granted to the first phase of Euron's Dabhol Power Company. "They amounting to over \$1.3bn... have changed the rules in For India's Bharatiya Janata the middle of the game,"

ments. But recent guarantees have been watered

US,

New Delhi has agreed to cover only foreign denominated debt - and only if private power producers terminate their contracts with the respective state electricity boards. That would mean lenders would have to wait much longer - and possibly have to take recourse to the courts - to get their funds, and no equity would be covered.

Power ministry officials defend the government's May decision to change the structure, saying the move broke a bureaucratic logjam that could have stalled the process indefinitely.

Since New Delhi is not liabased infrastructure finanble for monthly energy payments under the new struc people would have said ture, they argue, central what the heck,' but people government does not need to think differently now. There scrutinise the power purchase agreements so intently, removing a stumb-When the Indian governling block to issuing the ment issued a counter-guarguarantees. Officials also say antee to Enron in 1994, it tariff support from the cenpromised to cover the proj- tral government, as promised to Enron, would have ect's energy and capacity payments on a monthly given the ailing state electricity boards little incentive foreign loans - about 13 to get their financial houses years - if the state of Mahar- in order.

Delhi would pay, everybody is relaxed and the government of India is very tense," a senior power ministry bureaucrat says. Yet the guarantees should provide

lenders with reassurance

that the central government

will do its best to ensure that projects do not fail. Most infrastructure financiers say the change is unlikely to stop well conceived projects from getting finance, but will raise the cost of debt. "From a bank's perspective, if the regular

'Whether it is bankable remains to be seen'

tariff is not paid, they have to wait for a while to invoke the guarantee," says Sunil Gulati, vice-president and head of corporate finance for Bank of America in Bombay. "It does introduce a lot more structural risk."

Promoters are also likely to face higher insurance premiums. Project economics producers had been expectorder. ing to bill state electricity is hoping it will reap the "If he knows somebody in boards for a fixed amount of political returns.

fuel for each kilowatt of power generated. That would allow efficient companies that used less fuel to make extra money by keeping the difference.

But in June, the government decided private power producers would have to pass the savings from fuel efficiency on to the electricity boards, billing them only for power actually used. Companies had to agree to this as a precondition to getting their counter-guarantee. although analysts say it is likely to shave several percentage points off companies' projected returns.

"You cannot keep going on cutting off a piece of the pie," says Harry Dhaul. director-general of the Independent Power Producers' Association of India. "People are fundamentally frustrated that the rules of the game keep changing."

Frustrated or not, companies with counter-guarantees are plunging ahead. ST-CMS and the Hinduja-National Power project have set December target dates for financial closure. It remains unclear whether they will meet that deadline. But if they do, the BJP government

Lex, Page 10 Russia, Vietnam agree oil project

yesterday agreed to set up a ioint venture to finance and build a \$1.3bn oil refinery project at Dung Quat in central Vietnam. The proposed refinery will

be Vietnam's first and has been under discussion since the early 1990s, but had failed to win credible foreign backing. France's Total withtalks with a consortium including Malaysia's Petronas, Conoco of the US, and South Korea's LG Group ended last year without agreement.

The agreement was signed as part of a visit to Moscow by Vietnam's President Tran Duc Luong. A spokesman for the Zarubezhneft oil trading company said the Russian government had authorised the establishment of the joint venture, with a charter capital of \$800m. "The government has approved investing the profits of the

lan oil producing joint yer turel in the new project. with the rest coming from the Vietnamese side," he

Vietsovpetro, established in 1967 by Zarubezhneft and the Vietnamese oil company Petrovietnam, produces between 10m and 11m tonnes a year (200,000 to 220,000 barrels per day) of crude. Russia's annual share of revenues from the venture is drew in 1995; subsequent around \$200m. The joint venture will employ Foster Wheeler, the UK engineering company, to manage the

The 130,000 barrels per day refinery was expected to start operating in 2002, he said. Analysts say the area in Kuang Ngai Province, has almost no infrastructure and is too far from Vietnam's nearest offshore oilflelds to be workable. Nevertheless. work has started on clearing the site for the refinery, with 350 households preparing for relocation. Plans have also been discussed regarding the Russian side of Vietsovpetro construction of a port.

INTERNATIONAL

Kabila allies step up air strikes on rebels

By Michela Wrong In Kigali

Angola and Zimbabwe both stepped up their military and Uganda moving beyond intervention in Democratic Republic of Congo's war yesterday, with their jet fighters directly involved in western and helicopters bombing Congo," said a Kigali-based rebel positions in the centre diplomat. and south-west of the coun-

President Laurent Kahila, back in Kinshasa after a week in his Katangese stronghold of Lubumbashi. predicted that a crushing victory was now within

"The result is certain. They will lose the war every- ning. Angolan troops were where Victory belongs to the Congolese people." he told state radio.

But diplomats warned that Congo's third largest city. and Kasangulu, 15 miles south-west of the capital. increased the likelihood that Rwanda and Uganda would move from covert support

"If the rebels are encircled or look like losing key gains, I think we could see Rwanda their current concern with

their border and getting Since Angola and Zim-

babwe sprang to Mr Kabila's rescue over the weekend, the rebels have lost control of several towns, and are now trapped between Angolan forces advancing from the west and Zimbabwean troops holding Kinshasa. For the fourth day run-

yesterday seen crossing from the Angolan enclave of Cabinda into Congo to Join allied forces now under the the air strikes on Kisangani, control of Air Marshal Perence Shiri, Zimbabwe's air force commander.

The escalation coincided with reports that Uganda's 32nd battalion had moved into neighbouring Rwanda for the rebels to open to prepare a joint airlift into involvement in the three- the Congo, and sightings of

more than 100 miles inside Congolese territory.

Amama Mbabazi, Uganda's, minister of state for foreign affairs, said Kampala reserved the right to intervene if its security was threatened, or if there was evidence of a genocide being planned in Congo - an apparent reference to the anti-Tutsi propaganda being broadcast by state media. "Our view, which we have

made absolutely clear where it comes to genocide, the matter ceases to be an internal matter," he said. "We are not prepared to have another genocide like [in Rwanda] in 1994." South Africa, which has so

far seen little response on the ground to the 10-point peace plan presented to gerous situation. It is still regional leaders on Sunday, was doggedly pressing ahead with its attempt to broker a diplomatic solution. Alfred Nzo, foreign minis-

ter, was due to lead a delegation to Addis Ababa, headthe Congo, and sightings of quarters of the Organisation pers reporting hundreds of min M hundreds of Ugandan troops of African Unity, Luanda troops and armoured ident.



Congolese women waiting at the ferry port in Brazzaville

and Kinshasa. But Parks vehicles had been seen mov-Mankahlana, a presidential ing north, spokesman, acknowledged • Reuters how fragile the situation had become. "This is a very dan-

very volatile," he said. With the war acquiring an increasingly regional charac-Namibia was also planning to join pro-Kabila forces,

• Reuters adds from Johannesburg: South Africa has airlifted 782 Tanzanian military instructors out of Congo

after they were ordered out to avoid being sucked into the rebellion there, the army ter, there were signs that said yesterday. The troops were training government released by Inec, the electoral process would start forces in Congo and were with two Namibian newspa-pers reporting hundreds of min Mkapa, Tanzania's pres-

announces election dates

Nigeria's electoral commission yesterday announced February 27, 1999 as the date for presidential elections, to end years of military rule in the west African country, Renters reports from Abuja. Ephraim Akpata, chair-

man of the Independent National Electoral Commission (inec), said elections to the national assembly would take place on February 20. Election of governors and legislatures for the country's 36 states would be on Janu-

ary 9. General Abdulsalam Abubakar, Nigeria's military ruler, has promised to give up power on May 29, returning the oil-producing country to civilian rule, some 15 years after a coup toppled the last elected president. According to the timetable

with the compilation of a new voters' register. This compilation would last for two weeks from October 5. Guidelines for the registration of political parties released by Mr Akpata require would-be parties to first contest local council elections set for December 5. Only those scoring 10 per cent of votes cast in at least 24 of the country's 36 states would be registered as politi-

cal parties. Numerous political associations have sprung up since Gen. Abubakar last month scrapped five parties and the electoral commission that operated under the late dictator Sani Abacha's discredited democracy plan. Last week, representatives of 46 political associations met Inec in Abuja, where guide-

rulers failed to deliver democracy to ethnically divided Nigeria, many analysts see the current process democracy .

clans. "We cannot afford to

NEWS DIGEST

MIDEAST PEACE PROCESS

Netanyahu announces new **West Bank settlements**

Renewed Israell and Palestinian optimism over the prospects of a deal for an Israeli troop redeployment from 13 per cent of the West Bank did not stop Benjamin Netanyahu, Israeli prime minister, from announcing new settlement plans yesterday.

Mr Netanyahu said new homes would be built for Jewish settlers in their enclave in the West Bank town of Hebron, Tensions have been mounting in Hebron since the recent killing of a settler rabbi led Israel to seal off the town, while

settlers threatened reprisals against Palestinlans. Mr Netanyahu's new settlement plans may be aimed at appeasing settlers ahead of a redeployment deal. Earlier this week, Yassir Arafat, president of the Palestinian Authority, called recent Israeli proposals "a beginning". It was the first time the Palestinian leader publicly sounded a positive note on the issue. Avi Machlis, Jerusalem

LOCKERBIE TRIAL

Libya 'likely to accept' deal

Libya is expected to accept a US-British agreement to try two Libyan suspects in the 1988 bombing of Pan Am Flight 103 in The Netherlands, the head of the Arab League said yesterday. "The American-British proposal is compatible with the previous Arab suggestions, which Libya has accepted," Esmat Abdel Meguid said in a state-ment after a meeting with David Blatherwick, British

Mr Abdel Meguid said Mr Blatherwick had briefed him about the proposals, which he later conveyed in a letter to Omar al-Muntasser, Libyan foreign minister. Under the deal announced on Monday, the US and Britain agreed to accept a trial by a panel of Scottish judges under Scottish

law in The Hague. The deal also stipulates that the suspects, Abdel Basset al-Megrahi and Lamen Khalifa Fhimah, cannot be extradited from The Netherlands and if found guilty, they would serve their sentences in the UK. Washington and London had long demanded a trial in the US or Britain,

Libya had insisted that if a trial were held it should be in a neutral country. The Libyan government has not commented on the offer, AP, London

FOREST CONSERVATION

Tree species under threat

A tenth of the world's known tree species face extinction, according to a global survey by conservation groups published yesterday. The three-year survey, the first of its kind, found that more than 8,750 of the 80,000-100,000 identified tree species were at risk of extinction, the main threat coming from the destruction of habitats through timber felling and forest clearance.

Almost 1,000 species were identified as "critically endangered", some reduced to only one or a handful of individual trees. Publication of the World List of Threatened Trees, compiled by the World Conservation Monitoring Centre with the Swiss-based World Conservation Union (IUCN) and World Wide Fund for Nature (WWF), was timed to coincide with a meeting of the Intergovernmental Forum on Forests. Frances Williams, Geneva

Doubts raised on US target claims

chemical weapons.

seriously misguided. know of the factory and the tion of VX nerve gas. knew what was going on inside that factory, other than with regard to its functions and the control of the country in the US claims. The US sor of terrorism by the US.

The country in the country in 1996, following claims. We came that the intense pressure by the US.

The country in 1996, following claims. We came the country in 1996, following claims. The US sor of terrorism by the US.

The second secon

cast doubt on US claims that dence that the factory had on August 7, to which the installations in Sudan that world. The factory is owned a Khartoum pharmaceutical links with bin Laden. This factory destroyed by US robust support by other govcruise missiles last week was ernments for the US action making products for use in was frankly very stupid."

This view is shared by US claims that the al-Shifa other senior diplomats, factory in Khartoum North whose apparent divergence is part-owned by the anti-US of opinion with their govern-Saudi Arabian Islamist dissi- ments is likely to force the dent Osama bin Laden were US to reveal detailed evialso rejected by diplomats in dence of its claim that the the country. Several view factory had a military purtheir governments' outspo- pose. US officials claim to ken support of the US attack have soil samples collected tive without endangering US structure. The fact is that have last visited Sudan in on August 20 as having been from the factory before the relations with Arab allies. the aggression has destroyed June. He still retains busiattack that showed evidence

The UN Security Council of Sudan's Islamist govern- minister. "The factory is a try, being the owner of two by the US so far, there is no yesterday deferred a decision ment, despite signs that it private facility owned by factories including the Kharreason to believe that the US on whether to meet a Suda has become relatively more people who have links to town tannery. Sudan asked reason to believe that the to will annery. Some a factknew what was going on nese request to send a factknew what was going on nese request to send a fact-

٠٠.

Senior diplomats in the Sudanese capital yesterday

Sudanese capital yesterday

Laden masterminded the bombing of the US embassies in Kenya and Tanzania

Says it has evidence that Mr

bin Laden masterminded the bombing of the US embassies in Kenya and Tanzania

size in Kenya and Tanzania

con Anguet 7 to which the installations in Sudan that Installation that Inst August 20 bombings in Kharare indeed producing miliby Salah Idris, a Saudi toum and on Mr bin Laden's tary hardware. Why didn't Arabia-based Sudanese. Mr base in Afghanistan were a they hit one of those?" response. However, Sudan Even so, the attack is close ties to Sudan's Khathas not been implicated in viewed by both Sudanese miyya religious sect which is the embassy bombings.

are taking seriously the Sudan rather than Mr bin and by implication an Sudanese sense of grievance Laden, whose Afghan base unlikely business partner for which has united disparate was bombarded with 70 Mr bin Laden. voices in concluding that the cruise missiles. US attacked Sudan because "The US says it has and Mr bin Laden are irregusuch action could be effected destroyed bin Laden's infra-lar. The Saudi is believed to

officials and diplomats as vehemently opposed to Diplomats in Khartoum having been directed at Sudan's Islamist government

Conservative Arab states only the infrastructure of ness interests established "On the basis of what we of precursors for the product and neighbouring African Sudan," said Ghazi Salah there in the early 1990s countries remain suspicious Eddin, Sudanese information while he lived in the coun-

Salah is from a family with

Contacts between Sudan

lines were discussed. After successive military

as the best chance for Mr Akpata said the process could succeed only with co-operation from politi-

On November 3 Americans will vote in mid-term elections for the US Congress and state governorships and legislatures, writes Gerard Baker. The Republicans are defending majorities in the House of Representatives and the Senate, which they first won in 1994 and successfully defended two years ago.

Democrats have privately acknowledged they have little hope of regaining the Senate, the country makes the outcome uncertain.

where the Republicans have a 10-seat majority in the 100-member chamber and where only 34 seats are up this year.

But the race for the House is highly competitive. Democrats need to make just 11 gains in the 435 contests there to wrest back control. Though the economic renaissance seems likely to favour incumbents, the web of local issues across

And there will also be a number of closely watched gubernatorial races.

The national result will be crucial for the direction of US politics at the turn of the new century. Not only will it decide who drives the main policy agenda for the next two years, but will set the stage for the 2000 presidential contest. It could even determine President Bill Clinton's future.

If Republicans strengthen their hold on

health Mr Ganske would

again seem to be a prime target. But Democrats, hand-

icapped by organisational

problems in their state party

apparatus, have fielded a

As a two-term congress-

man, Mr Ganske's name rec-

ognition is now much

higher, while he has also

boosted his public standing

by breaking with the Repub-

lican leadership to back a

Democratic proposal to

increase patients' rights, one

Although the issues and

personalities differ, the same

seems broadly true of the

state's other seats. Demo-

crats are further handi-

capped by the fact that

Chuck Grassley, the state's

Republican senator and its

most popular politician, is

to polling booths.

of this year's few hot-button

short of cash.

Congress, the chances of an impeachment of the president over his alleged misconduct in the Monica Lewinsky case will probably rise. If Democrats make substantial gains, those chances will recede. . .

Between now and election day, FT writers will examine the range of issues that will shape the outcome, identify the candidates playing an important role in the political debate, and report on the critical races.

NEWS DIGEST

US ECONOMY

Existing home sales at

Sales of existing US homes rose 4 per cent in July to a record annual rate of 4.93m units, exceeding market expectations and signalling the continued resilience of the domestic economy. However in a potentially worrying

an Russia

The National Association of Realtors said the benign economic climate and continued low interest rates helped seasonally adjusted annual home sales break the record of 4.83m set last March. The rate is 17.9 per cent higher than

remain strong in the near future.

The Conference Board, a private business research group, reported its consumer confidence index fell to 133.1 in August, down four points from July. It has now

BRAZIL

External accounts up slightly

Brazil's external accounts showed a slight improvement at the end of July, according to central bank figures released yesterday. But economists warned the improvement would not be enough to shore up stability in the face of growing volatility on world financial markets. The account deficit over 12 months stood at 3.94 per cent of cross demostic product on light 31. This compared with of gross domestic product on July 31. This compared with 4.07 per cent at the end of June. However, the level of for-

Reserves stood at between \$69bn and \$70bn yesterday, suggesting capital outflow from Brazil in the past week

Clinton announces new council

President Bill Clinton vesterday announced a new Council

The new council will be co-chaired by the agriculture and health secretaries and the president's assistant for science and technology. Other members will include the top White House domestic policy adviser and the com-

On the web today

- New York warned on infrastructure spending
- Ecuador bank forced into liquidation

record 4.93m units

frend, consumer confidence fell for the second straight month in August.

for the same period last year. Analysts said sales should

dropped for two consecutive months for the first time since September and October of 1996. Mark Suzman

eign reserves fell US\$692m to \$69.4bn.

had been offset by a high level of direct foreign invest-ment. Jonathan Wheatley, São Paulo, and agencies

FOOD SAFETY

on Food Safety to co-ordinate government measures to protect the US food supply. The move followed growing concern after highly publicised outbreaks of fatal food poisoning. A report last week by the National Research Council and the Institute of Research, two government advisory bodies that are part of the National Academy of Sciences, said the number of deaths attributed to harmful substances in food was about 9,000 a year.

merce secretary. Mark Suzman

- Fujimon strengthens grip on power
- http://www.fl.com/americas

Iowa Republicans set fair in the bellwether state

knowledgeable observers attending the livestock shows at Iowa's annual state fair this month agreed that this year's contestants were as fine a group of animals as they had seen. The pigs in particular were regarded as record breakers. But despite the presence of battle for control of Con-

a bust, made of cheese, of Terry Branstad, the popular outgoing Republican governor - and a public debate in the weather-beaten cattle barn by the two men competing to replace him - most fairgoers seemed unmoved by the state's other parade of regular summer visitors; pol-

"I haven't paid much attention really," laughed tricts are held by Republi-Anne, a thirty-something woman grabbing some pork tenderloin just outside the sure what I'm going to do here to enjoy ourselves."

The desegregation of higher

education in the southern

failed to provide increased

dents, according to a study

The study, published by

released yesterday.

US has almost completely tiatives in these states." the

opportunities for black stu- the past continue to restrict

Forbes, the publishing mag marginal seat. But to do that lic service trip to Peru left they need to persuade supporters to vote, a task made public sympathy. ing to campaign for local candidates, interest in November's elections has remained unusually low. And that could have serious implications not only for who occupies the governor's mansion, but in the national

Even outside presidential election years - when its position as the first state to hold caucuses gives it a disproportionate influence on national politics - Iowa often serves as a beliwether of broader political trends. While it twice voted for President Bill Clinton, four of the state's five congressional dis-

But three of those seats were won with less than 55 debate arena. "I normally per cent of the vote in 1996 vote Democrat but I'm not and are regarded as vulnerable. If the Democrats are to this year - we're really just have any hope of retaking overall control of the House Polls suggest she is not of Representatives, they will alone. Despite a string of need to win at least one of aspirants - from Steve they hang on to their own

southern states that at some

time had run segregated

higher education systems.

"Despite some promising ini-

report says, "remnants of

opportunity for black stu-

much more difficult by the high level of public indiffer-"Times in Iowa are pretty

good," says Dennis Goldford, professor of political science at Iowa's Drake University. There really aren't a lot of issues likely to galvanise people, and that makes it much more likely that the election will favour incum-

Take Greg Ganske, who

nts Iowa's Fourth district, which includes the state capital of Des Moines. Mr Ganske, a former plastic surgeon, won a surprise victory in 1994 in a traditionally tails of Newt Gingrich's Republican revolution. Once in Washington he was an enthusiastic disciple of the increasingly unpopular Mr generally rightwing stance had damaged his position at

home. also up for re-election, which in a very tight race he should help bring more managed to win re-election Republican-inclined voters well-known presidential those while making sure only after his contraction of encephalitis following a pub-

is a wake-up call. It chal-

Past still affects black students in US south looked at 19 predominantly being closed "and may in unchanged. Nine of the fact be widening," said Eld- states reported that the proridge McMillan, president of portion had in fact fallen the foundation. "This report between 1991 and 1996, the

lenges the assumptions that were available. blacks are making progress." There were also large dis-The report states that parities between the number while the number of black of young blacks in the popustudents entering higher lation and the number in The gap between black education has grown, the higher education. the Southern Education and white achievement in proportion of first-year black

last year for which data

Although "most, if not all"

behind them", the study says that policymakers and administrators are dealing with "a public ambivalence about race and a backlash" against moves towards

Greg Ganske: name recognition now much higher

ocrats admit there have been

some problems with election

preparations, they insist

they are well on the way to

Having weathered a minor

scandal involving a cam-

paign manager who infil-

trated a Republican strategy

session, the local party has

appointed a more dynamic

chairman. At the same time

Tom Harkin, the state's

Democratic senator - who is

For their part, while Dem- not up for re-election - has

The foundation says that many students are not be used to cut taxes, accordenrolling "simply because ing to a poll of public atti-they cannot afford it". In 12 tudes to public schools, Foundation, a public charity, higher education was not students is virtually of the states involved are of the states, at least 30 per released yesterday.

"eager to put their past cent of all black families • Half the US public is in

begun campaigning vigor-

But barring a national cri-

hearings for President Bill

Clinton or a stock market

crash, most analysts believe

largely unmoved by bigger

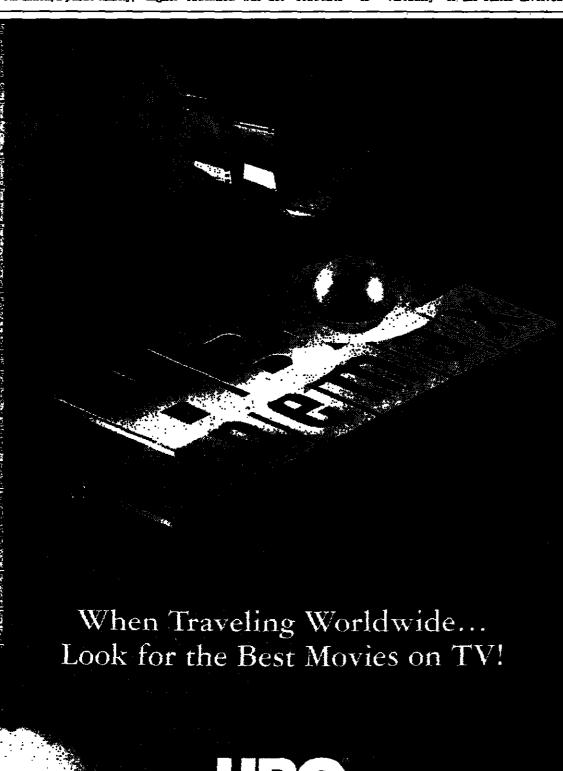
issues. That will make it dif-

ficult for Democrats to per-

suade enough people to shift their attention back from

the population will remain

get surpluses into improving public schools, 19 percentage points more than those who would like the surpluses to





Pension Fund Services

Global Custody

Mutual Fund Services

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nvestment Information Services

Cash Management

Currency Management

Securities Lending

AS INVESTING BECOMES Ageing populations. Diminishing retirement funds. No wonder the way institutional

INCREASINGLY COMPLEX,

investors work is changing. They're relying on complex strategies. They're looking to

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alternative ways to generate better returns. And they're looking to us. After all, we've

FINANCIAL SPECIALIST BECOMES

created some global trends of our own. And our products, services and technology

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President Boris Yeltsin's decision to sack his government on Sunday was much more than a search for a scapegoat. It was also the dismissal of the reformist agenda. The west must now decide how to deal with this abrupt and important change in Russia's policy direction.

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Victor Chernomyrdin, back in office as prime minister, will undoubtedly continue to follow policies that favour Russia's powerful oligarchs, on whom he relies for funding and political support. His actions will also be constrained by the communists. who dominate the Duma and will form part of his government, and who are strongly opposed to reform. Add to this the pressure of the presidential election in 2000 and the chances of further reform are bleak.

Russia is likely to go through a prolonged period of stagnant economic growth at best, economic and it should be used wisely. collapse at worst, combined with recurrent fiscal problems, whilst the power of the oligarchs grows unabated. The rest of the world must decide how best to deal with this gloomy outlook.

Although there is no immediate threat to security, there will still have to be a rethink in western foreign policy towards Russia. The west must realise that it can no longer rely on the close and friendly relations that had been building for some time.

The political symbolism of the

down on terrorism in Northern

Ireland may prove as important

it easier to convict people for

the south. The second is that the

active terrorists have now been

isolated into a small rump with-

the Omagh bombing, these assumptions seem to be right.

The measures which he outlined

yeste<u>n</u>day are no more than those

which the Irish parliament is

expected to endorse next week.

And the nearly unanimous con-

demnation of the outrage gives

hope that the mood may be con-

solidating behind the peace pro-

cess. The announcements of

"ceasefires" last week by two

dangerous splinter groups – the

"Real IRA", which bombed

Omagh, and the Irish National

Liberation Army - suggest that

they too understand the danger

of alienating those who share

But there are also grave risks.

The peace process is still fragile

despite overwhelming popular support. The IRA has not given

their political objectives.

aggressive patriotism to distract the attention of its people and this tendency could quickly and easily develop in Russia.

The west will also have to decide how to handle requests for economic aid from Russia. July's IMF package was granted in part to protect the Kiriyenko government, which was at last making headway on reform.

The situation now is very dif-ferent. The west must not step in to help again until the Chernomyrdin government can prove that it, too, is following a reformist agenda. Any financial support must be strictly conditional on actions taken - not, as before, on promises to act, which were all too often unfulfilled. Money given unconditionally, however good the intention, will be money ted. Conditionality is the only lever the west has to improve the dismally low chances of reform

If the west does develop new thinking, then Russia must be told. Only the US can put across the broad statement needed about western relations with Russia. When he visits Moscow in early September, President Bill Clinton needs to speak firmly, but without confrontation, about his desire for friendly relations and the circumstances which might make them less so.

Above all, he must be clear that the relationship has entered There is always a a new phase in which the tendency for a country with assumptions of the last few years domestic problems to develop no longer apply.

into a return to violence, even

against the wishes of its leaders.

authorities. No doubt the mea-

But there are dangers also in

adjusting the balance of rights

accused. Allowing courts to inter-

may be an acceptable step. How-

ever, jailing people on the sworn

testimony of a senior officer of

the Royal Ellster Constabulary

would be dangerously close to

internment. Insensitively used, it

could stir up another whirlwind

Above all, Mr Blair must

ensure that the police use the

new powers narrowly and only

when the evidence is overwhelm-

ingly strong. After Omagh, everyone agrees that murderers should

be caught and punished. But

authorities can eradicate terror-

ism only if they have the broad

support of the people. To do that

they must show that the rule of

everyone, even fanatics.

of resentment. These laws must

therefore be tightly drafted.

Such provocation could come

Ulster gamble

UK government's moves to crack file might any time be provoked

Tony Blair, the prime minister. from two sources: loyalist para-

calculates that new laws making militaries or actions by the

belonging to illegal organisations sures outlined yesterday are

After the death of 28 people in pret silence or refusal to co-

nz closely m

step with the Irish government in must strike.

Threats of depression

Highly valued western stock markets are all that is preventing the Asian crisis from tipping over into worldwide recession, says Martin Wolf

hat is happening in the "emerging market" economies is a disaster. That is beyond doubt. The question now is whether it will become a worldwide catastrophe. The chances may be small. They are Dot, alas, zero.

With the downfall of the rouble and the Russian government, the crisis that began in Thailand in July 1997 has jumped continents. Russia is Indonesia with missiles: the path towards an enfeebled presidency, a collapsing currency and deeper political turnoil lies open before it. The justification for July's \$23bn support pro-gramme, orchestrated by the International Monetary Fund. was the chance that it might pre-

vent this calamity. It has failed Unfortunately, it is no isolated failure. Even where the IMF's medicine has been taken, the economic downturn is proving far deeper than expected, with each forecast for gross domestic product this year lower than the previous one.

In Indonesia, South Kores and Thailand, domestic demand is already contracting massively.

That contraction will be partially offset by improvements in external balances: ING Barings forecast current account surpluses of over 10 per cent of GDP in 1996. Nevertheless, they will still suffer depressions. In its latest Asia Economics Analyst, Goldman Sachs forecasts that this year real GDP will contract by 15 per cent in Indonesia, 8 per cent in Thailand and 7 per cent in Korea.

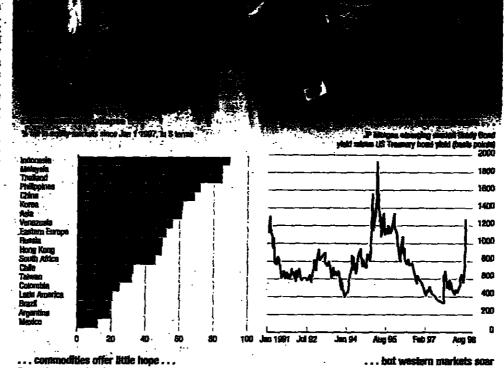
Neither is recovery likely next year. An important reason for pessimism is the debt overhang. Angus Armstrong and Michael Spencer of Deutsche Bank (Global Emerging Markets, August 1998), estimate nonperforming loans from domestic banks at more than 40 per cent of GDP in Korea and Thailand and more than 30 per cent in Indonesia and Malaysia. To this must be added an overhang of unpaya-ble external debt, estimated at \$30bn for Korea, \$22bn for Indonesia and \$13bn for Thailand.

Clearly, the Asian crisis is no local difficulty. It has spread globally, changing trade patterns, depressing commodity prices and undermining financial markets. The direct effects on imports and exports have been greatest

within Asia. China's net exports are forecast to deteriorate by up will be broadly acceptable in the partly intended to prevent the to 1 per cent of GDP this year. province on two conditions. The loyalists beginning another cycle Similarly. Japan was far more first is that his government is of vengeance killing. This is the reliant on exports to the rest of countries. In 1996, 42 per cent of Japan's exports went to emerging Asia, compared with only 18 per cent from the US and 15 per cent between prosecutors and from the European Union. This year. Japanese exports to some operate as an indication of guilt Asian countries have halved.

But the knock-on effect goes further than that, notably through the impact of depressed commodity prices. Since May 1997. The Economist all-items index of commodity prices has tumbled 30 per cent. The price of Brent crude has collapsed from nearly \$22 last September to below \$13 today. Russia is the most prominent victim. But countries vulnerable to collapsing commodity prices include Australia, New Zealand and Canada; Argentina, Chile and Brazil; and the oil exporters, some of whom including Indonesia, Nigeria, and Venezuela are

already in trouble. This is raising "uncertainty is Japan. Some recent estimates law is applied impartially to premia" in emerging markets, suggest non-performing loans in quent improvement in Japanese deterioration in external balances





Since the start of the year, the banking system have reached J.P. Morgan's emerging market bond index shows a rise in Treasuries from 500 to 1,300 basis points, with much of the increase the same period, equity markets, in dollar terms, have fallen 29 per cent in Argentina, 36 per cent in Hong Kong, 37 per cent in Singacent in Indon cent in Russia (see chart).

Already, therefore, this crisis has global significance. It has brought low some of the most successful developing countries. It is imposing heavy pressure on the political and social stability of many countries directly affected. It has raised questions about global capital markets. And it is spreading almost everywhere via adjustments in trade declining commodity prices and

the shrinking appetite for risk. Yet, bad though it is, this is not the worse that could happen. Japan, the US and the European Tinion account for two-thirds of global output (at market prices). Provided they are reasonably stable, the crisis will remain limited to "only" one-third of the world economy. Unfortunately, that cannot be taken for granted. Things could become far worse. The weakest link in the chain

the stupefying total of \$1,000bn. With each year the authorities spreads over corresponding US fail to deal with the overhang of of the Massachusetts Institute of bad debt, the worse it becomes. Technology, that Japan needs The difficulty, however, is that if negative real interest rates.* Othoccurring in recent weeks. Over the Japanese government were - ers argue that inflation is the miracles of miracles - to confront the problem, it would force households to recognise how far

> The biggest risk is that the miraculous wealth machine will go into reverse

in bank balance sheets and the effect of the liquidation of collat-

eral on house prices. Together, argue David Folkerts-Landau and Peter Garber of Deutsche Bank, this could mean people waking up to a decline in household wealth of some 140 per cent of disposable income. The obvious conclusion is that households would want to rebuild their wealth. Increased savings would then more than offset any spending boost from planned tax cuts. A weakening yen and a conse-

exports, seem almost inevitable. The same conclusion comes from only way to eliminate Japan's debt overhang.

The only plausible counter to their wealth had been impaired. these recommendations is the pore, 40 per cent in Mexico, 58 This would be because of the hole argument, advanced by Adam Posen of the Institute for Interna- mishaps and mistakes, many tional Economics, that Japan emerging economies are caught should combine monetary expan- in a horrifyingly deep and rapidly sion and bank reconstruction spreading downturn. So far, this with a more aggressively expansionary fiscal policy.** This pects for the US and the EU. In might work. But whether it would is, in a sense, irrelevant. But it is rash to assume this since it is unlikely to be tried. must last. The combination of a more expansionary monetary policy with a still weaker yen seems much the more likely outcome. One result would be further pressure on exchange rates in the region. China could take a yen

depreciation as an excuse for a large devaluation of its own. This would then have knock-on effects on other currencies. The still more important conclusion is that Japan is set to remain what it has been; a big part of the problem, tather than a part of the solution.

The consensus view is that even this should leave the US and EU largely unaffected: the

is insufficient to slow growth decisively; declining commodity prices are a helpful disinflationary shock; and, combined with the global flight to quality, low inflation is helping drive bond yields to deliciously low levels: 5.6 per cent for 10-year bonds in the UK; 5,4 per cent in the US; 4.8 per cent in Italy and around 4% per cent in Germany and France.

The complacent conclusion is then that the agonies of emerging markets bring almost nothing but gain to the US and the EU. There is one big risk, however: stock markets.

A recent paper from those well-known British bears, Phillips & Drew (Spending and Stocks in the USA; research group occasional paper, number 1), notes that US household cashflow has been strongly negative in recent years. This is associated with a decline in the personal savings rate to its lowest level in the past 35 years. Those who say US baby boomers are saving for their retirement are talking nonsense. They are letting rising paper values do it for them: the value of equities has risen from 0.7 times household annualised income to 2.1 times since 1968 because of rising stock prices.

The biggest risk confronting the world economy is that this miraculous wealth machine will go into reverse. Since equities are at historically high valuations. while swathes of the world economy are in dire straits, this is no remote concern.

In one intriguing analysis, Goldman Sachs (The Global Equity Correction - How Big and How Damaging? August 5th 1998) suggests that a 20 per cent decline in global equities would itself shrink global GDP by 0.75-1 per cent by the second year, with the US losing most and the EU least. This would represent a shock as large as the Asian crisis. At worst, this could even start a cumulative decline in the US

economy and Wall Street. To indicate what this might mean, consider the impact of a 50 per cent decline in the US stock market (which would merely put US price/earnings ratios at about their historic average). According to Phillips & Drew, the effect on US GDP in the second year would be to put it almost 7 per cent below what it would otherwise be. If monetary policy were eased substantially, with short-term interest rates down 4 percentage points, the shrinkage would still

Already, because of a series of has done little to damage prossome ways, that has been helpful.

Much now depends on the indefinite maintenance of historically extraordinary stock market valuations in the midst of an increasingly global deflation. The world economy is being held up by its stock-market boot-straps. It is no longer a question of asking whether this can last, but of praying for it to do so.

* Paul Krugman, "Japan's Trap", Liquidity Trap", http://web.miledu/krugman/www/. ** Adam S. Posen. How Much is Enough for Japan? Institute for International Economics Washington D.C.

Martin Wolfa FT.com

Mexican bail-out

At last some good news out of Latin America. Mexico appears to be a step closer to tidying up a multi-hillion dollar bank bail-out that has bogged down Ernesto Zedillo's presidency.

At the weekend, Mr Zedillo's party and the opposition published broadly similar proposals that would force financial institutions to shoulder 25 per cent of the cost of the \$55bn rescue operation and offer relief to smaller debtors. The plans helped assnage concerns that the government had been too generous with banks and big debtors and was ignoring the plight of esses and Mexico's struggling middle class.

Opposition parties, which won control of the congress last year, had refused to approve government plans to recognise the cost of the rescue as public sector debt, alleging that the rescue plan was handled incompetently and that much of the money was used to rescue government cronies. They also argue that many of the non-performing loans purchased by Fobaproa, a central bank trust, were fraudulent and reformed to enable prompt setbacked by worthless collateral.

Responding to such concerns, laws against white collar crime in order to pursue government officials, bank employees and fraudsters who had abused book

The opposition's positive response signals a welcome change of approach. Since they won control of congress, opposi-tion parties have often seemed more interested in scoring political points than in tackling Mexico's pressing economic prob-

Approval of a broader package of financial reform submitted to congress along with the bail-out plan has already been held up for five months. The plan includes measures to improve bank supervision and would - among other things - allow foreigners to take over full ownership of Mexican banks. Continued stalling on financial reform would undermine investor confidence and lead to further falls in Mexican share and bond prices.

The government now needs to move swiftly to complete the bank restructuring. However, it also needs to maintain momentum in two related areas. Legal reform needs to go beyond the area of white collar crime, and bankruptcy laws must be zure of collateral in the event of default. In addition, the governthe ruling institutional Revolu- ment must pursue crooked busitionary Party (PRI) has now also nessmen and hankers more vigorpromised to introduce tougher ously. It is vital for the government's credibility that the biggest and most politically powerful transgressors are brought to

Monopoly commissioned

Who says you can't have multi-million dollar mergers and crony capitalism at the same time? Lucio Tan, former pai of the late dictator Ferdinand Marcos, looks set to buy beleaguered food and beverage glant San Miguel from current boss Eduardo Cojuangco. Stockbroker wags in Manila have

already dubbed the Philippines' flagship company "Tan Miguel". Tan and Cojuangco both found fame and fortune in the Marcos years, when cosy monopolies were preferred to market forces. If San Miguel, the Philippines' number one beer company, hooks up with Tan's Asia Brewery, its only real domestic rival, those good old monopolistic days can roll again.

The administration of President Joseph Estrada is unlikely to stand in the way of a deal. Both businessmen put money behind Estrada in this year's election campaign. Cojuangco is head of the president's political party. The sky isn't completely clear

for Tan. The previous administration brought a tax evasion case against him, which is still hanging over his head. But now finance secretary Edgardo Espiritu – another good friend ~ is proposing a tax amnesty. Tan's looking a lot more cheerful these days. There's nothing like a spot of tresh

thinking from a new government to put a spring in your step.

Stalemate

AMP's strategy in fighting off the \$9.8bn hostile bid from AlliedSignal has presented Wall Street's merger and acquisition specialists with a new challenge. Last week, the Pennsylvania electrical group formally rejected AlliedSignal's hid but at the same time took the highly unusual step of ditching chief executive Bill Hudson.

Wall Street can't remember seeing this tactic before, and M&A practitioners - well versed in white knight, white squire, scorched earth and even Pac-man takeover defences are seeking a name for AMP's move. One suggestion is the drop-the-pilot defence, though Observer's current favourite is the gambit defence, after the chess strategy of sacrificing a piece for positional advantage

The market isn't impressed with AlliedSignal boss Larry Bossidy's tactic - a vitriolic attack on new AMP boss Robert Ripp, Investors think the best way for Bossidy to checkmate AMP might be to offer Ripp a humble j'adoube - a chess player's way of saying: "Sorry, ! didn't mean to do that."

Healthy living

Island life can be so reviving. It's only a week since the family of

Christopher Skase was worrying about the fugitive Australian combination of a coma,

OBSERVER

emphysema and cataracts. Now he's preparing to travel again with a brand new passport. Never mind that the people who issued the passport are beginning to regret it. The Dominican Republic, which made him an "economic citizen" a few days ago, now says the whole thing was a "bureaucratic error"

Skase has been pursued by the Australian authorities since the 1989 collapse of Ointex, his media and resort empire, and these days lives on Majorca, pleading ill-health against Sydney's extradition attempts. "Economic citizenship" of

Dominica can be had for an "investment" of about \$80,000. But embarrassed officials in the eastern Caribbean island are now pointing out that Dominica has an extractition treaty with Australia, so Skase would be well advised not to set foot in his new homeland. Even if his health allowed such a long journey.

Paris mismatch

The fortunes of Alain Juppe, the mayor of Bordeaux and former Gaullist prime minister, appeared to hit rock bottom with the right's devastating defeat in last year's French general election. But things have taken a turn

for the worse - the long-time loyal lieutenant of President

Jacques Chirac has been placed under formal investigation in a judicial probe into an alleged payroll scam at Paris city hall. The authorities are investigating claims that, a few years back, some city employees were really working for the Gaullist RPR party. In those days, Chirac was mayor and Juppé was in charge of budgetary affairs at city hall, as well as being RPR

secretary-general.
The decision to put Juppé under investigation moves the probe closer to Chirac himself, As for the former premier, it can't be the way he was planning to return to the public eye.

Style demo

Australian mining outfit North is getting used to protests outside its high-security headquarters on Melboume's St Kilda Road, But yesterday was something special. After Energy Resources of Australia, in which North is controlling shareholder, got the official nod for its planned Jabiluka uranium mine, more than 100 female executives marched on North. Clad in power suits, the self-styled "Women in High Heels" staged a "mobile phone-in" to to jam North's

switchboard. There was even a team briefing from the organisers "to be extra polite to whoever you speak with, they're just doing their job." Looks like protest Down Under is going up market

Ginancial Times

100 years ago

Americans In Cuba Our energetic American cousins are losing no time in planning schemes for the development of Cuba. They have already discovered that there is an opening for banks, there being only two charten establishments in the whole sland, while banking facilities, it is stated, are very inadequate. There are several railways, but they, it is pointed out, are not conducted on economical plans. Altogether there is a general belief that Yankee management would effect a great improvement. This may be the case, although the experience of English investors in American railways may well cause some distrust as to the results.

50 years ago

New French Move Paris, August 25. The French National Assembly to-day adopted by 245 votes to 193 a proposal to postpone the Departmental Elections due in October. The Socialists and most of the Popular Republican Party, the two pillars of the Government Coalition, voted for the postponement. The Gaullists, Radicals and Rightwingers voted against, while the Communists abstained.

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FINANCIAL TIMES

WEDNESDAY AUGUST 26 1998

THE LEX COLUMN

Goldman's glitter

As it dances towards a stock market listing, Goldman Sachs is slowly dropping its veils. The really juicy facts - what the partners and the bank itself will be worth are not to be revealed until October. But there is a nugget or two of new data in this week's preliminary prospectus.

The most striking fact is Goldman's profitability. Last year it produced pre-tax earnings of \$3bn on net revenues of \$7.4bn the same profits as Merrill Lynch on half the turnover. This is slightly misleading, since it does not include the pay of Goldman's 189 partners, who used to receive profit shares but will now start collecting salaries. Yet even if those were added back at, say, \$3m a year on average (excluding bonuses and other goodies), Goldman's pre-tax margin over the past three years would have averaged over 30 per cent against 19 per cent for Merrill and 26 per cent for Morgan Stanley. The difference is lower "other expenses", including property and marketing costs. which amounted to 18 per cent of revenues for Goldman in 1997, compared with 30 per cent for each of the other two.

Some of this may be due to the leaner cost structure of a partnership, some due to Goldman's ability to generate excep-tional returns from leading market positions in mergers and acquisitions and underwriting. But much of it simply reflects a smaller presence in lower-margin retail broking and asset management. Yet these are both more stable businesses, deserving a higher rating. In 1994, when Morgan Stanley's profits fell 10 per cent and Merrill's 30 per cent, Goldman's collapsed by four fifths. With Morgan Stanley trading at 3.6 times book value and Merrill at 3.3 times in today's jittery market, Goldman may be lucky to get three times book.

UBS's maiden set of results was more a case of disaster avoided than promise fulfilled. It is too soon to assess the potential of the merged vehicle properly. But the management was at least able to assuage fears about potential credit and trading five weeks and has now lagged behind the losses as a result of the recent market market by almost 15 per cent so far in turmoil. It did this through the unusual device of a fairly precise after-tax profits seas exposure of the big money centre forecast - about SFr5.8bn in 1998, 10 per banks. Meanwhile, domestic regional cent up on 1997. Given that SFr3bn was banks and thrifts are seeing interest mar- of their shareholders.

heavy, possibly thundery, shows The south-east will be dry and survey with just a few isolated

dry but showers will threaten by the

windy but rain will turn showery at the weekend. Most other areas will

Five-day forecast



earned in the first half, second half profits are forecast at around SFr2.3bn - not great, but no disaster either when account is taken of the weaker trading outlook and seasonal factors.

The immediate aftermath of the merger was dominated by the bloody rationalisation of the investment banking operations. The focus now shifts to the retail and private banking operations. The trick will be to effect substantial changes to systems, products and client relationships while minimising customer disruption and revenue losses.

For investors, the extent of any upside will only become apparent next year. But a tactical case can be made as to why it may outperform Credit Suisse, its main rival. Its exposure to the turmoil in Russia is almost certainly less, while the risk management skills inherited from SBC should stand the bank in good stead. Finally, weakness in US investment banking may, in the medium term, be masked by strength in Europe where the outlook plier.

US banks •

Another of the US bull market's pillars has started to crack. After four years of strong outperformance, the banking sector has dropped 20 per cent in the past 1998. Investors are worried about the overgins squeezed by a flat yield curve and increasing competition in the market for mid-sized corporates.

Reserve survey this week points to weaker loan demand from big companies for the first time since early 1996. The obvious way to counter slowing revenue growth has been to consolidate and cut costs. But investors are increasingly suspicious of the benefits of such mergers. Shares in Banc One and First Chicago NBD are each down over 20 per cent since their April pairing, while the stocks of other banks involved in hig deals have fallen too. With any rise in bad debts from a slowing economy having yet to make itself felt, there is little relief in sight for

British Airways/Airbus

How nice to have a positive European story involving British Airways. Confirmation of BA's first aircraft order from Europe's aircraft maker, Airbus, contrasts with its endless horse trading with the EU competition commissioner over the American Airlines alliance. But this deal is also all about horse trading. While the details remain opaque, BA's buying power, and intense competition between Airbus and Boeing, should ensure the British carrier has got a good deal. A more interesting question, once Airbus (now a consortium) becomes a single company next year, is whether it will ever make much money out of it. BA's efforts to build in "flexibility" through options, rights to return aircraft and guaranteed residual values mean the answer will take a few years to work out. BA's aim is clear: to shift the risk of ownership back towards the sup-

The hope for Airbus, which has medium term flotation plans, is that its rapid build-up of orders over the past few years will allow it to maximise manufacturing efficiency. Big single orders like this one help it save costs by increasing standardisation. But most important is that when all the factories and other facilities are brought under the Airbus wing, the management will have the freedom to make the most cost-effective use of it. Daimler-Benz Aerospace and British Aerospace should be pushing hard for this on behalf

EUROPEAN BACKING FOR SUN MICROSYSTEMS' PRODUCT IS A BLOW TO MICROSOFT

Top broadcasters favour Java for set-top software

By John Gapper in London

Leading European broadcasters have chosen Java, the software licensed by US computer company Sun Microsystems, as the likely operating software for the next generation of digital televisions and set-top

The move by the Geneva-based Digital Video Broadcasting project, a body that is trying to set global standards for digital television hardware and software, reinforces the emerging strength of Java in television. It also represents a setback for efforts by Microsoft, a rival of Sun Microsystems, to repeat its success with Windows on personal computers and secure the same dominance

The move follows prolonged lobbying by different European broadcasters to persuade the DVB project to adopt their own standards for set-top boxes. The proposal to use Java has

emerged as a compromise during

over operating systems for digital

in setting television operating stan-rival systems. dards in Europe, the US and Austra-

The organisation has no legal status, and cannot enforce decisions on broadcasters and manufacturers. However, a DVB standard is likely to influence national regulators wanting to ensure common systems for

At a recent meeting, the steering board of the DVB decided to approach Sun to ask if it could develop a DVB-Java operating software to be used as a base on which to run programmes and interactive

The steering board, which was planning to announce its strategy next month, has opted for Java after considering alternative systems used in current set-top boxes. These include Open TV, Mheg, and Canal Pins' MediaHighway.

including all leading public and com- Microsoft software - as "plug-ins" mercial broadcasting groups in on top of Java software. This would Europe, has already been influential provide an opportunity to integrate Microsoft's effort to establish Win-

dows CE, an operating standard for electronic devices other than PCs, as dominant in digital television received a setback earlier this year when TCL the Denver cable group, included both Java and Windows CE in set-top boxes.

Microsoft chose not to submit Windows CE as a DVB standard and is likely to emphasise that the new operating software will be compatible with Web TV, its subsidiary that sells set-top boxes integrating the internet with television.

A long-running dispute between Microsoft and Sun recently led Sun to take legal action to prevent Microsoft launching its Windows 98 PC operating system. Sun has accused Microsoft of trying to modify Java to reinforce Windows.

The DVB said it could not com-The board wants to develop an ment on decisions taken by its open standard capable of running steering board which have not been

Insurers to allow commission to settle Holocaust pay-outs

US state regulators yesterday hammered out a deal under which five of the largest European insurers, including Allianz of Germany and Axa of France, would allow an international commission to determine how much they owed in unpaid insurance benefits to Holocaust

The deal followed several days of and California. Both sides have lik- ance case." ened the role of the proposed commission to that of the committee chaired by Paul Volcker, former chairman of the US Federal Reserve. which is conducting a forensic audit tims than an out-of-court settlement of Swiss banks' dormant accounts.

will be sufficient to deal with the settlement with the lawyers. Under insurance regulators.

demands of US lawyers who are suing them in a class action on \$100m, and also to provide docubehalf of Holocaust survivors. this deal, the company agreed to pay \$100m, and also to provide docubehalf of Holocaust survivors.

action will hold a press conference this morning in New York at which they are expected to attack the plan insurer, said the announcement was for a Volcker-style commission.

yers for the plaintiffs, said: "The reason the insurers are going with the negotiations in New York, involving they think that will give them an years to resolve. commissioners for several of the out. There will not be a duplication largest states, including New York of the Volcker process in the insur-

> He said the "memorandum of understanding" which the insurers signed yesterday would produce far accountable." less for plaintiffs and Holocaust victo the lawsuit.

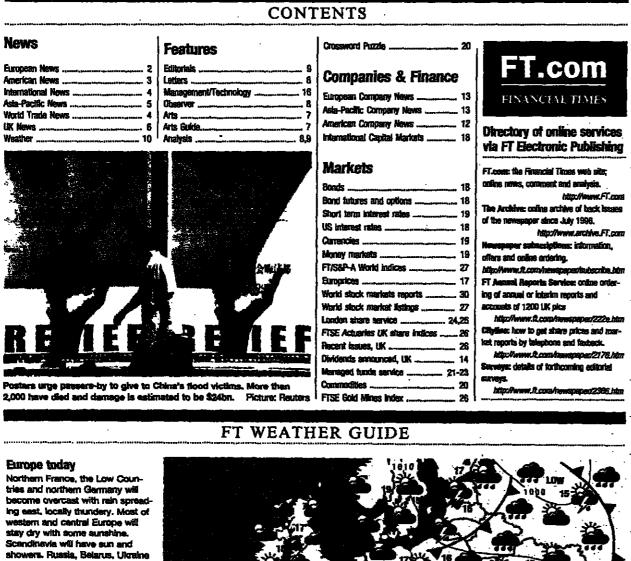
include Zurich, Basler Leben and insurer, has still not signed the com-Winterthur of Switzerland, hope missioners' memorandum, and opted their involvement in the commission last week to make an out-of-court

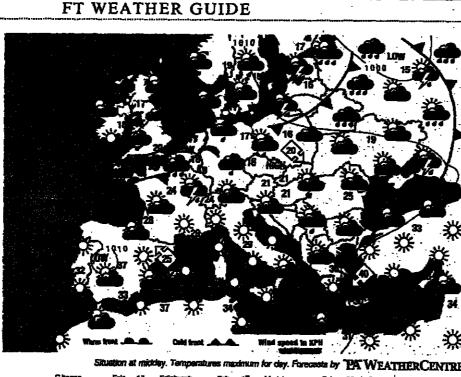
However, lawyers leading the legal give them valuable evidence against other insurance companies. Allianz, the largest German

a "major breakthrough", and that Ed Fagan, one of the leading law the commission would be the "best way to ensure justice for Holocaust victims". It pointed out that US class insurance commissioners is that action litigation tends to take many

Chuck Quackenbush, California's insurance commissioner, said: Today's announcement marks a significant breakthrough in our efforts to hold these insurance companies

Mr Quackenbush, who has beld a number of hearings on the issue, said the commission would have 13 members. Six would be drawn from US insurance commissioners and Jewish organisations, while another six would be European insurers and











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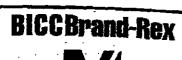
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COMPANIES & MARKETS



Philips and

Lucent joint

venture hit

By Jeremy Gray in Amelerdam

group, yesterday warned of an

telephony joint venture with

Lucent Technologies, and said

the head of the business had

quit following a delay in prod-

Mike McTighe, president and

chief executive of Philips Con-

sumer Communications, will

be succeeded on October 1 by

Thom Swartsenburg, chief

operating officer at PCC and a

former Unisys executive.

Mr McTighe's departure fol

lows a deep first-half loss for the PCC unit, including a F1250m (\$124m) deficit in the

first quarter. Philips said the

shortfall narrowed in the sec-

ond quarter, but declined to

Lucent acquisition, previously

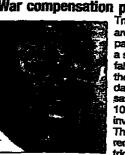
said the unit would reach the

by losses

INSIDE

employee share option plans

Sunbeam, the household appliance maker, has become the latest US company to ease the terms of its employee share option plans. Shareholders often oppose the practice, saying executives do not always face the same losses as other shareholders when shares fall. Page 12



rency's collapse, was triggered by a plan by Z\$4on (\$179m) compensation package for war veterans. Emerging Market Focus, Page 30

Tanker supply may cut freight rates The global tanker market is looking increasingly over-supplied in the context of low crude oil prices and bulging global stocks. The impact of the record numbers of new tankers either due or ordered is bound to depress freight rates

Resurgent India bonds raise \$4.2bn State Bank of India said its issue of savings bonds to expatriate Indians had raised \$4.2bn. The bank said it was the largest debt issue in India's history. The Resurgent India bonds were launched to bolster India's foreign exchange

Wool stock freeze unsetties sector



A decision by Australia to freeze wool sales from its stockpile for a year has unsettled the wool sector. The govemment then found it could not enforce a freeze without a special parliamentary session. But if John Howard (left), prime minister.

as has been hinted, it is unlikely that parliament will be reconvened to pass the legislation necessary to freeze sales

Sunbeam adjusts terms of

War compensation plan hits Harare

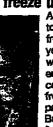
Traders in Zimbabwe are preparing for more pain as stocks continue a slide that has seen a fall of 65 per cent in -the past year. Yesterday the industrial index saw its second straight 100-point loss as nvestors baled out. The slip, and the cur-

the government of Robert Mugabe (above), for a

even further. Commodities, Page 20

reserves. Capital Markets, Page 18

Tottenham stake may be for sale Alan Sugar, the UK computer sector millionaire, might be prepared to self his 40 per cent stake in Tottenham Hotspur football club. Criticism from Tottenham fans has persuaded him that a sale could be in his and the club's best interests. Page 14, with Comment



calls an early election,

for the October quarter. Commodities, Page 20

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WEDNESDAY AUGUST 26 1998

US broker bids \$2bn for rival

Marsh & McLennan's offer agreed by UK-based Sedgwick as sector consolidates

Marsh & McLennan of the US. the world's biggest insurance broking group, yesterday extended its reach in the rapidly consolidating sector with a £1.25bn (\$2.06bn) agreed hid for Sedgwick, its UK-based

The deal will remove the last big UK broker with stock market quotation. Willis Corroon, Sedewick's main rival is to be acquired by Kohlberg Kravis Roberts, the US buy-out specialist, in a £951m deal announced last month.

Marsh & McLennan is offer ing 225p a share for Sedgwick, a 58 per cent premium to the group's closing price on Monday. Shares in the British broker, which have underperformed the stock market for several years because of lacklustre revenue and earnings growth, surged from 142%p to

close last night at 213p.
The combined group will have revenues of £4.60m, just over half coming from insurance broking, where competi-tion has intensified as multinationals retain more risk themselves

Marsh & McLennan, which also owns Putnam, the investment management group, is the biggest employee benefits strengthen that position.

be cut as the companies try to achieve cost savings of at least \$150m, estimates which analysts described as conservative. Sedgwick employs 16.000 the US and UK, where Marsh roon by KKR had spurred its in touch everywhere the client its offer until September 7.

Side by side: Marsh & McLennan chairman Ian Smith, left, with Sedgwick's Sax Riley yesterday through its ownership of Wil-liam Mercer. Sedgwick will The deal will have to be for some time expressed its five months ago. Sedgwick has lysts said customers may be reach and add to its fee-based

broking is reducing choice. Ian Smith, chairman of tional broking. "We felt we needed a partand Marsh 36,000. The brokers Marsh & McLennan, denied ner," said Sex Riley, chairman have overlapping operations in the acquisition of Willis Cor- of Sedgwick. "You need to be shares in Willis and extended

concerned that the large num- consulting business, where

ber of takeovers in insurance growth is faster than in tradi-

& McLeman bought London- move. The two companies is and we have always felt we consultancy in the world based broker CT Bowring 28 began talking to each other needed to be bigger. We're trying to be not just an insurance husiness."

> Speculation intensified that Aon, another big global broker and Marsh's main competitor, could react by topping KKR's bid for Willis Corroon. KKR said yesterday it had accep-

Marsh said investors representing 40.7 per cent of Sedg-wick's issued share capital had agreed to the offer, including

the group's largest shareholder, PDFM. But some can accept new offers of at least 250%p. Marsh & McLennan was advised by JP Morgan. Donaldson Lufkin & Jenrette, and Cazenove, Sedgwick by Rothschild and CSFB.

Comment, Page 14

provide a profit or sales forecast for the unit for 1998. The Dutch company, which had problems integrating the

profit threshold this year. But yesterday it said: "Recent developments have made it clear that a break-even situation for PCC is now unlikely to be achieved in 1998. This is mainly the result of delay in the introduction of products." Philips declined to provide details of the products involved. However, PCC had planned to introduce lines of

telephones over the next year, including a screen phone, a high-speed ISDN model and a range of sophisticated cordless

Philips bought a 60 per cent stake and management control of Lucent's handset business in 1997. Christened PCC, the venture has suffered from deteriorating market conditions this year because of increased capacity and flat demand as regional rivals, particularly in Asia, raised output

despite global overcapacity. Philips played down Mr McTighe's resignation, saying "the first phase of integration pany, Europe's largest com sumer electronics group, said PCC would concentrate on "a more focused product with a more focused geographical

Lucent, the minority shareholder, ruled out an early exit from the business, saving it was "convinced that the [joint] venture would be a success" Philips shares closed up Fi 1.80 at Fl 157.20 on the

Amsterdam stock exchange.

AMP, Australia's largest life

rejected the bid and the stock market drove its shares up 28 per cent to close at A\$5.22 on speculation that AMP was rejected by GIO share-

after AMP posted strong firsthalf net profits of A\$603m in its first interim reporting period since the group de-

By William Hall in Zurich

UBS, Europe's biggest bank,

increased its first-half net

income before special factors

by 5 per cent to SFr8bn

(\$1.9bn) as buoyant financial

markets offset the loss of busi-

ness resulting from July's

merger with Swiss Bank Cor-

UBS, which had warned that

its 1998 earnings would fall by

10 per cent, said its first-half

results were "well ahead of

around 10 per cent higher than

Its shares closed SFr18

Marcel Ospel, chief execu-

reduced its "risk appetite" in

last year's SFr4.8bn, before

restructuring provisio

assurer and fund manager, mutualised late last year. have much to look forward to hitting A\$3.90 after its yesterday launched the coun. AMP said it would offer two under the current ownership announcement this month of a Trumbull said: "It is our inten-

GIO's board last night AMP's closing price on Monday of A\$21.88, the scrip offer valued GIO at A\$3.01bn, a 15 per cent premium to its Monday closing price of \$4.07 and a might increase its offer if it 22 per cent premium to GiO's or at least one AMP share for average share price over the

The hostile bid came one day Nick Steffey, GIO managing director, said AMP's bid was "unwelcome and clearly inade-

"I believe our shareholders have fallen steadily, last week

Buoyant financial markets lift

UBS first-half income by 5%

weeks. However, he stressed

that UBS expected to claw

Net operating income rose 14

per cent, to SFr14.5bn, inflated

Net operating expenses rose 9

per cent, to SFr9.9bn, inflated

by a SFr554m provision to

cover the settlement of US legal claims relating to World

War II. Mr Ospel said that,

operating income rose 6 per

cent and net operating

UBS is expected to generate

over the next three years if it

meets its targets of roughly

doubling its net income to

the upheavals of the last few cost around SFr10bn, based on

some of these back. UBS's total ested in following Credit Sui-

exposure in Russia is SFr446m. sse, which took over Winter

by SFr1bn from the sale of Leonard of Salomon Brothers

Banca della Svizzera Italiana. said he had detected a soften-

GIO." he added Analysts said the bid undervalued GiO and predicted AMP

AMP offers \$1.7bn for Australian insurer

would be forced to increase its offer to A\$5 or A\$5.50 a share, every four GIO shares. AMP shares fell 19 cents in a rising market to end at \$21.69. Analysts said a counter-offer was

unlikely. Since March, GIO's shares

UBS has said it is not inter

thur last year, in becoming a

ing in UBS's stance on this

issue. Mr Ospel yesterday said

he expected to make a decision

chairman, was more forthcom-

ing on the other outstanding

strategic issue for UBS - the

need to expand its investment

banking presence in the US. He said the group wanted to

strengthen its US equities and

mergers and acquisition busi-

ness but there was "no ques

tion of UBS acquiring a "US

by the fourth quarter.

net profit of about A\$140m. GIO's recent problems centre

on its troubled reinsurance division, which generated ill-fated venture into general tion catastrophe reinsurance. Crashes by Korean Air, Federal Express, Silk Air and China Air aircraft inflicted losses on GIO of A\$60m.

But the group's general and life assurance operations are

GIO shares rise 28% after board rejects hostile bid considered strong and profits are expected to rebound in the current year to June.

AMP chief executive George try's higgest takeover bid, with AMP shares for every nine and management structure. A\$26.6m loss for the year to tion to combine the general a A\$3.01bn (\$1.7bn) offer for GIO shares or A\$4.75 cash for AMP's bid does not reflect the June. Analysts had forecast a insurance and financial service is the most difficult". The combusines es of the two companies and thereby realise sub-

stantial cost savings." Mr Trumbull has said AMP losses of A\$185m after an had A\$4bn of surplus capital and wanted to use new debt to aviation reinsurance and avia- make acquisitions of between A\$5bn and A\$8bn. He has also said AMP wanted to expand its general insurance operations

Observer, Page 9

The eagle's eye highlights a particular area of interest within its expansive field of view by an extraordinary ability to magnify that area by some two

Vision that delivers.

To focus on the kind of potential in a business that we put a high value on and are prepared to pay for also takes a particular vision. Vision that we back with the £850 million Candover 1997 Fund. Vision that delivers,

candover

Christopher Parkes in Los Angeles Lockheed Martin, the world's

the link, said more details of rates with Raytheon, one of

expected a 1998 net profit allowing for these factors,

higher at SFr537 yesterday. considerable excess capital

more volatile financial mar- SFr10bn-SFr11bn. One oution kets, such as Rusaia, where would be for the company to the group had unrealised buy the remaining 75 per cent

leading defence contractor, has joined forces with Mitsubishi Electric, Japan's biggest military electronics maker, in what may signal further moves into overseas alliances

by the US group. Lockheed, forced recently by domestic antitrust authorities to abandon its merger with under consideration. Northrop Grumman, said it had reached an agreement. with Mitsubishi "to pursue business interests in Japan". Thomas Corcoran, president of Lockheed's electronics divi-

sion, which will co-ordinate

By Alexandra Harney in Tokyo and joint projects would be released this year and next. The deal, following several months of talks, marks the

Lockheed in Mitsubishi alliance

first time the two groups have co-operated to develop defence technology, although they have supplied one another with parts in the past. Mitsubishi would not specify what equipment would be

manufactured except to say that missiles and radar were According to Japanese media reports, projects included missile guidance systems, weapons controls. electronic warfare hardware and air- and ship-borne radar.

Mitsubishi already collabo-

Lockheed's leading US competitors in defence electronics, and has several deals with manufacture semiconductors.

For Lockheed, which has been given a clear warning from Washington's regulators that its US buying spree is over, the deal marks part-fulfilment of the board's ambitions to forge international alliances and reduce its dependence on US military budgets. Other links mooted by the

group have included a possible deal with Europe's Airbus commercial airliners. Mitsubishi shares rose Y7 yesterday to Y277. Lockheed

shares were up \$2& at \$98.

fited from low fuel prices,

and from buoyant passenger

traffic which all Buropean

airlines are enjoying. But the airline said it had

60,300 49,600 11,440

Its SEC filing states that

"while we expect most of our

growth will continue to be

organic, public ownership

will give us a currency with

sue strategic acquisition

which we may choose to pur-

Analysts suggest that fund

management acquisitions

are likely to be outside the

US, building on Goldman's

international strengths. It

earned 31 per cent of its total

1997 net revenues from

Merrill says that it earned

28 per cent of its net reve-

nues last year from outside

the US. Morgan Stanley

failed to give investors a geo-

Goldman itself stresses

that geographical compari-

sons are somewhat arbitrary

because it and other firms

have flexibility in deciding

Nevertheless, with further

SEC filings due by Goldman

later this year, the spotlight

on the firm's business in and

graphical breakdown.

where to book profits.

Europe and Asia.

3.850 4.274 3.014

Sabena in first midway profit since 1950s

for

its

By Meil Buckley in Brussels

49 per cent owned by Swissair, showed that its recovery programme was firmly on track yesterday, reporting its first net profit for the open-

ing half since the 1950s. Net profit to June 30 was loss of BFr1.01bn in the some period last year. Turnover jumped a quarter from BFr34.04bn to BFr42.76bn.

usually stronger in the sec-ond half, which includes the Sabena, the Belgian airline summer holiday period, Sabena said it hoped to make a full-year profit, perhaps more than twice the level of the first half.

That would put it ahead of chief executive in 1996.

cyclical downturn in the

World's three largest investment banks

medium term, and was pre- wage freeze, more flexible results rapidly improved. paring a cost-cutting programme, "fit for the cycle". with management consultants McKinsey.

The results are an apparent vindication of Mr Reutlinger's strategy, which the break-even target set for included a hard-won agree-1998 by Paul Reutlinger, the ment with the unions in 1996 former Swissair marketing aimed at cutting operating manager put in as Sabena costs by BFr4.7bn a year. Some BFr2.7bn was to come However, the airline from operational changes, warned that it expected a with BFr2bn from the workforce, through a two-year

working, and 500 voluntary redundancies out of the 9,500 workforce.

They also support the Belgian state's decision to sell a 49 per cent stake in the national airline for \$207m to Swissair in 1995. The latest figures come

achieved a rate of growth only 18 months after Sabena whole because of the develcoment of its long-haul netannounced a full-year loss 1996, prompting work, including new destinaspeculation that Swissair tions such as Newark, might withdraw from Montreal and São Paulo, and investment unless its alliance with Swissair.

Austrian, and Delta Air As well as cost cuts, Lines. Sabena admitted it had bene-Total passenger numbers

increased 32 per cent in the first half - from 3.09m to 4.08m - but with growth par ticularly strong in the longhaul sector, passenger kilo-metres travelled rose 39.6 higher than the market as a per cent. With capacity growing more slowly, at 31.4 per cent, total occupancy rates improved from 61.7 per

cent to 65.5 per cent. Turnover from the airline business rose 31.3 per cent.

Sunbeam reviews options scheme

Sunbeam, the struggling maker of household appliances, has become the latest US company to ease the terms of its employee share option plans - a controversial practice that has become increasingly common in the more volatile stock market of recent months.

Similar stens have been taken by a number of other companies that have seen their shares fall sharply, prompting complaints from shareholder activists that company executives do not always face the same losses as other shareholders when

stock prices go down. Sunbeam representatives yesterday defended the changes, which they said would not benefit the senior executives who presided over the company's share price collapse this spring. Charles Elson, a Sunbeam

director and corporate governance expert, said the move was a valid way of retaining incentives for lower-level staff and the company's new management team. From a corporate governance standpoint, repricing to bad when it rewards the people who caused the problem," he

Adjusting terms of stock cotion plans has been mos common among technology companies, which have relied heavily on options as a way of rewarding staff and which have also experienced more volatility in their share

prices, However, in the uncertain stock markets of recent months, the practice has become more widespread. Cendant, whose shares collapsed after disclosure of an accounting fraud, said last month that it would lower the exercise price on share options granted to its middle managers - though senior

executives would not be given any respite. Under former chairman Al Dunlap, Sunbeam's share price soared to a peak of \$53 earlier this year. A weak trading performance and uncertainty over Sunbeam's accounting practices eventually dragged the price as low as \$5%, leading to Mr Dun-lap's dismissal from the com-

While granting large numbers of share options to Mr Dunlap and his closest lieutenants, Sunbeam also introduced a company-wide stock option plan last year. Exercise prices are as high as \$40, according to the com-

pany. On Monday, as part of a broad-ranging restructuring, the company said that it had

NEWS DIGEST

INSURANCE

Hanover takes over Clarendon for \$500m

Hanover Reinsurance is buying Clarendon insurance of the US for \$500m, in a move the German company said would make an immediate contribution to profits and reduce business volatility.

Clarendon, for which Hanover Re is paying cash, has premium income of around \$1.3bn, expected to grow to \$1.50n in 1999. This will raise Hanover Re's premium income from around DM8bn to more than DM11bn

Clarendon specialises in programme business, involving tailored policies for niche and non-standard markets. Pretax profits were \$44.8m last year, with net income at \$27.3m; return on equity was 17.4 per cent before tax and 10.6 per cent after tax.

Wilhelm Zeller, Hanover Re chairman, said the acquisition would lift its earnings per share by DM1 next year. Last year, earnings per share were DM6.80, with the company aiming at 10 per cent annual growth which would put the 1989 pre-acquisition figure at around DM7.50.

Mr Zeller said US programme business would become the fourth strategic area for the German company next to reinsurance in the property and casualty, life and health, and financial sectors. With the addition of Clarendon, the share of cyclical, highly competitive and volatile property and casualty reinsurance in Hanover Re's worldwide group premium income would fall to less than 50 per cent from

Clarendon is owned by its management, with 56 per cent of the shares, and Kansa international of Finland. Andrew Fisher, Frankfurt

NETHERLANDS

Vedior beats price pressures

Vedior, the Dutch temporary employment and cleaning agency, posted a 22 per cent rise in first-half earnings sterday, in spite of price pressures in its main European

Net profit advanced to FI 93m (\$46m) during the six months on sales of FI 4.09bn, a rise of 21 per cent. Better results from all divisions boosted its profit margin before Interest and tax from 3.3 per cent to 3.7 per cent, not far from the company's target of 4 per cent by 2006.

In his first press conference as chairman, Gert Smit sald that boosting profits took priority over increasing market share in the first half. Following its June demerger from Vendex, the Dutch retailing and services group. Vedior aims to lift its market share to 20 per cent in the Netherlands, Belgium, France and Spain from the 8 per cent now, through inner growth and acquisitions. The group also plans to strengthen its German operations and to enter the UK, he said.

Its French division, which accounts for more than half of group business, showed a 27 per cent advance in sales. However, Mr Smit said price increases and capacity constraints at its French temping unit, VediorBis, "cost us a

In soite of margin pressures in France and other countries, Mr Smit forecast a "strong" rise in net income for the year, implying growth of 20-30 per cent. The shares closed at FI 63, up 3.2 per cent on the day. Jeremy Gray, Amsterdem

Maybank reports 96% decline

terday reported a 96 per cent plunge in net profit to M\$129.6m (US\$31m) from M\$2.98bn for the year ended June 30, sharply worse than expected. Analysts had forecast net profits of M\$300m-M\$500m, and predicted investors would react negatively when the market reopens. "It has been a challenging year," said Amirsham A. Aziz,

managing director. "We have done our level best." Malaysia's banking sector has been hit hard by the regional crisis, which is pushing the economy into recession. Maybank is among the country's most prudent banks, so analysts were pleased much of the drop in net profit was to provide for rising non-performing loans.

Economists predict such loans will account for 25-30 per cent of total banking system loans at the peak of the crisis. Maybank's non-performing loans were 4.46 per cent of total loans, up sharply from 1.40 per cent in the yearearlier period. Analysts say that is far lower than average. Mr Amirsham said Maybank was expending considerable effort to control its non-performing loans and predicted the ratio to total loans would remain a single digit at year's

end. Maybank was in talks with Danaharta, the institution Malaysia is establishing to buy the non-performing loans and assets of troubled financial institutions, he added.

The bank set aside M\$2.91bn in loan loss and provisions for future losses, up drastically from M\$664.4m. May-bank's operating profit improved 20.6 per cent to M\$3.46bn. Sheila McNutty, Kuala Lumpur

SOFTWARE

Baan and JDA in joint venture Baan, the Dutch enterprise software company, is forming a

joint venture with JDA Software of the US, to offer inte-grated enterprise and retail software to larger retailers. JDA, which specialises in retail software for mid-sized companies with revenues of about \$1bn or less, says targer retailers have traditionally built their own systems rather than buy packaged products. However they hope to change that with the Baan venture. Roger Taylor, San Francisco

SEC filings give insight to Goldman's operations

A picture of how the firm makes its money is beginning to emerge, report Tracy Corrigan and William Lewis

🕇 oldman Sachs' initial public offering, slated for November, looks likely to attract unprecedented interest from global

On Monday, the investment bank confirmed in a filing to the Securities and Exchange Commission that the sale of 10-15 per cent of its stock is to be structured as a global offering to investors in the US, Europe and

But while Goldman is one

investment banking brands, income, because it makes up a detailed picture of how the a greater proportion of total firm makes its money - and therefore how it is likely to be valued by investors - is only just starting to emerge. Monday's filing with the SEC, the US regulator, provided evidence of Goldman's pre-eminent position in

investment banking, com-

prising mainly financial

advisory work and securities

underwriting. The firm's revenues from investment banking more or less match those of its two "bulge bracket" rivals. Merrill Lynch and Morgan Stanley Dean Witter.

But Goldman is particularly strong in mergers and acquisitions, where the highest profit margins are made. Moreover, some analysts believe that Goldman's strong franchise in this area will allow it to hold on to high margins in the face of

says drop

due to rain

Vattenfall, the Swedish state

energy company, yesterday

blamed heavy rains for a fall

in first-half pre-tax profits

from SKr3.78bn to SKr2.98bn

(\$362m), agencies report

It said high levels of water

in the hydro-electric system

because of the wet weather caused excess capacity, fore-

Vattenfall said operating

But the company warned:

1998 is expected to be lower

to customers and electricity

exchanges for the period amounted to 419 terawatt-

hours, against 41.6TWh last

It said electricity supplied

rose 0.7TWh to 48.1TWh, of

which 42TWh was generated

It produced a total of

15.6TWh of hydro power and

26 4TWh of nuclear power,

compared with last year's

profit amounted to SKr3.74hn, against SKr4.83bn. Net sales fell 5

per cent to SKr14.25bit.

than in 1997 "

internally.

Mentil Lynch Morgan Stanley Dean Witter Goldman Sachs

makes less money than Stanley. Yet paradoxically it of the world's best-known is more reliant on trading revenues. The reason for this is because Merrill and Morgan Stanley have one - or in Morgan Stanley's case two big businesses which Goldman does not.

Both run large domestic retail brokerages which are relatively expensive businesses to maintain, requirand a network of retail margins are lower than in investment banking. Morgan Stanley also owns

business, which is currently depressing its return on

But while Goldman appears more profitable the size and concentration of because it has no retail brokerage or credit card business, there is a price to pay in cyclicality. In a bear market, Morgan Stanley and risk management pro-

Strong performances in

retail and commercial bank-

ing have enabled Bank of

Montreal and Bank of Nova

Scotia. Canada's third and

fourth largest, to exceed

revised earnings forecasts in

The results helped drive

up financial shares and con-

tributed to a more than 1 per

gain on Toronto's stock

exchange, which has been

partly on concerns that

many of Canada's top banks would be unable to maintain

their strong growth patterns

of the past four years. Toron- last year.

the third quarter.

By Scott Morrison

In trading, Goldman cushion of stable revenues from these businesses. This greater stability of earnings is highly valued by investors.

One reason why Salomon Brothers failed to survive as an independent investment bank was that its stock valuation was severely harmed by the perception that it was over-reliant on proprietary trading and therefore its earnings were highly vola-

While Goldman's earnings are clearly more stable than ing in both cases an army of the old Salomon's, the severmore than 10,000 brokers ity of the hit taken by Goldman in 1994 - the last bear offices. Furthermore, their market - suggests that Goldman could still be vulnera-

The issue of Goldman's difthe Discover credit card ficulties in 1994 is addressed in some detail in Monday's

According to the filing, the firm "significantly reduced positions, strengthened risk management policies and accelerated the development of new, more sophisticated

to's financial services index

Canadian bank earnings

forecasts have been revised

downward by as much as 7

per cent in recent weeks

after the Canadian Imperial

Bank of Commerce, the

nation's largest, warned its

third-quarter results would

be significantly lower than

expected because of the

Bank of Montreal, how-

C\$378m (US\$244m) for the

third quarter ended July 31,

C\$1.31 per share, the same as

weak capital markets.

cent in the past month.

It now maintains lower "value at risk" levels - a measure of net exposure to market movements - than in nother area where Gold-

revenues" it suffered in 1994.

"significant deline in net it has gone public.

man's competitors may Nenjoy greater earnings stability is asset manage-Goldman's asset manage-

ment business has been growing rapidly in recent years, primarily through organic growth. As of May 1998 Goldman had \$165bn of assets under management.

The firm says that it is currently achieving net asset inflows of \$115m each business day, one of the highest rates in the industry. However, the firm still ranks behind Merrill and Morgan Stanley in terms of assets under management and the revenues it earns.

Merrill recently acquired Mercury Asset Management, the leading UK fund manager, and many analysts believe that Goldman will Merrill would both enjoy the grammes" as a result of the seek to do similar deals once Lex, Page 10

Recently revised forecasts

Bank of Montreal said its

results were buoyed by busi-

ness volume growth, particu-

larly in retail segments, as

well as strong performance

in corporate lending and

treasury products. The

results, however, were hit by

the effect of weak capital

Canada were down to

loss from Grupo Financiero

Montreal holds a minority

Earnings from outside

earn C\$1.23 per share.

Vattenfall | Canadian banks beat forecasts

Bank of Montreal shares were up C\$1.15 to C\$62.55 at Bank of Nova Scotla reported net income of C\$358m, or 68 cents per share, for the quarter. That compares with earnings of C\$384m, or 75 cents, when the bank had unusually high securities gains. Analysts

had expected earnings of 67 cents per share. The nation's fourth largest hank said its retail, commercial and corporate banking quarter, but investment banking earnings fell from the previous period.

The shares rose C\$1.05 to

Foreign orders help to lift Linde

has fallen more than 20 per suggested the bank would

markets.

ever, reported net income of C\$167m, from C\$221m, in

compared with C\$372m last Bancomer, the Mexican

time. This worked out at institution in which Bank of

German industrial group, uted to the first-half per cent to 1.25bn, The diviyesterday unveiled a 17 per cent increase in first-half pre-tax profits, to DM332.1m (\$185m), on sales ahead 16 per cent at DM4.85bn, AFX

reports from Frankfurt.
The strong gain prompted the company to forecast fullyear growth in sales of DM10.8bn, a 13 per cent

improvement, it said.

while foreign orders climbed from DM3.24bn to DM3.8bn. Orders in hand reached a record of DM7.319bn, the company said. Linde's plant construction

division was strong in spite increase. of the Asian crisis, with Foreign activities, as well sales surging nearly 37 per as a recovery in Germany's cent to DM630m and new

Linde, the diversified economic activity, contrib- orders soaring more than 50 sion expects full-year sales Domestic orders rose from at DM1.7bn, compared with DM1.56bn to DM1.77bn, DM1.4bn last year and orders at more than DM2bn, against DM1.8bn.

The materials handling division attributed its increase in sales to improved demand across Europe. Sales

reached double-digit growth rates in almost all European countries, especially France. Italy and Spain. Growth was also strong in its US unit, but demand in Asia fell. The refrigeration technol-

ogy unit reported sales of DM618m from DM455m last year. Sales were strong in the UK, France and Hun-

eased the terms of its option plans. Employees could turn in their existing options for in the division were the UK, France and Hun-DM2.24bm, up from 2.1bm last year, while new orders were up 17.8 per cent at DM2.44bn. sales were strong in their existing options for a lesser number of options with an exercise price of \$7, up 17.8 per cent at DM2.44bn. facilities in Latin America.

US banks believe they are scapegoats for global volatility

By John Authors in New York

US bank stocks were in turmoil yesterday after suffering their sharpest decline of the decade. In the past five weeks, the Philadelphia Stock Exchange Keefe, Bruyette & Woods bank index, the benchmark for the sector, has dropped almost 21 tion, with Washington per cent, and by the end of Mutual, the nation's largest, hist week it stood below January's level.

A rally yesterday morning \$9.9bn. still left many banks more than 20 per cent below their

The decline shows a shift in sentiment since spring when a series of huge deals were agreed, in April, Trayelers merged with Citicorp, in a deal which valued Citicorp at the time at \$82.5bn; market by not keeping inveswhile NationsBank merged with BankAmerica for a

One of Ohio agreed to buy First Chicago NBD for Minneapolis announced it was buying Wells Fargo of San Francisco for \$31.17bn. Thrifts, which make their

money from mortgage lending and savings deposits, also saw heavy consolidaagreeing to buy HF Ahmanson, the second largest, for Shares in all these compa nies have plummeted. The

the deal, and Washington Mutual down 28 per cent, has been particularly savage. Analysts suggested that Banks traditionally make bond market. Derek Sword, BancOne had alignated the

tors fully informed.

market's judgment on Banc-

One, down 27 per cent since

their money on the "spread" price of \$66.6bn; and Banc- tional economy and the bond of long-dated bonds has nar- are seen as being exposed to

1998

market triggered the sell-off. rowed the spread on the the yield curve. analyst at Keefe, Bruyette & also led to nerves over nonbetween short-term interest Woods, says thrifts and interest fee income, from rates, and higher long-term other home equity lenders activities such as capital Alarm over the interna- interest rates. Heavy buying have suffered badly as they markets, fund management

Recent market reverses and investment hanking,

and other emerging markets hurt sentiment towards the largest international banks, such as Citicoxp and Chase Manhattan. Several analysts. stated. Thomas Hanley, assets was falling, while the banking analyst at Warburg ratio of non-interest Dillon Read, pointed out that expenses to total revenues, US banks' total exposure to banks' "efficiency ratio", Russia, at \$8.8bn, is limited, particularly as 87 per cent of the amount owed will

The Federal Reserve reported that demand for loans from small companies had fallen during the second quarter, for the first time in years, and that competition was forcing banks to accept lower spreads, or profit mar-gins, independently of developments in the bond market. The Office of the Comp-

mature in less than a year.

which have boosted many troller of the Currency, a after mergers - as a source larger banks in recent years. division of the Treasury, of net income had been a pointed out that the returns more than \$10bn, had dropped year on year.

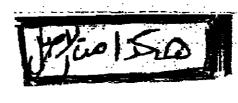
> the largest banks, expenses year. Expenditures to fix the "Year 2000" computer prob-

"major story" for five years. on equity generated by the But she added: "Unfortulargest banks, with assets of nately, the story may be developing a new plot. It would appear that this It found that net interest source of profits for banks believed this had been over- income as a proportion of may now be curtailed."

Some analysts see the sell-off as a buying opportunity. Mr Hanley, a long-term "bull" on the sector, continwas rising for the first time ued to predict growth in in more than a decade. For earnings of 13 per cent for the third quarter - in line accounted for 64.2 per cent of with banks' results for the operating revenue in the second quarter. With large first quarter of this year, up and diverse super-regional from 61.6 per cent over the banks such as First Union and Fleet Financial selling at 11.7 times and 13.6 times lem may have affected this. his estimate of next year's Nancy Wentzler, of the earnings respectively, he comptroller's office, said was still urging investors to that the reliance on cost con-

trol - often achieved through branch closures





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SWEDEN FIRST-HALF PROFITS AT MERGED BANK RISE TO SKr4.34bn • HANDELSBANKEN INCREASES 16 PER CENT TO SKr4.38bn

Synergy savings aid FöreningsSparbanken

on for \$500m

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2007

its price pressures

would become

yesterday reported a solid been successfully completed its after enjoying the first Reinhold Geijer, chief execu-Sverige - known interna-tionally as Swedbank - and ness development." Föreninesbanken.

saw first-half operating proftts rise to SKr4.34hm (\$527m) up to 1999. from SKr3.75bn last time, even though total revenues

"The first half of the FöreningsSparbanken merger process has now increase in underlying prof- according to plan," said synergy savings of last tive. Now, in the second year's merger of Sparbanken half, we can concentrate

The bank, one of Sweden's hank announced that staff largest commercial lenders, numbers would fall by some 3,000, or almost 25 per cent.

Since the banks merged

Charges associated with such job losses and branch consolidation led to one off "changeover costs" of SKr472m in the six months to June 30.

After including restructuring items and SKr700m of non-recurring income, operating profits rose more mod- to SKr5.52hn. estly, from SKr3.68bn to SK13.87bn.

Nevertheless, the bank said it was a creditable perlast year, more than 1,350 formance, given that net

same time; net commission income rose only 2 per cent to SKr2 11bn.

That flat performance was partially offset by sharply lower loan losses, which fell more than 30 per cent to SKr710m, and a 20 per cent decline in "problem loans"

Ramines per share rose from SKr7.56 to SKr7.79. The bank's shares fell SKr7 to SKr219.50. The most commonly

employees have sought interest income fell 12 per traded A shares in Svenska redundancy.

cent to SKr5.84bn. At the Handelsbanken, by comparison, fell SKr6 to SKr355.50, even though it announced a. 16 per cent increase in firsthelf profits.

> Handelsbanken reported pre-tax profits up at SKr4.38bn from SKr3.78bn after total interest and commission income increased to SKr8.77bn from SKr7.66bn last time.

The bank, which claims to be the most profitable lender in the Nordic region, said return on equity had

increased from 20.5 per cent

Arne Martensson, chief executive, said the improve ment had been fuelled partly by increased mortgage lending, which rose 20 per cent following contributions from Stadshypotek, the mortgage lender acquired for SKr23bn last year

to 22 per cent.

"Secondly, the average volume of bank loans increased by as much as 31 per cent,"

Earnings per share rose from SKr1238 to SKr1448.

NEWS DIGEST

PUBLISHING

Axel Springer forecasts increased 1998 earnings

Axel Springer, the German publishing group, yesterday forecast improved earnings for 1998 on the back of a strong performance in the first half. The company, which publishes Germany's biggest selling newspaper, Bild, said sales in the first six months advanced 4 per cent to DM2.3bn (\$1.28bn). Net profits rose almost 9 per cent to DM129m, in 1997 the company made full-year net profits of DM211m.

Springer said sales had grown in spite of an increase in newsprint prices, and increasing competition in some of its core markets, such as Berlin, once almost a fieldom of the company. Tumover in the newspaper division rose 3.5 per cent to DM1.4bn, while sales at the magazine unit advanced 5.5 per cent to DM636m. Rising paper prices contributed to a 7,4 per cent rise in materials costs.

Under the leadership of Gus Fischer, a former executive at Rupert Murdoch's News Corporation who moved to the German company at the start of this year, Springer has stated ambitions of expanding its international ac Frederick Stüdemann, Berlin

TECHNOLOGY

Jenoptik cuts loss to DM9.7m

Jenoptik, the east German technology group which recently floated on the Frankfurt Stock Exchange, shrugged off the effects of the global collapse in semiconductor prices with a 45.6 per cent rise in first-half sales to DM1bn (\$557m). Pre-tax losses were cut 62.1 per cent to DM9.7m. The company, whose main business is the con-struction of "clean room" factories for computer chipmakers, said long-term orders allowed it to avoid the cyclical downturn in semiconductors, which has been accelerated by the Asian crisis. Sales at its clean systems unit rose 78.5 per cent to DM496.5m.

Asia did have a negative impact on the telecommunication technology unit where the devaluation of the Indonesian rupiah caused currency losses of DM5m and contributed to a 9.7 per cent decline in sales to DM287m. Acquisitions boosted sales at the photonic technology division by 152 per cent to DM141m. Lothar Späth, chairman, forecast improved performance in sales and earnings in the second half and said the company planned to pay a dividend for the 1998 fiscal year. The pay-out will be the first following Jenoptik's DM770m initial public offering in June. Frederick Stüdemann

INSURANCE

Corporación Mapfre static

Corporación Mapfre, one of the Spanish companies to have suffered heavily on the stock market in recent days because of its involvement in Latin America, reported flat first-half net profits of Pta6.1bn (\$40m), with lower earnings from overseas insurance operations. The company, which is the listed holding unit of Spain's targest insurance group, said total premiums rose 7.9 per cent to Pts226bn. including a 12.4 per cent increase outside Spain.

In Latin America, where it now claims top place among foreign insurers, its life assurance interests went into the red, with a loss of Pta145m. Profits from non-life business fell 4.6 per cent to Pta876m. Although the net result was virtually unchanged from last year's first half, analysts said the full-year profit should be up, with Pta3.5bn of capital gains expected after a recent deal with the Caia Madrid savings bank, David White, Madrid

BANKING

Jyske drops to DKr379m

Jyske Bank, the Jutland-based bank which ranks fourth in Denmark by assets, yesterday reported a fall in first-half operating profits from DKr727m to DKr379m (\$55.4m). The reduction reflected a negative DKr103m adjustment for the value of the securities portfolio, compared with a gain of DKr291m last year. Net interest and fee income was ahead 16 per cent to DKr1,38bn. Costs rose 5 per cent to DKr806m and loss provisions rose from DKr115m to DKr155m. The bank said core earnings in the first half were better than it had expected when the year began, It forecast that core earnings (after provisions, but excluding value adjustments for securities), will be at the upper end of a DKr600m-DKr800m range for the full year. Hilary Barnes, Copenhager

FINANCIAL SERVICES

Danske to buy Swedish broker

The integration of the Nordic financial markets is set to intensify as Den Danske Bank, the Danish bank, negotiate the purchase of Myrberg Fondkommission, the Swedish acquisition was intended to strengthen its position in the

Toyo in alliances with UK and US groups

By Gillian Tett in Tokyo and Jame Martinson in London

Toyo Trust, one of Japan's largest banks, yesterday announced strategic alliances with two foreign asset

In the UK. Baillie Gifford, an Edinburgh-based asset management concern, will advise Toyo clients on European investments. In the US market the Japanese bank will co-operate with Wellington Management.

The alliances aim to allow Toyo Trust to offer retail and corporate customers in Japan a range of European and US investment products after Japanese trust banks are permitted to enter the sector later this year as part of the country's "Big Bang" financial reforms.

Under the terms of the alliance Toyo Trust will send about five fund managers to Baillie Gifford and Wellington Management's headquarters in Edinburgh and New York respectively. The three companies will form a joint

The Ballie Gifford alliance is expected to involve about | Y250hn (\$1.74hn) initially.

Gavin Gemmell, senior partner at the company, said: "To some extent, this is what we have been hoping had an alliance with Toyo for 10 years, will advise new Japanese clients under the terms of the deal as well as

earning advisory fees. Mr. Gemmell said yesterday that the partnership, which has £14bn in assets, hoped to build on the alliance over the coming years. Tovo Trust has some Y8,000bn securities investments in trust assets, of

which about Y2,000bn is in foreign securities. Yesterday's announcement is the latest in a flurry of alliances between Japanese and non-Japanese financial groups in Japan over the

past year. Most are little more than product alliances but some entail more extensive co-operation, such as the deal between Nikko Securities and Travelers group which could entail Travelers purchasing up to 25 per cent

of Nikko. These alliances have been partly triggered by Japanese companies' desire to rapidly improve their financial skills. In the retail mutual fund market, for example, many Japanese companies are keen to offer a new range of overseas investment products.

Foreign companies have been attracted to Japan by hopes that Big Bang reforms will give them greater access to the country's estimated Y1,200,000bn pool of savings.

Toyo Trust is considered one of the middle ranking trust banks. Its share price yesterday closed at ¥497, some Y8 down on the day and 48 per cent below their year peak in February.

AMP continues M&A wave with GIO bid

By Gwen Robinson in Sydney

overs in the Australian and New Zealand insurance and fund-management sectors. Rapid growth in Australia's pension funds has been fuelled by recent changes to the government's compul-

employers to offer a broad or unlimited choice of fund managers to employees. agreed to buy the Australian and New Zealand insurance

insurer for A\$392m

the GIO takeover - if successful - would be the large would lead to substantial AMP's A\$3.01bn (US\$1.7bn) est in a string of acquisitions cost savings. "Combining bid for GIO is the latest in a and partnerships made GIO with AMP will provide wave of mergers and take- under the management of the scale to quickly achieve became chief executive four years ago.
AMP's A\$920m acquisition

in March of Henderson, the UK fund manager, increased the group's funds under Australia's largest funds manager. Among other overseas assets. AMP also owns Last week, Colonial, the Pearl Assurance of the UK, Australian life insurance and has a 50 per cent stake and financial services group, in Virgin Direct, a joint ven-Virgin group.

the UK, for A\$1.35bn. In edge in the Australian and May, Colonial bought the New Zealand general insur-Australian operations of ance markets, where it is rel- the takeover of GIO was Legal & General, the UK atively weak and faces anti-competitive. If the deal strong competition from For AMP, which listed on other large financial services the Australian and New Zea- groups.

George Trumbull, who efficiencies necessary to with domestic and international competitors. The group said it planned to combine the general insurance and financial ser-

sory superannuation management to more than vices businesses of the two scheme, which now requires A\$172hn and positioned it as groups, but would review and possibly sell GIO's lossmaking reinsurance operation. In a further complication, the Australian Competition and Consumer Commission, ture with Richard Branson's the country's anti-trust

watchdog, said it would have The GIO acquisition would to investigate AMP's bid. If and fund-management. The GIO acquisition would to investigate AMP's bid. If operations of Prudential of give AMP a badly needed the bid was accepted by GIO shareholders, the ACCC would determine whether was deemed to be in breach of its industry competition Mr Trumbull said yester- block the takeover.



George Trumbul: purchase would lead to big cost savings

First Pacific sells San Miguel holding

First Pacific, the Hong Kong . conglomerate, yesterday sold its entire 2 per cent stake in San Miguel, the Philippine food and beverage group, for 3bn pesos (\$69m).

The buyer was not dis-The company, which has prompted renewed specula- nal purchase was handled by tion in Manila that Lucio ING Barines. Tan, the Chinese-Filipino tycoon, might be behind the to 41 pesos.

plans to acquire a larger stake were blocked.

Capital - the joint-venture close ally of Mr Tan - to argued that Mr Cojuangco Pacific said.

purchase. San Miguel's B Philippine, Airlines, another secured a footbold by buying Brewery, San Miguel's approval for certain shares plunged 11 per cent, group owned by the tycoon. the stake last year. to 41 pesos.

He is also close to President The shares were sold at a positioning himself to acquisitions.

First Pacific said it decided Joseph Estrada, who is 20 per cent premium to yes acquire the 20 per cent stake

chairman and chief markets and currencies Cojuangco to vote, despite Speculation that Mr Tan executive, in his means First Pacific earnings the fact that the was involved in yesterday's long-standing ownership will be dented by the deal sequestration issue remains deal was intensified by First dispute over a 48 per cent Last year, provisions of unresolved.

Pacific's use of Exchange stake in San Miguel \$32.4m were booked against B-shares in San Miguel

for for a number of years." closed, but the divestment execute the deal. The original had acquired it flegally.

Noel Reyes, head of sentiment was increased by The company, which has prompted renewed speculanal purchase was handled by First Pacific said it became research at Anscor Hagedorn reports that Mr Cojuangco First Pacific said it became research at Austur mageurum report and the said it was seeking to drop San "abundantly clear" it was Securities, a Philippine was seeking to drop San "abundantly clear" it was Securities, a Philippine was seeking to drop San "abundantly clear" it was Securities, a Philippine was seeking to drop San Mr Virata is a nominee of not going to obtain control brokerage, said he believed Mr Tan on the board of of San Miguel after it Mr Tan - who owns Asia management to shareholder

The stake was sequestered long-term investments, and have now underperformed partner of Jardine Fleming in 1986 by the administration the bulk of this was attribut the market by more than 12 headed by Luis Virata, a of Corazon Aquino, which able to San Miguel, First per cent in the past two

biggest rival - was now divestments to quit. San Miguel after its considered more sympaterday's closing price, but in the group that a recent Observer, Page 9

weeks. Brokers said negative Noel Reyes, head of sentiment was increased by

Japan retailers take late evasive action

Japan's retailers are being squeezed by pressures on two fronts: consumers' reluctance to spend and moun-tains of bad debt.

Retail sales are down and retailers across the country are closing stores and selling subsidiaries in a desperate attempt to improve their balance sheets.

Earlier this week an industry association reported that sales at department stores fell 3.8 per cent and supermarket sales 14 per cent year-on-year in July, following more than a year of decline. Even food sales - in a

month when corporate giftgiving usually drives brisk sales of beer and rice cracker sets - slid 5.8 per cent at department stores. It has not been an easy

summer for supermarkets in particular. Daiai, the country's largest supermarket in five years. Earlier this month, it The share door debt levels.

headquarters building in not helped the balance Tokyo because of insuffi- sheets. cient funding. The moves are Dalei's first

significant revision of a plan launched last year aimed at reducing the group's interest-bearing debt burden from Y2,600bn (\$18bn) to Y1,600bn

Industry analysis estimate chain, said last week it Industry analysts estimate would sell properties in the retailer's debt to equity Japan and Hawaii because it ratio could be as high as 23. had failed to bolster sagging as a result of aggressive more successful. The profitability by reducing its expansion in the late 1980s retailer, which posted Yl.2bn The sharp decline in stock in the year that ended in

Daiei failed to generate

even half the revenues it had planned from the sale of shares in its subsidiaries, including Daiei Photo, the photo service company that was listed on the over-thecounter stock market earlier this month, and from internal sources.

Some sales have been in profits on Y3.2bn in sales halted construction of a new and land prices recently has February, has sold DIC subsidiaries, analysts said, retailer," said Mr Gill.

cial services company owned by Ford Motors, the US car group, for Y130bn. The group also expects to

gain Y4bn this year from the sale of properties in Japan and Y400bn from the listing of shares in Lawson, the convenience store chain it oper- have continued to lend to ates, on the Tokyo stock retailers at interest rates Up until now, however,

the group had not planned to sell the Alamoana Shopping Center in Hawaii. Analysts were sceptical about the group's new strategy to address its balance sheet problems.

"These are not miraculous or even particularly insightful conclusions at this late stage in the game. These are things they should have been thinking about three or four years ago," said Byron Gill, industry analyst at

Salomon Brothers Smith

Barney in Tokyo. Japanese retail chains, has been hit by the slump in consumption this year, its real problem was bad debts isn't clear whether they are accumulated by unprofitable

Finance, its consumer Daiei is also involved in finance subsidiary, to Associates First Capital, a finan-property. Seiyu, a rival supermarket

chain that is suffering from similar bad loan problems, has been trying to dispose of Tokyo City Finance, its lossmaking subsidiary. The problem has been

exacerbated by banks that

that do not accurately reflect the groups' financial risk, analysts said. Daiei has four main lenders, which is unusual for

Japanese companies that typically borrow from one or two financial institutions. But analysts were doubtful whether the current situation would last much longer As the credit crunch at Japanese banks worsened, groups

such as Dalei would be

unable to sustain their

heavy borrowing, and would be forced to make further "For Daiei, it really Although Daiei, like most depends on how quickly things go had at their banks. Even if they sell all their non-performing assets, it going to survive as a

brokerage with 24 employees engaged primarily in analysis and trading in Swedish equities. Danske said yesterday the market for Swedish equities. Last year Danske bought the Swedish provincial bank, Ostgota Enskilda Bank, which is being expanded. Hilary Barnes

DENMARK

Ratin ahead 29% at midway

Ratin, the Danish company holding 32.1 per cent of the shares in Rentokil, the UK services company, reported a 29 per cent increase in first-half pre-tax profits, to DKr836.4m (\$122m). Profits after tax rose 28 per cent to DKr588.5m. Ratin was formed at the beginning of this year via a demerger from Sophus Berendsen, the textile services group. Ratin's only assets are shares in Rentokil. Ratin said net earnings per share rose from DKr17.42 to DKr22.22. Net assets per share rose from DKr5.57 to DKr17.74. Hilary Barnes

New World loan warning | Matsushita hit by tough domestic market

New World Infrastructure, ancing, the company said

yesterday. The move highlights growing concern among infraavoid being left with big US

of a devaluation.

investments there. These concerns, added to year.

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8.

By Louise Lucas in Hong Kong dollar exposure in the event fears of a possible currency devaluation (repeatedly Their endeavours, however, have been frustrated

rates and lower reserve

By Alexandra Harney

Matsushita, the Japanese electronics group, yesterday said tough conditions in the domestic market and a tax charge contributed to a 58 per cent decline in after-tax players and audio equipment

April, against Y26.3bn last of computer equipment and

T.

over slipping only 1 per cent, were hurt by the collapse in and the next two years will systems and DVDs, analysts to Y1.875.8bn.

tronics products improved 2 Y465bn, but the sharp home-appliances market contributed to an 8 per cent Y3,870bn.

drop in sales in the division. domestic market, with turn- to Y695bn. Component sales next year will be difficult, computers, car navigation recognition.

the conductor market, fall-Sales of consumer elec- ing 5 per cent to Y367bn. The group predicted con- of public relations. per cent, especially in the US tinued difficulties in the rest

and Europe, the group said. of the year. Earlier this sumearnings forecast from increased 12 per cent to Y38.5bn to Y30bn. 33 per cent below last year's prof-1 per cent drop in sales to

The industrial products about the months around in Japan would dent arm was hit by lower prices September of this year. I am profitability this year, they very concerned about the

Ishihara, Matsushita director

predicted a 25 to 50 per cent global electronics market "We must be very cautious and weak consumer demand

said.

be very tough," said Susumu said Matsushita's marrins in these markets were still too small to affect earnings. Analysts, who had Even though the company Digital video disc (DVD) mer, Matsushita lowered its drop in earnings, were the global DVD market, its doubtful about the group's high production costs would prospects in the short term, lower its competitiveness, despite its recent said Kimihide Takano, decline in the domestic its. The group expects a restructuring, increasing industry analyst at Dresdner price competition in the Kleinwort Benson in Tokyo. "Matsushita needs to revise the way it markets its

products. It needs to improve its brand image," Mr Takano said, pointing out that rival Sony had a

rency. This is largely to July from a year earlier.

one of Hong Kong's biggest a unit of New World Develare prompting New World investors in China, may be opment, the Hong Kong Infrastructure and its peers forced to shelve new invest- property developer, is to raise loans in renminbi. ments and scrap existing reviewing its finance ones in the mainland if it arrangements at a time fails to secure renminbl fin- when China's economic slowdown and massive flood- remains tight in China, in ing are taking a toll on its

The closure of a highway requirements. structure investors in the to Wuhan airport cost it

New World Infrastructure, denied by Beijing officials), by the lack of credit - which

New World Infrastructure mainland, who are seeking some RMB 56,700 (\$6,800) a has high gearing and US dolto match their renminbide day in lost revenues, while lar debt of \$890m, according nominated revenue streams traffic volume on the Wuhan to Warburg Dillon Read, and nominated revenue streams and very concerned about the said.

Nominated revenue streams and very concerned about the said.

Nominated revenue streams and very concerned about the said.

Nominated revenue streams and very concerned about the said.

Nominated revenue streams and very concerned about the said. another \$500m over the next offset the downturn in the these products fell 2 per cent economy... The first half of ted higher sales of personal stronger global brand

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spite of moves to cut interest

profits in the first quarter of its financial year. The group, which markets its products under the Panasonic, National, Quasar and Technics brands, reported earnings of Y11.1bn (\$77.1m) for the three months from

British Biotech names chief executive

biotechnology company, has of drugs under development appointed Dr Elliot Gold- and continuing investigastein, a senior executive at tions by securities watch-SmithKline Beecham, as its dogs in the US and UK. new chief executive. In September he will replace Keith of the outsider was wel-McCullagh, the founder of comed with relief by ana-British Biotech, who lysts who feared Mr McCulannounced in May he would lagh could have been ticals analyst at BancAmerstep down following allega- replaced by Pam Kirby, com-

once seen as the UK's lead- strategy in which the com-

ing biotechnology business, fell 1/2p to 361/2p reflecting British Biotech, the concerns about the efficacy

However, the appointment mercial director of British Biotech. Ms Kirby was asso-Shares in the company, ciated with an unpopular new lease of life."

little help as possible from what British Biotech can big partners. The company said yester-

day that Ms Kirby, 43, would retire from the board in September and that her duties would become part of Dr Goldstein's responsibilities. Nick Woolf, a pharmaceuica Robertson Stephens said: "This infusion of fresh blood should give the company a

achieve and will not see the business through rose-tinted spectacles as Mr McCullagh sometimes did." Dr Goldstein was unavail-

able for comment, but analysts said his decision to join British Biotech could in part have been prompted by a lack of promotion opportunities within SKB. An important challenge facing Dr Goldstein is to

Biotech's blockbuster anticancer treatment, in the US. Analysts said he had the right contacts and experience to do this. Dr Goldstein, 47, is director of Worldwide Strategic Product Development at SKB, overseeing all activities leading to the

Importantly, the doctor, who is Canadian, has wide experience of clinical trials.

pany aimed to bring its Goldstein said: "He will maceuticals company to dis- Between 1989 and 1994 he drugs to market with as bring a sense of realism as to tribute marimastat, British ran the US testing programme of Sandoz, the Swiss pharmaceuticals company. Whether the new manage

ment succeed in bringing British Blotech back to corporate health depends largely on the efficacy of marimastat. A series of 11 final clinical trials of the launch of a new drug. He is drug are expected to report results over the next three years. If these are positive, marimastat could produce peak sales of up to 2500m (\$825m) a year.

also a vice president of the

COMMENT

One door closes, another opens. Only a month ago Willis Corroon, the most logical merger partner for Sedgwick, stuck a "private, keep out" 140. sign on its door. Now Sedgwick has moved with admirable speed to secure a different role in the sector's consolidation. It is not surprising that both the UK-

based international brokers attracted predatory interest from the US, where their brethren are more highly valued. Sedgwick, for instance, has improved its profits by about 50 per cent since 1993. But revenue growth has been marred by falling premium rates and moves by companies to

cut out the middleman. The big brokers have not been slow to respond. Marsh & McLennan and Aon have both taken over US rivals in the past two years. Aon also moved in the UK, buying Bain Hogg and Minet. Such a concentration must at last swing some pricing power back in the brokers' direction. Efforts to provide fee-based consultancy services and to automate transactions should help them capitalise on this. No wonder Willis's management was keen to fix an uninflated price for its huy-out, and Sedgwick was able to extract a 58 per cent premium to Monday's closing price.

Is Marsh overpaying at nearly 12 times 1997 operating profits of £106m? Not if it can extract about £130m in annual cost savings - as it has apparently achieved in the Johnson & Higgins takeover. Only poor execution and serious client

defections would sour this deal.

Tottenham Hotspur

Alan Sugar may want to sell his 40 per cent stake in Tottenham Hotspur, and who could blame him? The team produces nothing but heartache, the fans abuse him and his initial £8m stake could be worth £30m now. Shareholders have recently fared badly - the share price has halved since the start of last year. General disillusion with football stocks has not helped, but mostly this reflects Spurs' continuing failure on the pitch. Mr Sugar may have done a decent job in ; the boardroom, but he must shoulder blame for the lack of silverware - the result of a string of indifferent managers and players. The lesson for investors is that success on the pitch is the only currency that really matters. Perhaps north London neighbours Arsenal could offer a few tips.

Alan Sugar may sell his 40% stake in Tottenham Hotspur

The ownership of Tottenham Hotspur football club was in to win a trophy under his doubt last night after indications that Alan Sugar, its chairman, might be prepared to sell his 40 per cent stake. An adviser to the business-

man said Mr Sugar had not received any offers for his holding, but incessant criticism from Tottenham fans about his stewardship of the club had persuaded him that a sale might be in his and the club's best interests.

Mr Sugar, the founder of ously than before" if the consumer electronics group right offer came along, the Amstrad, took control of adviser added. The remain-Tottenham in 1991. He has ing 60 per cent of the comthreatened to sell his stake pany is held by financial

RESULTS

at the helm during an investors, including fans. increasingly difficult period for the club, which has failed ownership, and narrowly avoided relegation from the Premier League last season.

However, the adviser said Mr Sugar had been angered by events after Tottenham's 3-0 loss on Saturday to Shelfield Wednesday, when hundreds of fans protested outside the stadium demanding

the club's board be sacked. He was "now more likely to look at a sale more seri-

made pre-tax profits of £7.57m in 1997 and City analysts believe a bidder would have to pay between £70m-£80m to take over the club. News International, the media group owned by Rupert Murdoch, yesterday denied reports that it had

Tottenham shares closed

group at 261m. The company

about buying his stake. Analysts believe the stake could attract interest from companies in the media industry, which until now has not invested directly in English football.

held talks with Mr Sugar

Television companies pay institutions and private huge sums for the rights to Paris St Germain.

up 1p at 61p, valuing the controlled by Mr Murdoch, is currently paying £670m for four years' worth of Premier League football. Analysts to believe it makes more sense to buy the club that owns the rights.

Media ownership of sports clubs is well established in the US and continental Europe. In California, Mr Murdoch recently acquired the Los Angeles Dodgers baseball team through his Fox broadcasting company. Silvio Berlusconi, the Italian media mogul, owns AC Milan, and Canal Plus, the French broadcaster, owns

	Титом	и (Енф		e-tex R (Em)	99	5 (b)	Correct payment (p)	Date of payment	Dividends Corresponding shidend	Total for year	Total lest year
Aggresso	76	(76.4)	129	(11.8)	3.09	(29)	1.65	Nov 27	-	•	0.94#
Asia Property 6 miles to June 30+	20	(21.6)	6.71	(4.85)	5.5	(3.9)	0.95	Nov 2	G.3		3
Bolgo 15 mths to .kine 30 &	4.14	(1.66)	0.405	(0.634)	0.043†	(O.BL.)	璃	-	nii	nii	nii
Cairn Energy	23.5	(31.9)	1.79L 🌲	(8.49 6)	-	(1.85)	-	-	-	-	-
Gibbs & Dandy 6 miles to June 30	18.8	(17.8)	0.602	(0.3774)	5.4	(3.3)	1,7	Oct 5	1.6	-	4
Hembro Countrywide . 6 mins to June 30	121.9	(116.5)	18.9♥	(24.29)	4.24	(92)	τ	Oct 1	1	-	3
Irist: Permanent 🖣 📖 6 mths to June 30	-	(-)	31.3	(25 9)	24 4	(19.3)	6.1	Oct 23	4.6	-	15.3
Kalon	240.8	(242.5)	21	(24.4)	3.52	(4.27)	2	0ct 7	2	-	5.2
Lambert Howarth 6 mths to June 30	47.4	(51.1)	2.664	(1.71♠)	12.7 ·	(7.6)	3.25	Oct 8	2.75	-	8.5
Readymix 🎍	60.8	(55.1)	7.01	(6.32 1	5.43	(4.88)	0.86	0ct 7	0.78*	-	2.655*
kwestment Trusts	KAN	(p)		ostable gs (224)	5 1	(c)	Current payment (p)	Date of payment	Corresponding dividend	Total for your	Total last year
IT of Guernary 5 miths to June 30	136.4	(104.8)	1.01	(1.28)	1.74	(1.56)	0.85	Nov 20	0.8		25
Jupiter Intil Green 5 miths to June 30		(68.24)		(0.463)	1.91	11.84	17	Sept 30	1.7	-	4.1
Throgosorton Prof 6 miles to Apr 30	7.03	(9.4)	0.781.4	(0.505)	0.23	(0.84)	rei	•	22	-	2.2
Earnings shown basic. Dividends shown net except §Gross throughout. Figures in brackets are for corresponding period. §Comparatives pro forms, iffor five months; excludes special. ★Comparatives restated. ★Comparatives for 12 months to March 31 1997. AAther exceptional charge. ♥After exceptional charge.											

Aggreko meets growth target

Aggreko, the international power hire company, met its self-imposed 10 per cent growth target for operating profits in its first interim results since demerging from Christian Salvesen.

Ice storms in north-east America raised demand for generators, helping lift operating profits 14 per cent in constant currency terms in the six months to June 30. Pre-tax profits nudged above analysts' forecasts, rising 9.3 per cent to £12.9m (\$21.3m), against a pro-forma £11.8m. chairman, said the group was not dependent on individual contracts, industries or economies. "We are not

quarters of its sales outside the UK, the group said it had suffered no transactional hit from the strength of sterling.

diverse customer base and

mobile equipment, we are unusually resilient."

Despite making three-

Turnover, static at £76m. would have been £3m higher but for the strong pound. Dr Masters said turnover has also been held back by stripping out low-margin contracts to supplement power supplies for utility

companies at peak periods. As a consequence, operat-Chris Masters, executive ing margins in Europe rose 8 per cent, pushing group margins up 2.1 percentage points to 21.3 per cent. But margins in the US slipped slightly as totally immune to a global "a result of increased comperecession. but with tition.

Bangladesh news unsettles Cairn

Cairn Energy, the oil and gas company focused on the Indian subcontinent, yesterday said it was disappointed by the inconclusive results of a recent licensing round in Bangladesh, where it has countrywide alliance with

exploration well in Bangladesh had flowed mostly

The shares closed down 28½p at 132p.

for, Cairn said a decision on profit of £3.18m. a further award had been

is why has it been post- of Cairn's Sydney office, and poned?" said Bill Gammell, chief executive. "I can't give you an answer. I wish I knew."

Although the Bangladeshi government selected Cairn tax of £6.17m (\$10.2m) for the and Shell to exploit one of six months to June 30, coma three-quarters share in a the two licences they applied pared with a 1997 interim

The latest figures included the decline in the oil delayed without any expla- an exceptional charge of price.

appointed that its Halda gas nation. "The \$84,000 question £2.7m relating to the closure a provision of £5m to cover the fall in the value of the company's 10.4 per cent stake in SOCO International. the oil exploration and pro2.54

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duction company. Turnover from continuing operations fell 18 per cent to £23.5m mainly reflecting

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Brazilian companies invest in quality

■ At a seminar held in Holland, Inmetro shows that the increase in competition has led companies to seek international standards

ZUST, HOLLAND - The National Institute for Standardization, Metrology and Industrial Quality (Inmetro) demonstrated to European businessmen the efforts being made by Brazilian firms to improve the quality of their products, at the Quality in Brazil seminar held in Zeist, Holland, on the 12

The seminar, sponsored by the Norwegian company Det Norske Veritas (DNV), one of the certifier agencies in Brazil, showed the commitment of Brazilian enterprises to better the quality of their products. This year the number of companies that possess the ISO centificate in Brazil has passed the three thousand figure, pointed out Julio Bueno, President of Inmetro. The number of companies that hold the ISO 9000, ISO 9001 and ISO 14000 has doubled in the last two years.

Bueno declared that: "The efforts made by Brazilian firms to improve the quality of their goods is linked to the beginning of competition in Brazil's economy. Up to 1990, when the econonly was closed to imports, our compames did not bother about quality. After the opening of the economy in 1992, the need grew to show international standards of quality."

In September the structure set up by inmetro is to undergo an audit by the International Accreditation Forum (IAF), a multilateral body that gathers together regulatory organs from different countries. Should it be approved, it will sign a mutual recognition agreement, after which the quality certificates issued in Brazil by companies accredited by Inmetro will gain recognition in the United States of America. Canada, China, Japan and the countries of the European Union. Based in the United States, the IAF today has 18 member-countries and is negotiating with six more. There are 73 countries in the world with departments responsible for accreditation and inspection of technical laboratories.

Strategies - Certification of Brazilian firms and the pursuit of



Pratini de Moraes, president of AEB, and Julio Bueno, president of Inmetro: quality of companies to guarantee doubling Brazil's exports by 2002

Brazilian government program designed to double the volume of exports, which at the moment stand at US\$ 50 billions, to reach the US\$ 100 billion mark by the year 2002. Another important target set by the Brazilian Program for Quality and Productivity (PBQP) is to raise the share of industrialized products in the list of exports. In the early 40s, these so-called dynamic products accounted for 13.17 of Brazil's exports. The aim of

growth of exported value.

The Agency to Promote Exports (Apex) is another government body involved in coordinating action to raise exports of some specific sectors as well as programs to support exporters from

certain regions of the country. For Marcus Vinícius Pratini de Moraes, President of the Brazilian Foreign Trade Association (AEB), the certification of quality of Brazilian goods is a marketing effort to create a Brazilthe government is to double that share ian standard of quality. Today Brazil's quality are strategies of a broader to 26% by 2002 by fostering powerful exports are still well below their potenty certificates. It also coordinates ac-

tial, reminds Pratini. Despite being the tivities of various inspection commitworld's eighth major economy, the tees in each area. country accounts for a mere 0.97% of

total world exports and is ranked 24th among exporters.

Commitment - Inmetro's aim in the seminar was to show to European businessmen that Brazil's commitment to quality is built on a solid base. Inmetro is the government body responsible for accreditation and inspection of technical laboratories and companies authorized to award quali-

Last year immerro cancelled the operating licenses of 12 test labs that failed to meet the technical requirements. Today there are 76 laboratories in Brazil authorized to function in different areas, from testing construction material to testing the quality of tires, petrochemical products or toys. Inmetro also has 20 of its own labs for metrological standards installed in Xerem in the state of Rio de Janeiro.

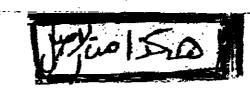
One of Inmetro's main interests in

having certification recognized is Europe itself, the leading consumer market for Brazil's exports. According to estimates made by the Brazilian Foreign Trade Association, in 1990 Europe will consume 28% of Brazil's exports, followed by the United States with 18.61%, the Mercosur countries with 17.5%, and Asia with 11.24. The idea is to avoid additional quality tests, which make Brazilian

exports more expensive. Protectionism - Aside from the effort to better the quality of its exports. Brazil wants to participate more in defining international technical standards of quality to avoid nontariff barriers being created against Brazilian exports. With the reduction of import tariffs practically everywhere after the World Trade Organization (WTO) was founded, in some cases technical standards end up being used as a disguised form of protectionism and can even exclude some exporting countries.

In the case of the committees that define ISO norms. Brazil's participation is more relevant, but according to the President of Immetro the target is to be more active in sectoral committees and other technical groups whose standards are used as references by the WTO in future trade discussions. The Inmetro President quoted some examples of conflict in the creation of technical standards that ended up in favorable decisions for Brazil in international regulatory hodies. A recent one was the discussion on the definition of what could be considered chocolate by the Codex Alimentarius, the United Nations committee responsible for establishing the criteria for foodstuffs and farm produce

which will also be used by the WTO The thesis defended by members of the committee was that products made with a type of fat other than cocoa extract could be considered chocolate which could jeopardize Brazil's cocoa exports. The idea of creating the standard was aborted after the defense made by the Brazilian representative on the committee.



plex. Most multinationals have their own "captive"

insurers, affiliated compa-

nies dedicated to looking

after their insurance needs,

and require advice rather

London, where there will be

Bowring subsidiary.

No nostalgia as Sedgwick joins the global fray

Takeover of UK broker highlights the trend in 1992 to \$235hi last year. These offset its exposure to that only the largest will survive in the sector, writes Christopher Adams

ax Riley had little time ally bought policies to cover yesterday for nostalgia.

The chairman of Sedge balance sheets have been with Nikols Brichetto, Italy's wick shrugged off the poi-gnant observation that Marsh & McLennan's acquisition of the company meant Britain losing its sole remaining independent ness but because it has insurance broker of signifi-

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tife of hell. Efforts in

You could say it's a sad day, but we look at it as an set out our stall to be global many years ago and we need a strong partner to do that I don't consider us to be a UK business. If you had to be in outer Mongolia because it was flavour of the month, then we'd be there."

The deal with Marsh & McLennan will make Sedgwick part of the world's biggest insurance broking aviation and catastrophe group, giving it a worldwide ence in a market that is by as much as 20 per cent a consolidating rapidly.

The pace of restructuring among insurance brokers has accelerated in the last two years. Two firms, Chicago-based Aon and Marsh & McLennan in New York are set to dominate the sector. Willis Corroon, Sedgwick's UK rival, is to be acquired by US buy-out specialist Kohlberg Kravis Robert for

ing consolidation in the broking sector, analysts

"This is a business where margins are under threat," said Tim Young of SG Securities. "Companies want to merger could be significant rationalise the back office if disaffected staff leave. and get economies of scale. Once you have that, you can battle declining margins because of your power as a & McLennan already has a

broking activities has been cer and retail fund manage- guess that arithmetically virtually static when ment expertise with Putnam adjusted for inflation. Com- where assets under manage-

transactional broking. For its part, Sedgwick

derives 24 per cent of its revenue from consulting. Sedgretaining a greater propor-tion of those liabilities. This owns France's Cecar. Marsh has intensified competition & McLennan has learned among brokers, not only over time how to integrate because there is less busiresulted in a shift from commission to fee-based remu-Holler in 1969 and Faugère & Jutheau of France three Brokers are also having to invest heavily in new exper-tise as the tools for managing risk become more comfor \$1.8bn as Aon, its bigges

> lenge with the purchase of Alexander & Alexander. But the rate at which the raises questions for clients and regulators.

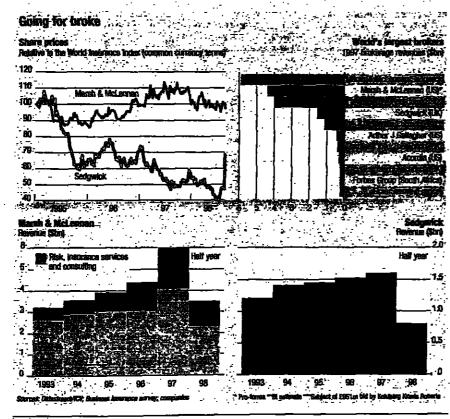
rival, stepped up its chal-

than the service brokers have traditionally offered. Sedgwick's share price, Premium rates for marine. which has fallen steadily versus the rest of the stock coverage have been falling market for several years. rose sharply yesterday but failed to match Marsh & Pressure to contain McLennan's bid, reflecting expenses at the same time is concern among analysts that the deal may run into oppo-The ability to achieve cost sition from competition savings and exploit demand authorities.

for products that are just "There's going to be an evolving will be improved increasing amount of busiwith increased scale. Marsh ness in the hands of fewer & McLennan and Sedgwick players. Insurance compaplan to cut costs by at least nies will be concerned they \$150m a year and over 1,000 are exposed to single brokers. There are many clients The need for global reach
Analysts expect most of who will say I want more is just one of the forces drivthese to be in the US, which than one adviser," said accounts for 29 per cent of Robin Savage of Credit Sedgwick's income and in Lyonnais Laing.

"There will also be teams overlap with Marsh's CT of brokers who will say I want to work for a smaller

The fallout from the Ian Smith, chairman of Marsh, said the group did Both sides, however, were not expect to suffer from keen to stress how they com- staff defections and added plemented each other. Marsh substantial employee bene- dation. "There are fewer bro-Revenue growth from pure fits business in William Mer- kers than there were, and I panies that have tradition- ment have risen from \$65bn still fairly easy to enter."



Allied Zurich and BAT London trading launches

Allied Zurich, one of the two holding companies of the new financial services company formed by Zurich Insurance of Switzerland and UK-based BAT Indus- merged financial services tries, is expected to start trading in London on September 8.

On the same day British American Tobacco, the third £5.43bn. biggest tobacco group in the world, will begin trading in London.

"Both Allied Zurich and British American Tobacco

in a statement yesterday. originally announced last

October when the merger was valued at £23bn. Taking the combined financial seryesterday's closing prices and exchange rates, the group would be valued £34.7bn (\$57.3bn), including Allied Zurich at £14.9bn, and British American Tobacco at

Allied Zurich comes into existence with the merger of the Swiss-based financial services group with the insurance and as are expected to be constitu- ment arms of BAT indusents of the FTSE 100 share tries, to create Europe's sec- Asset Management, as well

The merger proposals were Zurich Aliled, to be listed in Zurich, and Allied Zurich, listed in London - will own vices operation, to be called Zurich Financial Services or ZFS.

In December the terms

reflect the better than expected anticipated earnings out-look at Zurich. Zurich shareholders will now own 57 per cent - rather than 55 per cent - of the new group, which will include Allied Dunbar, the UK life assurer index, with effect from the ond-biggest insurance as Farmers. BAT will receive

Dawson fails to find buyer

By Christopher Swann

national, which put itself up for sale in May, lost a quar Pringle brand, also lifted its ter of their value yesterday estimate of exceptional after the Scottish textile costs, relating to restructur-

after the announcement The group, plagued by the which coincided with a strength of sterling and poor gloomy trading statement. sales during a mild US win-The group said it would only ter, said it would consider

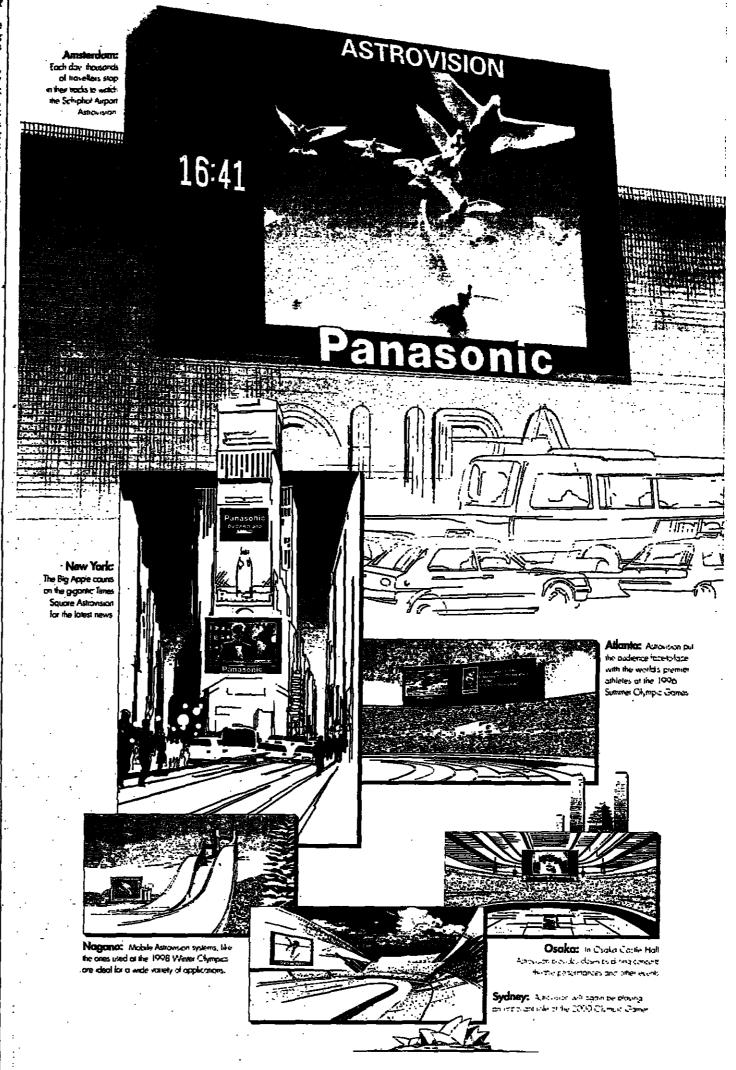
break even for the year offers after a profits warning before exceptionals, against in May. The shares were Shares in Dawson Inter- pre-tax profits of £11m last time. Dawson, owner of the

The shares fell 5%p to 16p from film to film (\$21m).

then trading at 58p. Derek Finlay, a manage-

ment consultant and Heinz executive who returned from group said it had not ing in the UK, closures in executive chairman, said the received any credible offers. the US and professional fees. would try to recover its commore from Italy and possibly the Middle East.

PANASONIC ASTROVISION GETS THE MESSAGE ACROSS, **AROUND THE WORLD**



Astrovision is keeping people informed and entertained in cities from Amsterdam to Hong Kong, Sydney to Leverkusen, Atlanta to Tokyo. Created by Matsushita Electric—a leading electronics innovator and manufacturer of Panasonic- and Technics-brand products—this giant video screen system shines brightly through the strongest sunlight, and lights up the night with vivid, detailed images.

Panasonic Astrovision—where the action is.

Matsushita Electric Panasonic/Technics



LOUISE KEHOE EAGLE EYE

Lost in a maze of misinformation

Searching for an impartial website can be difficult, particularly when many internet directories are not what they seem

"On the internet they don't know you're a dog," a New Yorker magazine cartoonis once wrote beneath his sketch of a dog staring at a computer screen.

Turning that commentary on its head, it might also be said that on the internet, you don't know when you have found a dog. Internet directories used to search fo websites are not always what they seem. Most of the best known directory services present websites chosen on their merits, or selected automatically by search engines that pick out keywords to match search

Then there are those that promote websites of companies and organisation that pay to be included in their listings. A good example is GoTo (www.goto.com) which offers market driven" searching. GoTo is very open about how it makes money. Search results are tagged according to how much advertisers pay if you choose to access their websites. Search for football, for example, and the results are ranked according to the amount each website bid for top billing under this search term, rather than any type of relevance ranking.

Users might wonder about the value of GoTo's service, but the company is to be commended for full disclosure. What is the difference, after all, between its approach and that of the more lamiliar telephone Yellow Pages, where businesses buy advertisements to make their listings more eye-catching? As compared to the trickery that many websites employ to capture the attention of supposedly uphlased search engines. GoTo is perhaps a more

But other web directories - in particular specialised websites – may not be as forthcoming, Determining, for example, whether an internet travel guide recommends hotels based on sponsorships or on the opinions of travel experts is not always easy. The problem is that the lines between advertising and editorial have yet to be clearly drawn in the world of internet publishing. Until they are, the quality of all web publications will come under suspicion.

Yet another approach to web searching was launched last week when Direct Hit (www.directhit.com) made its debut on the HotBot search service, ranking websites according to their popularity among web users

By analysing the activity of millions of previous internet searchers, the company determines which websites most users have chosen as relevant for any particular subject. You get esults that other web users have found "consistently useful" says Gary Culliss. chairman and co-founder of the start-up company. This helps to sort through the dozens, sometimes hundreds of selections that a "raw" search engine may return.

The results are usually Impressive, Initial searches tend to put commercial websites, particularly those with something to sell, at the top of the list. The Direct Hit option sorts out the wheat from the chaff. It is not foolproof, but it is often an improvement over the apparently random selections of a search engine. As Direct Hit continues to analyse the results of users' searches it can only get better. One drawback may be that it may take some time for new websites to

Most of us have separate business and private lives. Yet when we send e-mail it is not always clear whether representatives of our

achieve the popularity

the top of the list.

needed to promote them to

companies or as individuals. This can lead to confusion. especially if a message is widely disseminated on an e-mail list or newsgroup. Let's say, for example, that you send an e-mail commenting on local politics. Are you speaking as a voter or as a business executive? One clue might be whether you send your e-mail using your corporate

CONTRACTS & TENDERS

THE REST OF READ this detained a loss tree; the formational Development Association in various continues to

The Lender in open to all builders from creatings that conform to the entering of their ongot for Tenders faranced by the World Bank. The Manutor of Public Works through the Satisfact Fooder Board, motive tenders from processed builders to subject their buls at social const. April for the construction of the Satisfact Arbeits, real sections.

e-mail address. Yet many people send personal e-mail messages from their office

desks. On the other hand. you might send a business e-mail from your home computer using a personal e-mail account. Does this make the communication unofficial and therefore not hinding if it relates to a business transaction? Often people attempt to

avoid any possibility of misunderstanding by adding a disclaimer to e-mails: Opinions expressed are those of the writer and not XYZ Company". What we need is the electronic equivalent of an official letterhead": e-mail forms that can be used to send business messages and perhaps some attractive

electronic stationery for

personal notes. The latest e-mail software such as Microsoft's Outlook 8 and Qualcomm's Eudora Email include ontions that enable users to create e-mail stationery. In Outlook, for example, you can choose from several template designs or create your own. It should be standard practice for corporate

e-mails to go out with the company's logo attached, nuch as business letters are normally written on corporate stationery. Electronic stationery would not provide a sure means of authenticating the source any more than it would in the world of paper and printers - but it should help to avoid confusion between business and personal -mail.

Perhaps the more official look of e-mail written on electronic letterhead might also encourage users to choose their words more carefully; not a bad thing in an era of litigation based on electronic records. Any why not dress up your personal e-mail with some fancy "epaper" to give it a personal touch? No doubt

would like to see e-mail continue in its raw text format. "Faster to download and unfettered by silly graphics," they will no doubt say. Yet I am reminded of the pre-web days of the internet when it seemed ridiculous to dress up text databases with colour, page design and pictures. Tens of

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TECHNOLOGY SEX ON THE INTERNET

tangled web

Pomography is among the fastest-growing sectors, says **Christopher Price**

Sex on the internet is big business, Just ask Seth Warshavsky, the 24-year old owner of Internet Entertainment Group, one of the biggest producers of adult on-line video and other pornographic material.

He expects his Seattlebased business to increase revenues this year to \$50m from \$20m. "Business is growing at a tremendous rate," he says. In California, Danni Ashe, a veteran of the internet sex scene at 29, predicts a 33 per cent rise in revenues this year to \$3.5m from her site, Danni's Hard Orive.

Such is the market's rapid growth that Forrester Research, the US research group, last week increased its estimate of the industry's revenues this year from \$185m to \$500m. Even this, admits Mark

Forrester, is conservative, a month. with the real figure possibly closer to \$1bn. "We know of at least three sites doing more than \$100m a year. And there are hundreds of sites out there." Putting exact figures on

an industry where most participants are reluctant to talk is difficult. But anecdotal market research suggests that 40 per cent of adults with an internet connection regularly visit sex Mr Hardie says the rea-

sons for the popularity of sex few cents 'per click' by the on the web are twofold: pay sites for every visitor demand and convenience. "It's available and it's in the privacy of your own home. The anonymity of the intermedium for this kind of pay site. thing."

itself among the most innovative in embracing elecneered the use of secure site's "hit" rate and improv-

the use of graphics, particularly "streaming" video, which gives the impression of video by running still images together quickly. But to paint a picture of

an homogeneous industry rould be misleading. The industry is as diverse and fragmented as the internet itself, reflecting the very low barriers to entry. The range of pornography

There are sites set up by amateurs, including the pop-ular "cam" sites where individuals and couples set up a camera in their homes to film their every movement. These sites are usually free. At the other extreme, literally, are the hardcore sex sites, which will usually

demand a hefty subscription

on offer varies enormously.

price for their services. Mainstream sex sites generally fall into two categories. Pay sites charge monthly subscriptions to view their material. Danni's Hard Drive for example, which contains hundreds of photos of large-chested young women, including its proprietor, claims 22,500 sub-Hardie, senior analyst at scribers, each paying \$14.95

> So-called free sites support themselves by sponsorship and banner advertising. However, many, which promise all kinds of erotic fare, are rarely that gener-

Many are set up by proprietors of pay sites to lure unsuspecting visitors - often with false offers of sexy photos. They will usually include a default which will only allow the visitor to exit via the pay site. Other free sites are paid a

they pass on. The same Java technology is employed to deny the visitor the opportunity to exit from the site

visitors up for lengthy peri- webposse. Such sites list the internet sex industry is ods, clicking up cents for the offenders and fraudulent empowering. "Stripping and tronic commerce. It has pio-sending site, increasing a operators. navment systems, as well as ing its value to advertisers. in the US but who refuses to into the male psyche and the internet commerce.

be identified, admits to steal-The industry itself is deeply divided between those that want to offer a genuine service, and those that for either financial or mischie-

vous reasons, do not. "Crime is rampant, widespread and pervasive," says Mr Hardie. "And there's nothing anyone can do about

e-auestion

Why is the internet sex industry so. successful?'

Mr Warshavsky admits: We have a tremendous problem with theft and copyright abuse. It never stops.

Mr Warshavsky employs two lawyers full time pursuing litigation against thieves, who will typically download the videos and pictures from IEG's websites. Hardle dismisses pts at legal action as "a grain of sand in a desert" against the problem of content theft.

websites set up to expose Other defaults in different them, such as www.no-The industry has shown sites can tie unsuspecting cheats.com and www.apic-

One sex site owner, based

ing images. "Everyone does it. The internet's supposed to be about the free exchange of information. That's all I'm doing.

He refuses to say what his full-time occupation is, but claims his site makes barely enough to cover costs. Others take a similar view.

believing the internet should not be about making money. Hackers have set up sites, such as www.passwordz.com. to publicise the passwords of pay sex sites. That has prompted proprietors to invest heavily in security software.

Despite the complaints of the established internet sex industry participants, it is clear that they also benefit from the fraudulent and had service offered by many. "The big established sites, like Playboy and Sex.Com, are getting bigger because of their brand and service," says Mr Hardie.

Ms Ashe puts her success down to establishing her site early, and her high profile as a former stripper and dancer turned web entrepreneur. "I was the first female performer on the web, and I was Other attempts to stop lucky, I love performing

> She believes that far from being exploitative of women, the sex industry offer women an amazing insight

power play men use." She admits, however, that it is a career not suited to all women. "You have to have a Mr Warshavsky, who like lopean rally h

many in the internet adult content industry started his career in the telephone sex market, points to heavy investment as underpinning

"We invested \$3.5m in equipment, content and marketing before we even started, and we continue to spend \$1m a year on promo-His IEG group also pro-

duces all its own content, mostly from a warehouse near its offices in Seattle. "We've got a lot of desirable content exclusive to us," he says. "This includes 10 of the hottest sex actresses, who can only appear live on our sites.'

iEG, like most adult content sites, is investing heavily in video technology. Technology allowing seamless video broadcasts on the internet is moving closer. "We already have a lot of

hotel clients and cable companies on exclusive contracts," says Mr Warshavsky. It is a trend he believes multimedia developments. "The internet and television will converge, which will open up even more opportunities for us."

This concludes the series on



JOHN W. HUNT

Intuition is more than just a hunch

claim that only 12 per cent

of adults in any society are

strongly intuitive. In an age

where devising solutions to

complex problems is a huge

service industry, it is not .

surprising to see much of

the current management

training aimed at identifying

those who are more intuitive

Identifying solutions to

Rubik's Cube was far less of

Instinctive decision-making is in fashion and the search for intuitive managers is on

Dear Professor Hunt. I am intrigued by one of my managers, whose short time at the company to date has been peppered with impressive feats of instinctive problem solving. Her CV punctures the lie that it is merely beginner's luck, but am intrigued when she tells me she "just knows" the likely outcome of her actions. In my experience such intuitive clarity of thought is rure, not to mention unorthodox. How does she

Prof Hunt replies: For a long time people running businesses have been intrigued by the role of intuition - hunches about how things will occur or how information is related.

However, only recently has intuition come under rigorous scientific scrutiny. As an article in the Psychologist journal ("Knowing Without Knowing Why", May 1998) put it: "Intuition has been an uncomfortable, and therefore, for most of this century, a neglected notion in psychology.' Well, things are changing After decades of being

intuition, are common

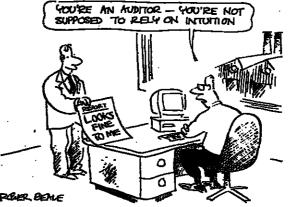
business problems rarely follows the rational processes so admired by planners and researchers. Often these solutions appear warned about the as bolts from the blue or at uncertainty of hunches, the end of a hazy and chief executives are now meandering cognitive being encouraged by DITOCESS. management gurus to play There are similarities here their hunches. Personality with the intuitive way that tests, claiming to assess children learn. For example,

than the rest

a challenge to most children than it was to adults. Similarly, most children This change has been cope with modern technology far better than driven on two obvious fronts. First, there is their often bewildered growing awareness that parents. The author of the there are some individuals Psychologist article, Guy in the business world who Claxton, argues that children use an implicit are better able to foresee events, to select options, to learning approach in which devise strategy, to select they simply play with the puzzle (or the personal winners. And, while academic researchers have computer) and pick up, avoided wavs of without thinking, the patterns that emerge. Adults understanding the role try to figure out how things played in this by intuition. others - such as human work, to find logical, resources specialists and sequential explanations. The consultants working with child's unconscious chief executives - are trial-and-error learning noticeably less coy. appears to have parallels with the thought processes Second, the creators of one ommonly-used personality questionnaire, Myers Briggs,

of an intuitive manager. Ironically, research has shown that intuitive learning is at its most effective when the patterns are complex - for example, multiple sources of information, few apparent rational links - and counter-intuitive. Those with intuitive ability are tolerant of this confusion and do not try to force data into a rational emignation. Instead, they try to visualise the whole to reduce its complexity. Frequently, they create two-dimensional pictures to explain their insights to others. In short, they create their own

Rubik's Cubes. The articulation of this insight is often a tortured process. Lunch can become a series of chess-like moves as they co-opt the salt and



pepper, knives and forks, to communicate their perception of events. Such modelling arises from a need to give substance and form to a fleeting hunch; to make sense of a bolt from the blue. Many intuitive managers,

of course, fail to explain their insights to others. If forced, they fall back on rational explanations, yet to the listener it is clear that this post hoc rationalisation provides very little evidence of the journey to understanding that took

place. In all this, however, it is

as well to remember that intuition is a fallible guide to action. Claxton argues that it is no less so than logic, but then we have all met the highly intuitive executive whose reputation is that one in 10 of their ideas comes off. It is not surprising that most of us return to more conventional thought processes which time has shown to be comforting, if not always effective. And it goes without saying that rational explanations

are much easier to sell. But what of the environment in which intuition is perceived to

flourish? Contrary to popular myth, stress is not conducive to intuitive activity. Low personal stress levels and a relaxed approach to the problem in question appear to be beneficial. Konrad Lorenze a Nobel Laureate for medicine in 1973, is quoted by Claxton as saying: "If you press too hard nothing comes of it. You must give a sort of mysterious pressure and then rest, and suddenly Bing!...the solution comes. Claxton concludes his

summary of theories with a quote from the Book of Ecclesiasticus: "The wisdom of a learned man cometh by opportunity of leisure and he that hath little business shall become wise." In an age of obsessively measuring what it is that each of us contributes, one wonders what this observation might mean for the role of intuition and one of its key outcomes - creativity - in organisations.

John W. Hunt is Professor of Organisational Behaviour at London Business School and a consultant to private and public sector clients. This column appears formightly.

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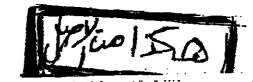
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European rally lures buyers

ELIROPEAN OVERVIEW

followed up Monday's tenta. tive recovery with a more determined rally yesterday, as investors shrugged off the recent crises in emerging

markets. The problems of Russia. Latin America and Asia may not have gone away but share prices had fallen far enough to attract investors. The yield on the benchmark

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bund dropped to yet another money supply growth in two benchmarks on Monday

come down, there is liquidity support and a lot of the valuation extremes have been taken out of the market."

There was some support to 2,744.87, while the broader its results.

from mild inflation data in Eurotop 300 index gained The best performing sector Germany, where a preliminary August reading pointed especially as bond markets to an annual rate of prices continued to be supportive. growth of just 6.7 per cent. "Inflation is clearly lower 10 year Garman government than expected and, with underperformed the other 587.44.

Germany having slowed but rebounded strongly yes-By Philip Coggan,

Markets Editor

"The correction was justified, the markets had become far too expensive," said David Kidde; head of Schuhmacher of Nikko suffered from their exposure to the process of the process o

stocks in countries which

FTSE Actuaries Share Indices

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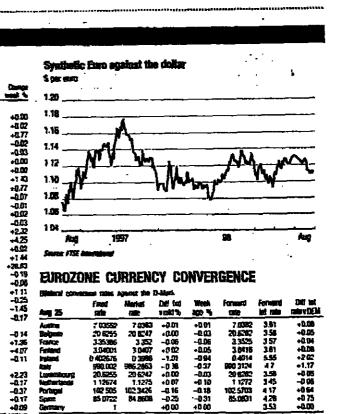
European equities at Hill Surope. "The first public to the Russian crisis, Samuel Asset Management statements from [Rundes-rebounded strongly with bank directors] after the come down there is liquidity summer break are likely to at Equ 46.29 and Deutsche Rank Reu 2.10 higher at Equ Bank Ecu 2.10 higher at Ecu The FTSE Eurotop 100 65.69. UBS gained Ecu 10.90 index rose 53.88 or 2 per cent to Ecu 325.76 on the back of

24.01 to 1.190.30. The FTSE of the day - up 3.7 per cent -Ebloc 100 index, comprising was information technology, where Cap Gemini jumped are planning to be part of Ecn 7.80 to Ecu 152.80 and the single currency, had SAP rose Ecu 17.10 to Ecu

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Corporate radar.

FINANCIAL TIMES

No FT, no comment.

U.S. \$250,000,000 Canadian Imperial Bank of Commerce

(A Canadian Chartered Bank) Floating Rate Subordinated Capital Debentures due 2085

Notice is hereby given that for the six months interest period from August 25, 1998 to February 26, 1999 the Debentures will carry an interest rate of 5.8125% per annum. The Interest payable on the relevant interest payment date, February 25, 1999 against Coupon No. 25 will be U.S. \$297.08 and U.S. \$2,970.80 respectively for Debentures in denominations of U.S. \$2,970.80 respectively for Debentures in denominations of U.S. \$10,000 and U.S. \$100,000.

By: The Chase Manhattan Bank London, Agent Bank August 26, 1998

○CHASE

U.S. \$250,000,000 Canadian Imperial Bank of Commerce (A Canadian Chartered Bank) Floating Rate Subordinated Capital

Debentures due 2085

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August 26, 1998

SOFTE

er is hereby gwen diat Irwin 24 August 1998 in 23 February 1999 (183 days). Notes will Carry an interest rate of 3.54375% per annum, Interest psychole on 23 February 1999 will amount in USD 297.06 per USD 10 000. Note.

Agent Bank Société Européenne de Banque, Société Anonyme

For a tul copy of the FORTUNE BRANDS, INC had-yearly report for the penod ending June 30, 1998 please contact: Graeme Osborne 20 Fenchurch Street, London EC3P 3D8

FORTUNE BRANDS

US\$20,000,000 Series 2 in accordance with the terms and condusons of the bonds, the rate of intervet for the unterest period strenger for the unterest period 25 August 1998 to 25 February 1999 has been fixed at 6 H125°s per annual intervet period on 25 February 1999 will be 12524,819 44 on cach 1851,000,000 principal articular of bonds.

Mecklenbergh Investment and

U\$6115,000,000 Series 1

Agent: Morgan Guaranty Trust Company JPMorgan

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Resurgent bond issue raises \$4.2bn

State Bank of India yesterday announced that its issue of savings bonds to expatriate Indians - dubbed Resurrent India bonds - had raised \$4.2bn.

said it was the largest debt issue in Indian history, with 74,000 subscriptions from non-resident indians in 27 countries averaging about \$50,000 cach.

The bonds were launched in an effort to bolster India's foreign exchange reserves and strengthen confidence in the aftermath of the country's nuclear tests, which triggered international sanc-

tions led by the US. "It is heartening that cent depreciation each year," every single concentration of Indian population in the world has contributed to this programme," Mr Verma said.

More than half the total was raised from Indians in the Middle East. Expatriates in south-east Asia accounted for almost 20 per cent, while the balance came from the US and Europe.

The US share was smaller than expected, after delays in obtaining regulatory clearance in some states.

"Non-resident Indians world-wide have very great faith in the fundamentals of the Indian economy," said Mr Verma. He said applications jumped from 35,000 to 74,000 over the last week. vindicating the decision to

keep the issue open. The issue, launched on August 5, was extended by a week, prompting fears that the amount raised was falling short of expectations.

Technical squeeze lifts German bund prices

GOVERNMENT BONDS

By Vincent Boland in London

GERMAN BUNDS raced ahead yesterday as a result of a technical squeeze, leaving other European markets trailing. Safe-haven buying remained a factor, but a rush to settle open positions in the futures market was the main driver, dealers

said. The September future settled 1.24 higher at 114.00 in a hectic session on the DTB, with nearly 800,000 contracts traded by early evening, after touching 114.07, a high for the contract. The squeeze was the result of a shortage of deliverable bunds to meet all the open positions in the

Although analysts said the

that level, there was considerable underlying support for bunds from the turmoil earlier this year. in Russia and good news on UK GULTS endured a the domestic inflation front.

Further evidence that German inflation is non-existent came yesterday when import prices showed a fall in July. In the cash market, the yield on the benchmark 10-year bund continued to fall, ending at 4.16 per cent, one tick above its lowest level. Bunds outperformed The market settled down US Treasuries, with the later, but the spread still ended 3 basis points higher spread widening to 117 basis

points from an overnight level of 109 points. Other European markets rose slightly but all sharply underperformed bunds. Ten-year spreads on both Italian BTPs and Spanish bonos widened by 8 basis points Adams at Barclays Capital. relative to the German mar-

market looked overbought at ket, undoing some of the IS 30 year bond yield European monetary unioninspired convergence seen

> choppy session, again largely on technical factors emanating from the sterling swaps market. Early yesterday the swap spread had soared above 100 basis points as investors betting on spread-narrowing tried to unwind positions that anaextremely expensive to hold.

at 87 basis points for both the 10 and five-year sectors. "Investors who put trade plays on have been forced out of their positions because they were too painful to maintain," said Kevin

points in very early trading. TREASURIES remained in a tight trading range in the morning session in spite of a rally in US shares and the latest strong economic data reports. The market was also awaiting

> debt policy plan. The 30-year bond, the benchmark for long-term: interest rates, rose is to 100H, yielding 5.464 per cent. Among shorter-term issues the two-year note was unchanged at 100%, yielding 5.200 per cent, and the 10-year note climbed % to 102H, sending the yield down

the release of Russia's latest

settled 0.19 up at 111.23, well to 5.271 per cent. Since lafe last week, when below the day's high of 111.65, with nearly 130.000 Russian instability sparked a contracts traded on Liffe. run on Treasuries and sent the long bond yield to record The 10-year spread between gilts and bunds also jumped

ping slightly below 130 basis little sign that investors are ready to take profits.

Rven a 100 point morning gain in the Dow Jones Industrial Average did little to draw investors out of Trea-

suries, as has happened in the past. "It's surprising that bonds haven't taken out a lot of that flight to quality bid. despite the strong economic data," said Terrence Pigott.

head of government trading at Datwa Securities America Beating expectations. existing home sales reached a record 4.93m in July, a 4 per cent rise. Consumer confidence fell in August but remained strong. Such strength would normally trigger Treasury selling, but most investors are convinced raise interest rates in the

Liffe in race against time to make electronic connection

24.30

The pressure is on the London exchange to bring forward the introduction of its new daytime trading system, writes Edward Luce

ith just a few weeks before the London International Financial Futures and Options Exchange introduces its daytime electronic trading system, the markets are increasingly focusing on the merits of the competing

lent rate of return. However, Mr Verma said systems on offer. Recent problems on Matif. the rate compared favourathe French derivatives bly with recent sovereign bond issues. "Argentina, exchange, where trading on its NSC-VF system has had Brazil, Turkey, Poland and Mexico all paid much more to be suspended on several than we have paid." recent occasions owing to wild price volatility, have

State Bank will use its concentrated minds. newly acquired dollar funds to price loans aggressively. "We will lower the benchmark lending rates," said Mr Verma. However, analysts doubt how many foreign banks will follow State Bank Either way, it highlights in offering tighter spreads to some of the unforeseen diffi-Indian borrowers given curculties Liffe could experience to emerging markets. when it goes electronic.

intends to keep about \$1bn

in foreign currency and

swap the remainder into

rupees, giving the Reserve

Bank, India's central bank,

\$3bn in foreign exchange

The money raised

intended for investment in

infrastructure. State Bank

will lend to some projects

directly, while it will also

invest in government securi-

ties and offer a share of the

Economists said the inflow

of funds would help support

the rupee, but questioned

the cost. "In rupee terms you are looking at a 7.75 per cent coupon and about 10 per

said the chief economist at

one foreign bank in Bombay.

Many doubt that State Bank and the government,

which shoulders all but one

percentage point of the for-

eign exchange risk per annum, can find infrastruc-

ture projects with an equiva-

finance institutions.

reserves.

minbörse, which boasts by far the longest-running screen-based system, is also believed to have encountered similar difficulties, although less recently than

"Everybody's been focusing on the benefits of electronic trading, but there are also icebergs out there which have not yet been spotted," said one derivatives head at a US investment bank in London. Liffe says that Liffe Con-

nect, its new system, will be Matif, which experienced able to execute far more the problems on its gilt and sophisticated orders than French government bond can the DTB's ageing screenfutures, put the volatility down to teething problems based system. This could include "multiple leg" trades such the with its pricing system.

"butterfly", where several

orders can be executed

simultaneously. Such tech-

nology is essential for the

Germany's Deutsche Ter- trading of short-term interest rate contracts and

> The DTB's main contract. the future on the 10-year German government bond, is a relatively simple product that can be traded without complex manoeuvres.

The DTB system isn't really equipped to undertake sophisticated manoeuvres such as the butterfly," said one trader. "This is why the short-term interest rate contract on the D-Mark is still almost exclusively traded on Liffe's trading floor."

owever, Liffe is faced with two basic problems. First, in the absence of a proper daytime electronic system, volume continues to flow to Frankfurt. No matter how sophisticated Liffe Connect is, it numbingly painstaking could be introduced too late.

The system will be only be made available for trading in equity options this November. Other contracts, including the vitally important bond and interest rate futures, will have to wait until mid-1999 before the chance to go electronic. "There's a danger of Liffe

closing the stable door after the horse has bolted," said one broker in London. Second, there is no guarantee Liffe Connect will be as sophisticated as the mar-

ket hopes it will be. The pressure is on Brian Williamson, the new (and the first full-time) chairman of Liffe, to introduce the system earlier than mid-1999 for

all other products. The danger is that this could lead to the cutting of corners in what is a mind-

development process

"The best guess is that Liffe Connect will be the most sophisticated system because it will - by definition - be the next generation," said Matthew Fosh of SGF Chase, a brokerage house. "But judging by the sophistication of existing systems that doesn't necessarily mean very much."

ne caveat that Liffe might well worth observe is that many in the market believe the emphasis on developing an

"open architecture" screenbased system is exaggerated. Open architecture makes easier for users to interface with other screen-based systems, including other exchanges. But given the technological revolution also

taking place among users

themselves, such a goal

might be over-stated.

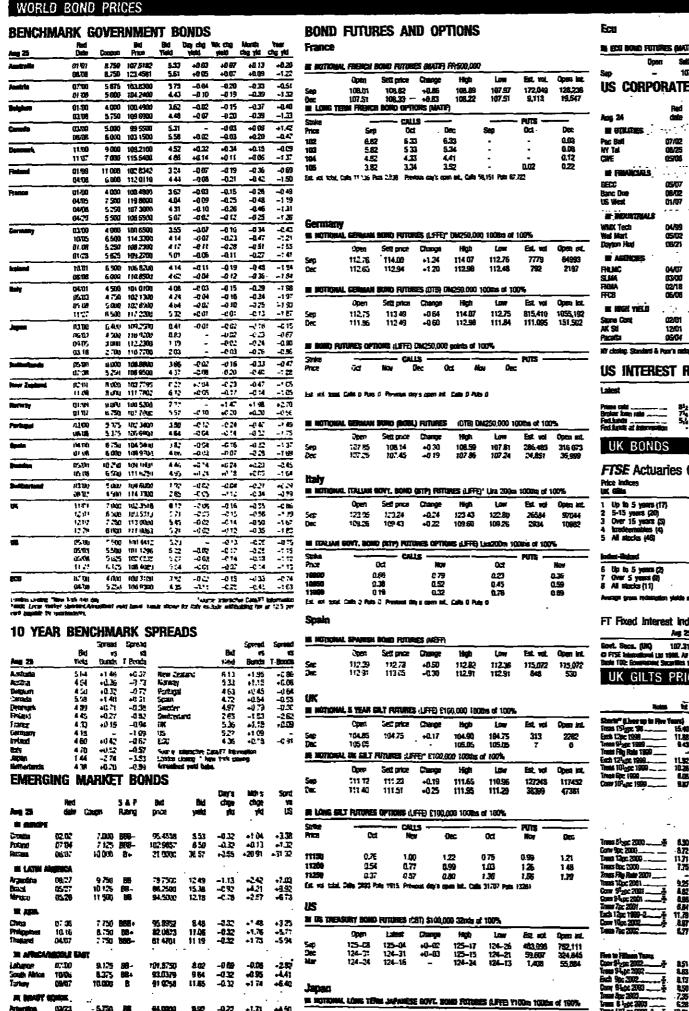
Edward Condon, director at investment bank CSFB, says banks themselves will increasingly be providing users with integrated CSFB's Prime Trade,

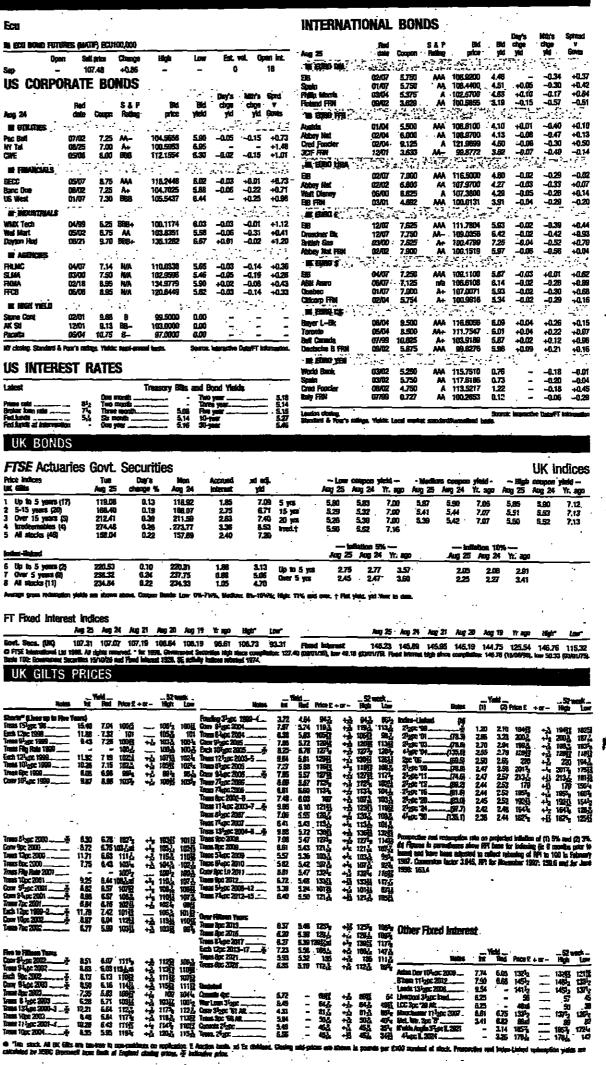
launched this year, enables its clients to trade products on every exchange from one screen, either through the internet or through a direct line to CSFB.

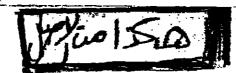
As a clearing member of each exchange, CSFB deals with all the back-office details itself. For the enduser, this is as open as the architecture can get. Yet in practice, the user is routeing orders to several incompati

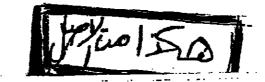
ble systems from one screen. Quite what this means for Liffe is another matter. Only one thing is certain: the market is not standing still while Liffe's new system ges-

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FINANCIAL TIMES WEDNESDAY AUGUST 26 1998 *

CURRENCIES & MONEY

Yen and commodity currencies drop

MARKETS REPORT By Simon Kaper

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The yen sank yesterday as finance minister, again con-

threats to intervene for the

He said that although the yen if markets were dis-rupted, he saw to such dis-ruption now. This undid when Mr Miyazawa contra-when Mr Miyazawa contraweeks of work by policymakers - including Mr Miya-zawa himself - who had been warning that Japan Neil Parker, treasury economist at Royal Bank of Scotland in London, said: "He

makes these comments that seem totally bizarre." Mr Miyazawa's about-turn yesterday recalled his first words in office last month. At a late-night press conference, he had said he thought

Japan should stop intervening for the yen and the stock slides in the "commodity" market. The currency had currencies those of Norway, instantly plunged.

He and numerous officials and other countries that Kiichi Miyazawa, Japan's then spent several weeks export rapidly cheapening insisting that Japan still tradicted his colleagues' believed in intervention. On Monday Eisnke Sakakihara the senior finance ministry Monday, yesterday suffered official known as Mr Yen, its biggest fall since October Japan would intervene for had issued the sternest 1994 H was fixed 10 per cent

dicted him yesterday. The market concluded that Polish zloty suffered with it. Tokyo remains divided over been warning that Japan intervention. The yen rose again, a day after Norway was poised to intervene. The yen, which had been rallying within its recent Y141-Y147 had raised interest rates and range against the dollar, indicated that it would stop intervention. The yen rose against the dollar, fell back. climbing Y0.9 to close in trying to stabilise the cur-London at Y144.7.

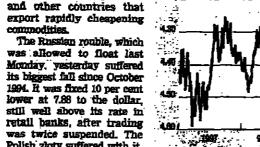
Yet dollar/yen remains, krone and the Swedish bizarrely, a sideshow. The krona, which it again dragged down, hit their low-POUND IN NEW YORK

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Canada, Australia, Russia 426



The Norwegian krone fell

short-term interest rates to

90 per cent to support the bolivar. The Australian dol-

lar hit another 12-year low. In Canada it was a case of The Bank of Canada surrency for the moment. The prised traders by not intervening for its currency, which promptly performed better than usual, dropping only 0.2 cents to C\$1.550 est levels against the D-Mark for two-and-a-half years. Venezuela raised against the US dollar.

> This is no time to be an emerging market currency.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

The devaluation of the rou- hold out until after its presi-

Hong Kong, Brazil and suit, says Mr Lachman. Argentina - to survive. He But he thinks that the notes for instance that Bra-main effect of the rouble's zil, whatever its problems,

The two pees most likely to go are those of Venezuela and Colombia, says Mr Lachmatter of time before Venezuela devalues, even if the the dog that did not bark. country might be able to

> IN OTHER CURRENCIES

ble has kept pressure on dential elections in Decempegged currencies all over ber. Inflation is running at close to 40 per cent, the oil Yet Desmond Lachman, price has sunk, and yet the head of emerging markets currency has barely moved research at Salomon Smith so far. If Venezuela devalues Barney in New York, expects tis close trading partner Colthe major pegs - those of combia might have to follow

crash and Russia's partial has strong foreign exchange default will be more subtle. The lesson of last Monday, says Mr Lachman, is that the Group of Seven and the International Monetary man. He thinks it is only a Fund will not step in to save every country from collapse. Previously many investors had thought that Russia was too big to be allowed to

devalue and default. This means that holding emerging market bonds turns out to be riskier than it seemed. Investors will therefore demand higher interest rates from countries such as Brazil, says Mr Lach-

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Franch Franc	32 - 32	34 - 34	34 - 32	34 - 38	3% - 34	31 - 3
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US\$100,000,000 Subordinated Collared Floating Rate Notes due

Notice is hereby given that for the interest period 26 August 1998 to 26 February 1999 the notes will carry an interest rate of 5.4375% per annum. Interest rate of 5.4375% per annum. Interest psyable on 25 February 1999 will amount to US\$277.92 per US\$10,000 note and US\$2,779.17 per US\$100,000 note. Global Agency and Trust Ser Citibank, N.A., London

36 Angust 1998 CITIBANCO

BANQUE NATIONALE DE PARIS
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Colleged Floating Rate Motes due 2003

denomination of USD 5.0 per denomination of US payable on the later February 25th, 1998.

ALLIED DOMECQ £200,000,000

Allied Domecq Financial Services plc (the "Issuer") 6% per cent. Guaranteed Convertible Subordinated Bonds ("the Bonds") due 2008

Guaranteed on a subordinated basis by Allied Domecq plc (the "Guarantor")

Redemption Notice

NOTICE IS HEREBY GIVEN that in accordance with Condition 8(c) of the Bonds that the Issuer has elected to redeem all of the outstanding Bonds on 5th October, 1998 (the "Redemption Date") at £1,000 per £1,000 nominal amount together with interest accrued to the Redemption Date.

£1.000 nominal amount together with interest accrued to the Redemption Date.

Payments of principal and interest on the Bonds will be made against presentation and surrender of Bonds and unmanured Coupons relating to such Bonds (whether or not attached or delivered) shall become void and no payment shall be made in respect of them. Where any Bond is presented for redemption without all unmanured Coupons relating to it, redemption shall be made only against provision of such indemnity (including security) as the Issuer or Goazantor may reasonably require.

Bondholders are reminded that in accordance with Condition 7 of the Bonds, Bonds may be converted into Ordinary Shares of the Guarantor at the Conversion Price of 604p per Ordinary Shares at any time up to and including 28th September, 1998. A Conversion Right may be exercised by delivering the relevant Bond together with all unmatured Coupons appertaining thereto to the specified office of any Paying and Conversion Agent listed below, during in each case, its usual business bours, accompanied by a duly completed and signed Notice of Conversion in the form obtainable from any Paying and Conversion Agent. A circular to holders of Registered Bonds has been posted today.

Payment per Bond on redemption

Walke of Shares arizing on conversion of a Bond Payment per Bond on redemption

Value of Shares arising on conversion of a Bond (excluding fractional entitlements)

890,723

1,000.000 16,500 1,016,500 Value of Shares*

niddle market quotanen of 538p per share on the London Stock Exchange for 34th August, 1998. Contact: Cazenove & Co. Duncan Hunter 0171 588 2828 Principal Paying and Couversion Agent The Chase Manhattan Bank, N.A. Crosby Court, 38 Bishopsgate, London EC2N 4AJ

Paying and Conversion Agent Chase Manhatan Bank Luxembourg S.A. 5 Rue Plaetis, 1.-2338 Luxembourg Grund

CHF 150 million 31/2% Bonds 1997-2001 FORD CREDIT EUROPE PLC Brentwood, England

 Swiss Security Number:
 550,501

 ISIN Number:
 CH0005505018

 Common Code:
 7150539
 Common Code:

Credit Suisse First Boston was Informed that, effective June 1, 1998, the legal name of Ford Credit Europe pic has changed to "FCE Bank pic".

The conditions of the above Bonds remain unchanged and no stamping of securities will occur.

By order: CREDIT SUISSE FIRST BOSTON

Sep 0,080 0,170

0.250

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Notice of Early Redemption

NationsBank

U.S. \$500,000,000

Floating Rate Senior Notes due 2000

Notice is hereby given pursuant to Condition 5(a) of the Terms and Conditions of the Notes that the Issuer shall redeem all the Notes on October 5, 1998 at 100% of their principel amount plus accrued interest. On and after October 5, 1998 interest will ceese to accrue on the Notes. All conditions precedent to such Redemption

FISCAL AND PRINCIPAL PAYING AGENT The Chase Manhattan Bank
Trimity Tower, 9 Thomas More Street, London E19YT

PAYING AGENT Chase Manhattan Bank Luxembourg S.A. 5 Rue Plastis, L-2338 Luxembourg Grund

By: The Chase Manhattan Bank London, Fiscal and Principal Paying Agent

OCHASE

Wool producers in uproar over stockpile freeze

Critics have warned that the Australian government's move could lead to greater protectionism, writes Gwen Robinson

this month to freeze wool sales from the country's stockpile for 12 months has caused uproar in the

wool industry. The decision overturns a commitment to maintaining government to purchase stockrile sales and has now run into legal barriers, fuelling uncertainty over supplies at a time when international wool prices are weak and demand is faltering.

The Australian Council of Wool Exporters, one of the industry's main bodies, said yesterday the government was "damaging Australia's reputation" with its prevarication over the wool stock-

After announcing the stockpile freeze in early August, the government found it could not legally enforce the decision without calling a special session of parliament to approve the

changes However, indications that John Howard, prime minister, intends to call an early election in October make it unlikely that parliament will be reconvened to pass the legislation necessary to freeze stockpile sales for the

October quarter. The stockpile, effectively a downturn, weakening Euro-

ment's decision earlier of 4.7m bales after the government abandoned its wool reserve price scheme.

The old scheme, established in 1974, was responsible for the massive pile of unsold wool, requiring the bales that could not achieve a set minimum price. The government bought the bales at the set price, warehoused them and resold

them when prices improved. The system faltered in the late 1980s when wool producers were setting high base prices. Market prices plunged as recession hit, the stockpile swelled and weak prices prevented the wool being resold.

The new stockpile system was intended to stabilise prices and clear the backlog of debt with quarterly sales of stockpiled wool.

Under the scheme, Wool International, a statutory authority, was appointed to oversee stockpile sales at a rate of at least 182,000 bales every three months. When wool prices slid last year, the government reduced the sale rate to 90,000 bales a quarter.

However, the system has run into problems this year amid the Asian economic

he Australian govern- lished in 1991 at a peak level auction supplies in the domestic wool market. As prices fell, the government proposed to freeze

stockpile sales in order to reduce supply and increase The plan divided the industry, proving unpopular among key wool growing and exporting associations

but receiving strong support

from some regional wool

growers' groups.

An industry review in late July rejected the idea of freezing stockpile sales and the government agreed to abandon the proposal. Days later, it abruptly reversed its decision and announced the 12-month freeze.

The decision was seen as a direct response to the growing popularity of One Nation an extremist party that has made big gains in rural areas on populist policies, including trade protectionism. The government, a coalition of the Liberal and National parties, saw it as a way to win favour among

nitics warned the decision would lead to greater protectionism and a return to the policies which originally created the mountain of unsold wool. quota system, was estab- pean demand and strong. The uncertainty over policy



lia's image as a reliable wool supplier, they said.

Wool exporters also feared the freeze would open the way for competitors in Australia's traditional wool markets and encourage a shift to cheaper, synthetic fibres

After the freeze was announced, wool prices reached a four-year low before climbing. They faltered when news of the legal se created further confusion, but have recovered in the past week. Industry leaders, warn that the recovery will be temporary until the issue is resolved.

Wool International, mean while, suspended sales following the government's

however, the body must clear 90,000 hales by the end of September and sell at least another 90,000 bales in the final quarter. The stockpile, now at 1.1m bales, is due for depletion by the end

ick Warburton, the body's chairman and an outspoken critic of the government's decision, warned that sales would have to resume unless legislative changes were made. We have no intention of defying the government, but we do have an intention to comply with the law," he

Tim Fischer, deputy prime minister, further angered wool groups yesterday by

national could proceed with sales for the current quarter ~ about 16,000 bales must be sold to meet the quota - and then wait for legislative changes in the final quarter The deadlock over the stockpile has proved embar rassing for the government

highlighting the hastiness of "It is becoming a source of increasing frustration that members of the trade cannot respond adequately to requests from overseas principals and customers as to what is going to happen with the proposed freezing of the Wool International stock-

month copper closed last

thing close to a recession

Deutsche Bank Research.

pile," Westarmers Dalgety, a

Freight rates hit by tanker over-supply

The global tanker market is looking increasingly oversupplied in the context of collapsed crude oil prices and bulging international inventories.

have fallen almost 40 per cent in the past six weeks; further market weakness.

cent of the existing fleet, were on the order books of the world's shipbuilders. A total of 67 new ships have been launched so far this year, with another 113 due before the end of the

vessels since 1976. The impact of all these new tankers is bound to depress freight rates even further. Analysts are now beginning to forecast, in general terms, the collapse of some of the more debt-

The biggest order books for new tankers are with South Korean and Japanese construction yards, with 153 and 120 ships respectively. China is in third place, with 44 ships, but Chinese shipyards are now finding it

night at \$1,634 a tonne, down the renminbi, the Chinese "Current prices are CHITTETICY. "The scale of the problem already discounting somenow facing tanker owners is given by a comparison of with total stocks at about 7% weeks of consumption, not

Freight rates for tankers

the outlook for 1999 is for According to the latest figures from shipbrokers SSY. in the first six months of 1998 the world tanker fleet grew by 3.6m tonnes and at the end of July 454 new ships, totalling 46.3m tonnes and representing 16.7 per

year. In 1999 there are 234 tankers due to be floated, the biggest delivery of new

exposed of the world's ship

very difficult to compete for new orders, largely because

of the relative strength of

tant route, the Arabian Gulf-Japan. On July 10 the char-

JOTTER PAD

TARREST P

tanker for this route cost about \$46,000 a day; by this week the rate had fallen to about \$28,000." says John Banaszkiewicz, director of SSY Futures, the derivatives wing of SSY.

Earlier this year, the tanker market was being seen as the saviour of shipowners, as the bottom fell out of the dry cargo freight

"Low oil prices enticed storage refineries to build inventories to record high levels; the recent collapse in tanker freight rates is seen by many as an indication that there is scarcely room left for another barrel of oil to be stored," says one industry specialist.

With the world oil market now at saturation point, tanker owners are hoping promised production cuts by the Organisation of Petroleum Exporting Countries will actually take hold and bring the global crude oil market back to balance. The other main hope is

that La Niña - a reversal of the disruptive El Niño abnormal global weather system - will arrive with a vengeance, and induce a severe northern hemisphere winter, giving a desperately needed boost to demand for crude oil and distillates. tering of a 250,000-tonne

Brent blend crude oil hangs on to small gains in reverse following the relatively unmoved. Three-

GRAINS AND OIL SEEDS

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MARKETS REPORT

By Gary Mead and Kenneth Gooding

Brent crude oil prices held on to their small gains of Monday on the International Petroleum Exchange, but traders were not hopeful the breached, given the massive

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SOLD AND DISCUSSION 15086

PRECIOUS METALS

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global inventories now in stocks was expected by most

The October-dated Brent crude contract was \$12.60 a barrel in late trading, compared with Monday's close of \$12.55, while on New York's Mercantile Exchange dealers were awaiting the latest figures from the American

Petroleum Institute. A modest drop in crude

Precious Metals continued

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MI GOLD COMEX (100 Trey oz.; S/trey oz.)

47 177

On the London International Financial Futures Exchange the day was busier than of late in cocoa futures, with total trading volume of 15,713 lots. September cocoa closed

down £6 at £1,019 a tonne. the lowest since March 6 1997, with investment fund

Sop Dec May July Sop Total

of the day. Coffee futures staged a minor rally on the back of

US investment fund buying. September contract The ended \$45 higher at \$1,678 a tonne, with a total of 7,773 lots traded for all months. The trend in copper stocks

on the London Metal Exchange has gone sharply

February and July. Another rise of 3,350 tonnes was reported yesterday, following one of 6,825

133,000 tonnes drop between

tonnes on Monday. This means the exchange's copper stocks have jumped by 3.6 per cent to 295.675 tormes so far this week.

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MEAT AND LIVESTOCK

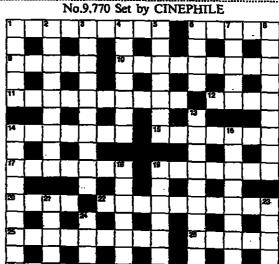
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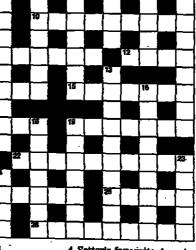
14, 15 Author Sadler's not 17 Eco-friendly monarch like another's grass? (7)
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do with the union? (7) brings benefit including

22 What Alice had opposed in 23 a set of false teeth (10)
25 With fashionable teetotal- 24 ler about, cried out for prohibition (9)

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Tweedledum sald (5)
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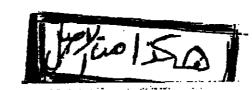
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16 Divert to consider? (9)
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FINANCIAL TIMES WEDNESDAY AUGUST 26 1998 ight rates
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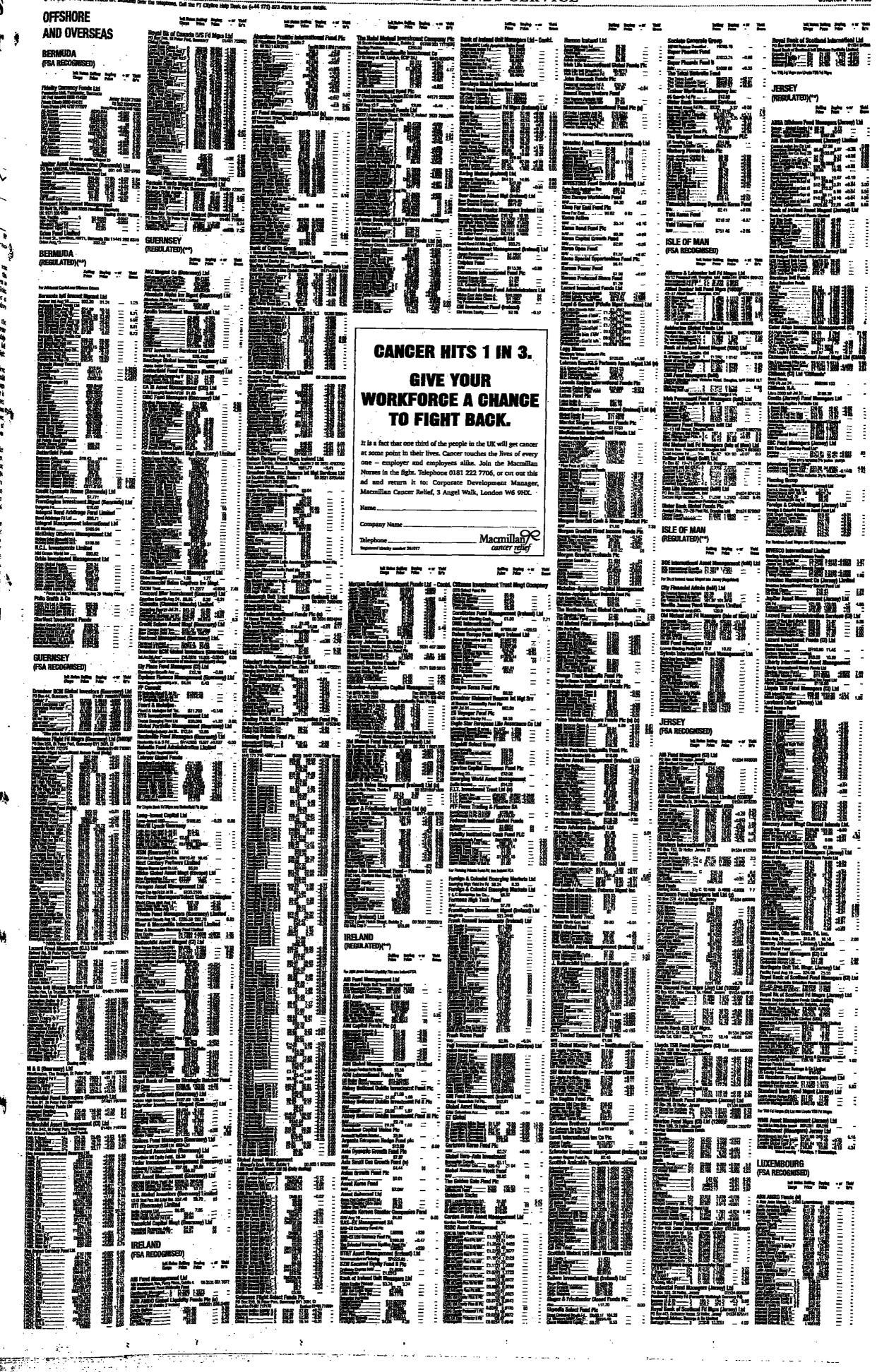
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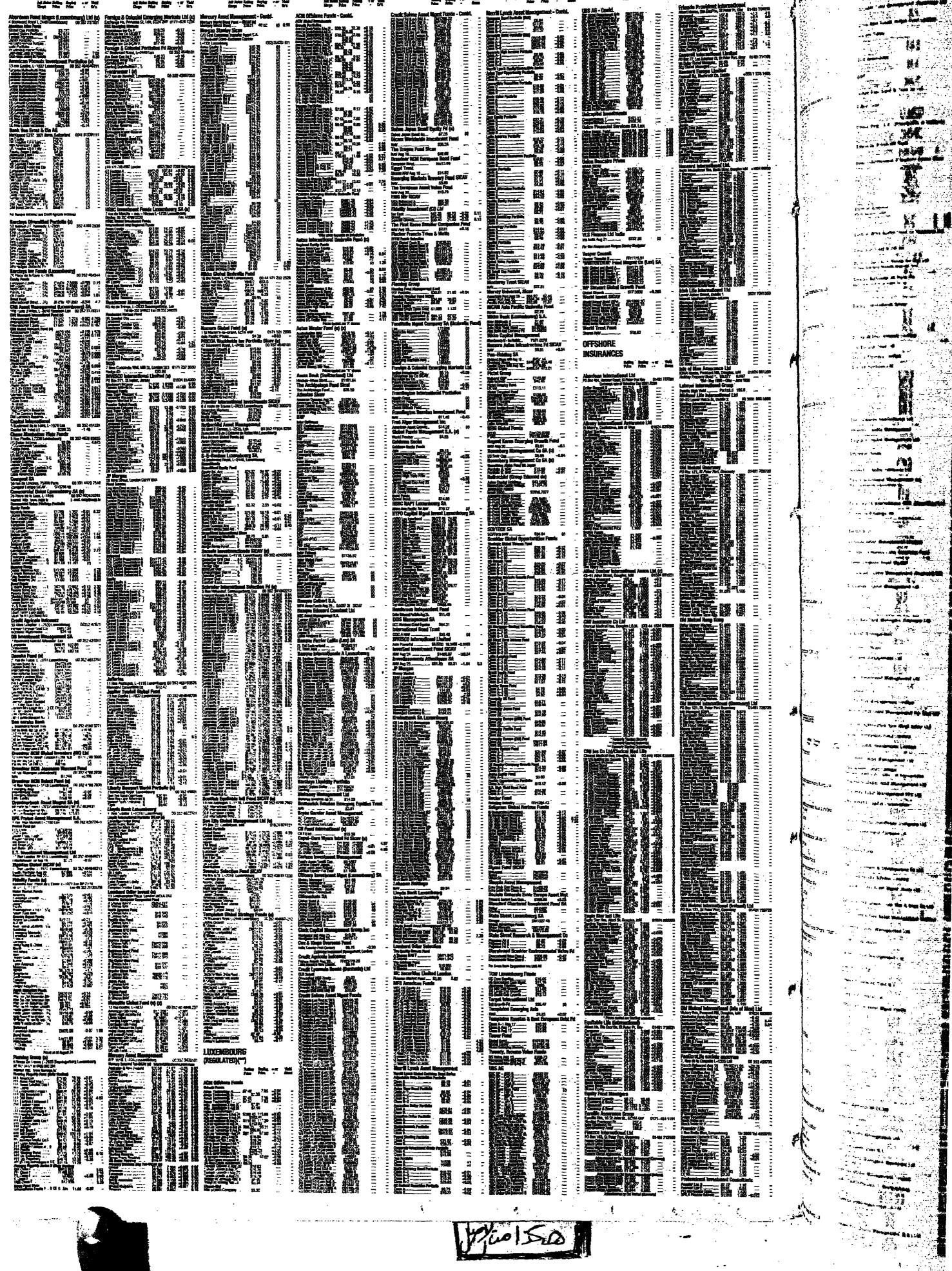
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Offshore Funds

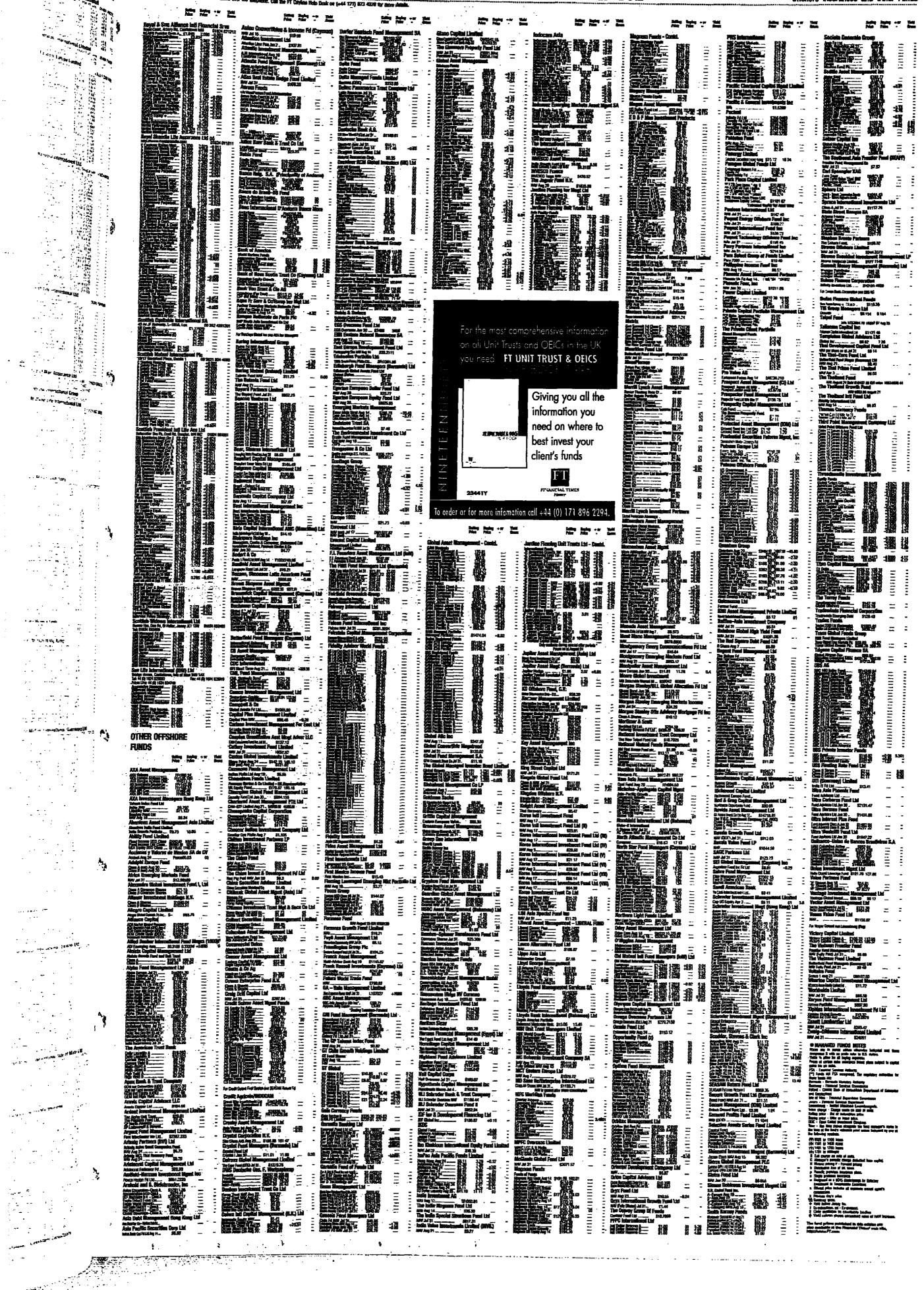




FINANCIAL TIMES WEDNESDAY AUGUST 26 1998

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds



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Bid news and strong global gains boost equities

MARKET REPORT

Another session of fast and furious moves in stock prices saw London's equity market build confidently on Monday's good closing performance, helped along by more takeover action and impressive showings by international markets.

The FTSE 100 index finished the session in good recouping much of last Fri- and again at the outset of

the performance of the senior index. the FTSE 250 also made progress, notching up a 44.3 gain at 5.100.3. largely on the back of the £1.25bn cash bid for insurance broker Sedgwick, from Marsh & McLennan of the

But the smaller stocks were left behind by the top 350. The FTSE SmallCap index struggled all day and eventually closed 3.5 down

Impressive performances has risen 177.4 points, from Wall Street on Monday

markets, provided a powerful kick-start for London. The Dow Jones Industrial

Average managed to end a see-saw Monday session 32 points ahead and both Hong Kong and Tokyo delivered positive responses, helping to calm some still-ragged nerves in London.

Big gains across most of the continental bourses, especially Frankfurt and Paris, added to the gradually improving general outlook in London, as did the firmer trend in the gilts market.

insurance arena, the third in the extreme volatility in the equities but is underweight the past couple of months. UK market, there are still in Japan, the Far East and The bid for Sedgwick plenty of market strategists comes hard on the heels of

Friends Provident's agreed stocks. 2744m bid for London & Manchester, the life assurer, launched only last week, and Kohlberg Kravis Roberts' bid for Willis Corroon last month. Dealers insisted there is more restructuring to come in the general insurance stocks.

Footsie hit its session high, 5,655.6 in mid-morning, as the build-up of takeover

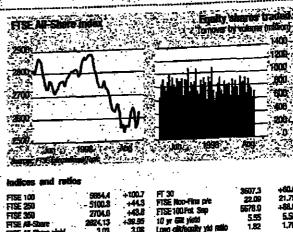
who see good value in

Scottish Rouitable Asset Management said yesterday that it had restructured its portfolios to "reflect a positive position on bonds in the UK and US markets" expects both UK and US decline in the new year. equities to outperform cash. rebalancing its equity portfolies from a neutral to a post-

day's 190.4 decline. Although trading yesterday, plus good for celebration at news of height. Although some SEAM remains positive on never looking like matching showings from most Asian the latest takeover in the observers remain wary of the prospects for European

> SEAM said it expects the UK economy to grow by a year and forecasts a "soft landing", with inflation at 2.8 per cent by the end of this year. It does not see a need for interest rates to rise funded from lower cash from the current 7.5 per cent weightings - and said it and said rates could begin to

Just about the only disappointment was the low level of turnover, which at 6pm



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Sedgwick bid raises stakes

COMPANIES REPORT By Peter John and Joel Kibazo

The latest bid among insurance brokers marked the second stage in the glopalisation of the UK sector. And at 225p a share, the offer by Marsh & McLennan of the US for Sedgwick represented a 57.9 per cent premium over the insurance group's closing price on

The offer values Sedgwick at £1.25bn and comes a month after rival Willis Corroon agreed to a £950m takeover by KKR, the US buyout

It also raised the stakes in the game not just for the leaders but also for smaller companies in the sector.

Dealers were reviving stories in a Sunday newspaper earlier this month that Moradvising Aon of the US on a possible counter bid for

One broker said the aggressive Marsh offer would translate to about 230p a share for Willis, which was marked up 24 to 199p. Sedgwick jumped 70%

SG Securities recommended Jardine Lloyd Thompson. Analyst Tim Young said a relative yield

valuation put a take-out arm should be worth 500p a price of 350p a share on JLT share after the demerger, while a price/earnings comparison put it at 320p.

Allowing for the smaller size and different nature of the group. Mr Young targeted 250p a share. The shares rose 191/4 to 1941/4p. **BAT Industries** held early

gains amid positive coma date for its tobacco and insurance demerger. Dresdner Kleinwort Ben-

recommendation on BAT and other brokers were positive on the stock. Morgan British American Tobacco

The date of September 8

for the new shares to start trading was earlier than expected. And BAT's dismissal of the threat of legal action against the demerger shares rose 20% to 647%p. Guardian Royal Exchange

lifted 12 to 2900 with Merrill Lynch raising its recommen-"neutral". The broker gave a price target of 310p-340p for the shares and increased its Stanley Dean Witter said the medium-term recommenda-

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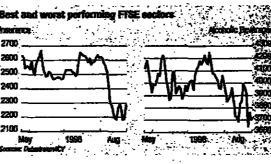
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Merrill said the group was . trading at a four-year rela-

Aero-engine group Rolls-Royce shrugged off recent weakness as the market celebrated the announcement of new orders to power the British Airways fleet. A statement from BA said

the International Aero Engines consortium, in which Rolls is involved with Pratt & Whitney, was to supply the engines to the 20 Airbus A320s it ordered. BA also took options on a further 129 A320s. In addition, the UK carrier

said Rolls was among three aero-engine makers tendering to supply engines for Boeing aircraft it is also buying. The shares jumped 20% or 9.6 per cent to 236p, the best performer in the FTSE 100. Volume was 6.7m by the

Morgan Stanley Dean Witter and HSBC were said to have reiterated their positive stance on the stock while several specialists on the sector suggested the stock had been oversold. However, not everyone is a

"Rolls may have a healthy

All Futures, Options

order book but margins remain a problem." The company reports its figures tomorrow and the

market is expecting to see first-half profits of around £130m, up from £116m a year British Airways, which yesterday confirmed it is to acquire up to 220 new air-

Airbus industrie regional jets, was also in demand. The shares rose 61/4 to 503p. It was reported after the market close that BA chairman Lord Marshall had acquired 10,000 ordinary shares in the company at 502p each. Following the transaction, he holds 63,875

BA shares. BA also said that director Derek Maurice Stevens had bought 20,000 shares, also paying 502p and raising his

BAe in demand British Aerospace was

also in demand following the new orders from BA for the Airbus Industrie consortium. The shares hardened 10 to 430p. BAe holds a 20 per cent fan and one analyst said: stake in Airbus and builds the wings for Airbus air-

> neers, Siebe bounced 12 to wanted, the shares appreciating 20% to 446p. Profit-taking in GKN saw the shares lose 9 to 724p. British Land shares ended HSBC lost ground with the day a penny firmer at firm showing in the Hong 534p.

a £100m bought deal - equiv-

Trading in the stock has been impacted by reports of alent to 8.5m HSBC shares on Monday by Dresdner Kleinwort Benson.

Kong markets overnight doing little to boost senti-

to have placed some of the stock in the Hong Kong market, which has been supported in recent days by talk of hefty government intervention. The shares ended ? lower at £13.67.

Abbey National put on 19 at £11.17 after Schroders reiterated its positive "outperform" recommendation

ICI gained 18 to 686p as the battered stock recovered from five-year lows. On Monlowest level since July 1993. Since a mid-May peak of craft, including up to 188 £12.44, the shares have lost 45 per cent of their value.

One dealer said the stock had been "incredibly oversold", adding that ICI had managed to shrug off any impact of a profit warning from Kalon. ICI's profit warning in July provoked a 22 per cent slump in the share price in three days.

US product approval boosted Celltech by 12% to 237%p. The company is to receive royalties on an inflammatory bowel disorder treatment marketed by Centocor of the US.

Cairn Energy fell 31 to 130%p after a results state-ment that included news that testing of the Halda-l proved fruitless. Shares in Selfridges hard-

ened 31/4 to 2481/sp following confirmation that British Land subsidiary Boldswitch In the rest of the engi- had acquired a further 3.6m ordinary shares in the comcent and taking its holding in the retailer to 8,775,855 shares, or 5.75 per cent. British Land shares ended

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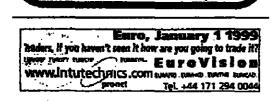
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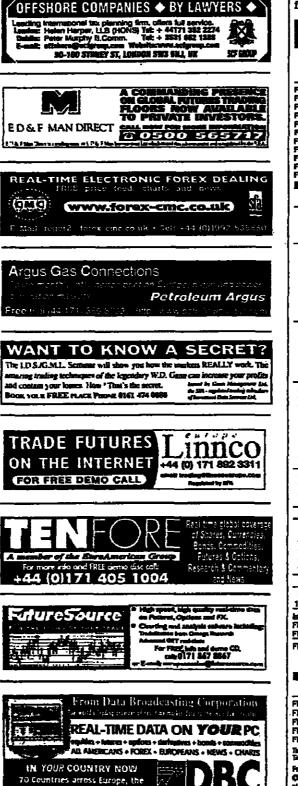
Forex, Futures & Options



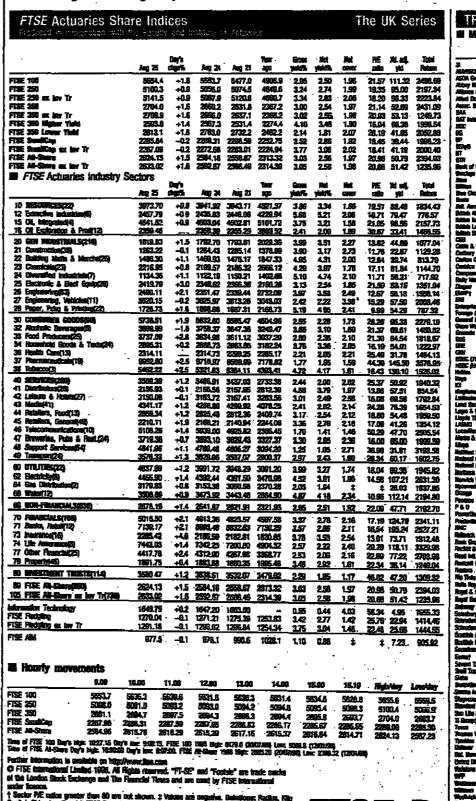




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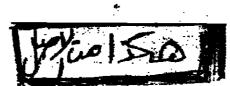




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Denmark (34)	37 0.8	387.88	389.89	400.53	491.66	6.6	1.57	425.33	386.49	390.49	398.53	488.98	506.48	257,59	295.97
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Greece (37)295.	2 -29	267.44	268.84	276.18	848.03	-2.5	1.46	304,40	276.60	279.47	285.22	882.88	333.20	260,24	-
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Mexico (28)995.		900.07 429.49	904.77 431.74	929.48 443.53	.10514.17	-2.5 -1.4	. 259 . . 204	1016.24 479.95	923.43 438.12	932.99 440.64	952,20 449,71	10783.24 445.19	1901.98 562.38	995.24 985.58	1794.99 402.57
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Sweden (4D)515.9	8 <u>–</u> 0.7	466.64	469,08	431.88	629.28	0.5	1.96	516.35	469.20	474.05	483.82	626,30	628,19	439.98	486.65
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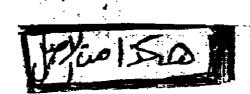
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EMERGING MARKET FOCUS

Bourses rally as buyers seize their chance

WORLD OVERVIEW

Global equity markets made rally vesterday, as investors sharp falls in share prices offered a buying opportumity, writes Philip Coggan.

There was not much in the nomic or political news to explain the rebound. Russia

ping from 7.14 to 7.88 to the dollar, despite the commityet another attempt at a prime minister Viktor Chernomyrdin, to defend the curdecided that the recent rency. And there was still no restructuring of Russia's

Meanwhile, three Russian banks - Uneximbank, Menatep and Most Bank - agreed to merge. The stability of the financial system has been ing its problems; the rouble consistently queried since

outside Russia there was not start buying shares again, fell to a 20-month low, template either.

news on the terms for the next potential trouble spot in the minds of many global investors, but yesterday the Venezuelan bolivar, the tar- man government bund fall- some disappointing tender get of devaluation specula- ing to yet another historic offers for Ionian Bank. Ionition late last week, opened low. firmer with the help of Asian equities started the mercial Bank, said that the higher money market rates. ball rolling yesterday with tender would be cancelled

ment of the reappointed much in the way of bad especially as recent falls in Europe rallied signifi- Dow Jones Industrial Averprime minister, Viktor Chernews for the markets to conbond yields have made equicantly with Frankfurt age trimmed its losses in Latin America may be the ative to the rival asset class. ground lost during its 5.4 per quickly gained 100 points investors in Zimbabwe are. Bonds were on the march yesterday, with the yield on

German banks

However, on the plus side, day to persuade them to Hong Kong, although Taipei Europe rallied signifi- Dow Jones Industrial Averties look more attractive rel- regaining more of the late Friday trading. The Dow

cent decline on Friday.

Athens was an exception, the benchmark 10 year Ger- falling 3.5 per cent after an's parent company, Com-

The unbest mood spilled

Novartis, expected to

report tomorrow a 11-15 per

cent rise in first-half net

profits, rose SFr41 to

SFr2,486. Roche certificates

eained SFr185 to SFr15.610.

were out of favour. Esec

tumbled SFr200 to SFr1,000

pany and news of a planned

to their four-year-old issue

price and compared with the

SFr5,600 at which they were

MADRID fulfilled expecta-

tions set early in the day; by

pulled back from the losses

trading in June 1996.

This took the shares back

High-tech stocks, however,

SF16 to SF1299.

restructuring.

found a floor at a level about 10 per cent below the all-time high of 9,867, recorded in mid-July, with US investors still willing to "buy on the dips". It rallied Perhaps all investors most bourses modestly and held again in three from around that level on needed was a fairly quiet higher, including Tokyo and months.

August 11 and August 21.

and finished 15:81 or 1.93 per

Analysts noted that the

market was given a mild fil-

lip by early strength on Wall

Street and a sense that the

falls of recent days, partly

attributed to downgrades in

the value of Latin American

Two of the biggest recent

fallers - Banco Santander

and BBV - made early gains

though Santander again

ended lower, Pta65 down at

Pta3,205, while BBV closed

MILAN also improved,

1.1 per cent up at Pta2,330.

opening more than 1 per cent higher and extending

that to 25 per cent at the

end of trading, with the Mib-

tel index registering a rise of

sell-off on disappointment

that the tender for a major-

ity stake in Ionian Bank had

failed to live up to the mar-

ket's high expectations. The

or 3.6 per cent down at

from an early low of 2,405.86.

The banking sector was

567 to 23,603.

interests, were overdone.

cent higher at 836.10.

rally which started when the

vesterday.

to Harare slide

bracing themselves for more pain as the equity market seen it decline by 70 per cent in the last year.

Yesterday, the industrial : 180 index posted its second consecutive 100 point loss as foreign investors baled out it closed 138.67 or 2.21 per cent down at 6,142.01. A sharp fall in congiomerate Delta Corporation, which accounts for more than a quarter of the 69-share index, contributed to Monday's decline.

Dropping commodity prices, a compensation package for war veterans, a land redistribution programme and political uncertainity have all weighed on the market and analysts expect the decline to continue.

Christopher Hartland-Peel. Africa specialist at Standard Bank, said: "The bear market is one year old and, typically, these things tend to last two years." Having hit an all-time

high of 12,081 in August 1997, the last 12 months have seen market capitalisation decline from \$5bn to around

The slide, and the collapse of the currency, which has led to an effective devaluation of around 45 per cent in dollar terms, was triggered by the government's plan for ATHENS succumbed to a a Z\$4bn compensation packeconomists and donors said it could not afford.

ment confirmed plans to general index finished 93.24 acquire nearly 1,500 mainly means of redistributing land. threatening a sector that is a substantial contributor to exports.

hard hit, losing 5.5 per cent, with several issues quoted The government has since ask-only with no buyers reduced the number of farms throughout the session. for compulsory purchase, but villagers and peasant Ionian Bank and Commercial Bank both fell 8 per farmers have taken matters into their own hands and moved onto some of the Written and edited by Michael properties. the close the general index Morgan, Gary Mead, Peter Hall

Farmers have also been hit by a fall in commodity



down 30 per cent this year, while prices have also fallen for gold and other minerals.

Although companies have continued to report favourable results, many now expect that to change as the slow South African economy and weak rand hits exporters and rising interest rates. now about 35 per cent, make borrowings more expensive. Analysts say that weaken-

ing economic fundamentals, including increasing inflation, have contributed to a poor environment for investis looking so cheap that one should be investing, but the climate is just not right," said an analyst.

But one of the biggest rea sons for the decline has been the loss of confidence in the government's ability to manage the economy and the country as a whole

"What we have here is a confidence crisis with the government failing to manage the economy. The government is playing too many lobbies to have an effective and clear-cut policy," said a London-based fund manager.

He added: "You only need to look at other countries in the region such as Botswana and Mauritius to see what good management can do for

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Dow rushes higher with 100-point gain

US shares roared back in morning trade, as yields in the Treasury market remained near historic lows and rising European stocks set the stage for a 100-point rise in the Dow Jones Industrial Average, writes John Labate in New York.

domestic interest rates." said Dan Matthison, head stock trader at D.E. Shaw Securities in New York. Turmoil in the Russian market last week helped push the yield on the 30-year Treasury bond, the standard for long-term interest rates, well below the 5.5 per cent level. Since then, Treasury yields have remained in a tight

After a series of choppy essions, investment money flowed into many sectors considered oversold. "The market was down and there is bargain-hunting going on now, but it is tempered by concerns in overseas markets," said James Weiss, deputy chief investment officer of equities at State Street was 77.62 higher by midday Research in Boston.

The result, said Mr Wetss. is that investor money is focused on two broad segments. The favourable interest rate environment has caused financial stocks to rebound, and investors are also buying high-visibility large-cap companies, especially those in the consumer, technology and pharmaceutical industries, with overseas

exposure limited to Europe. per cent or 13.93 to 1.102.07. year earlier.

which is weighted in technology issues, rose 20.81 to 1,811.63 while the small-cap Russell 2000 was up 2.12 to

395.82 Among Dow member stocks, J.P. Morgan gained \$3% to \$122% and Travelers was up \$1% to \$55%.

Dell Computer was up \$3% "The real factor here is to \$123, as the stock continued to gain ground following last week's earnings report. The company said yesterday it would open a manufactur-

ing centre in Brazil. Sunbeam also pushed higher, up \$1 to \$81, on recently announced reorgan-

Retail stocks were strong gainers, but Gap slipped \$14 to \$64% after PaineWebber downgraded the stock to an "attractive" rating.

TORONTO traded more than 1 per cent higher at midsession, deriving confidence from Wall Street and the performance of west European markets as concerns over Russia's financial crisis took a back seat.

The 300 composite index at 6.326.47 in volume of 45.3m shares.

The banking sector staged a 1.9 per cent advance after taking investors on a rollercoaster ride in recent weeks, including a 2.5 per cent tumble in the previous session.

Bank of Montreal propoed the sector up with a rise of C\$1.15 to C\$82.55 after posting third-quarter earnings of C\$1.31, unchanged from last year. Bank of Nova Scotia Dow was off its earlier highs. C\$30.25. slightly exceeding but still ahead by 79.81 to analysts expectations with earnings of 68 cents a share, dard & Poor's 500 gained 1.3 compared with 76 cents a

Buenos Aires recovers

Latin American bourses rallied at midsession as gains in North America and Europe brought out bargain hunters in regional markets.

BUENOS AIRES led the advance with a rise of 4.8 per cent in early afternoon trade after the bolsa hit a 34month low last week. The Merval index was 19.78

SAO PAULO climbed 3.3 per cent, helped by government measures announced

ing dollar investments in the country. The Bovespa index

CARACAS was 2.6 per cent ahead at midsession as the market on the view that a currency devaluation might not hurt the economy as much as originally

82.26 to 3,266.68. 0 16.86 at 3.429.87.

investors jumped back into thought. The IBC index rose

MEXICO CITY also edged ahead with the IPC index up

The early gains on Wall Street enabled FRANKFURT to look beyond continuing worries over Russia and Asia and the Xetra Dax to close 153.65 or 2.9 per cent higher at 5.407.03.

The big three banks were at the centre of attention, recouping some of the ground lost in recent sessions as a result of their exposure to Russia where they have outstanding loans of \$30bn (£18bn).

Dresdner Bank jumped DM5.75 to DM91.25 as Goldman Sachs upgraded the stock to its European recommended list, saying that the recent battering of the bank's shares, because of the Asian crisis, had been over-

done. Deutsche Bank put on DM4.10 to DM129.50 and Commerzbank collected DM2.19 to DM57.01.

index with a 7.7 per cent in France Telecom alone accounting for half of the rise. The blue-chip index rose 91.89 or 2.3 per cent to 4.029.32.

France Telecom surged FFr35.10 to a year's closing high of FFr490, benefiting from what one analyst saw as safe-haven status among equities, with no exposure to Asian markets and a solid balance sheet.

peak of SFr1.017, before closwere big winners. Eridania

Beghin-Say put on FFr33 to FFr1,144, Pinault-Printemps-Redoute rose FFr41 to FFr971, Sodexho Alliance FF13.910.

Banks, strong elsewhere in

AMSTERDAM jumped 2.4 per cent, more than recovering from Monday's losses, financials and stocks with rities to date.

Frankfurt focuses on banks

an Asian flavour that had been among the biggest over to CS Group, which index climbed 26.85 to month, and the shares rose

ING gave a lead among the financials, jumping Fl4.40 to F1136.40, as growing expectations for tomorrow's firsthalf figures provided additional impetus.

Vedior, the employment PARIS regained the 4,000 and cleaning group, put on point level on the CAC 40 F12 at F163 on news of a 22 per cent rise in first-half net in the wake of Monday's profits and a forecast of a profits warning from the strong rise in net income for microchip equipment comthe whole year.
Against the trend, Ahold

gave up F11.50 to F157 in the wake of Monday's announcement that the supermarkets group planned to issue Fl4bn of new shares to finance its purchase of Giant Food Inc.

An even worse performance came from Cateco, Cap Gemini, another stock which tumbled F15 or 7.7 per with nil exposure to Asia, cent to F150 after the conpressed up to a new year sumer goods retailer announced a fall in first-half ing FFr51 higher at FFr1.010. net income and forecast a Other defensive stocks substantial drop in activities from ordinary activities for the full year.

ZURICH staged a technical rebound after Monday's losses, led by strong gains in Promodes jumped FFr181 to index put on 131.8 or 1.8 per cent to 7,389.5. UBS shot up SFr18 or 3.5

Europe, were under per cent to SFr587 as it beat performers. BNP gave up market expectations with FFr1 to FFr439. mews that net profit, excluding special factors rose by 5 per cent in the first half. The bank said it had book losses led higher by rebounds in of SFr180m on Russian secu-

New price data hit Jo'burg

SOUTH AFRICA

Johannesburg suffered a to 5,897.6 while industrials roller-coaster ride before eased 0.3 per cent at 6.867.3 closing 2.3 per cent lower and financials tumbled 6.4

of selling in a weak market. The overall index lost 137.5

The weaker bullion price

after the exchange adjusted Monday's closing figures. per cent to 9,850.9.

Higher-than-expected con- took the shine off gold sumer price index data was shares, sending the index also responsible for a spate down 2.7 per cent to 838.9.

Nikkei edges back above 15,000 **ASIA PACIFIC**

Gains in other stock markets gave a lead to TOKYO which rebounded yesterday after the big losses of Monday on concerns about financial stability in Latin America and Russia, writes Alexandra Harney.

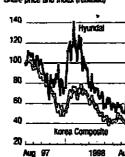
The Nikkei 225 average climbed 84.57 to 15,072.93, after moving between 15,070.23 and 15,226.97.

The Topix index of firstsection issues gained 4.28 to 1,162.58. Advancers outnumbered decliners, 644 to 435, with 195 stocks unchanged.

The banking sector and major industrials remained the centre of attention. The Long Term Credit Bank of Japan, which is at the heart of a government debate about the financial system. fell Y3 to Y57 and was the most heavily traded share. Bank of Tokyo-Mitsubishi, believed to have heavy exposure to Latin America. plunged Y45 to Y1,146. Sumitomo tumbled Y9 to Y1,176. but Sanwa Bank gained Y2

to Y967 Blue-chip stocks and industrial materials companies were mixed. Hitachi. the electronics group, closed computer and electronics dampened by a pull-back in AS2.78. MMI Insurance, how- account by investors.

Sauce Datest country



maker, gained Y4 to Y1,090. Nippon Steel, the world's largest steel maker which has gained in recent weeks,

lost Y2 to Y238. Mitsubishi Electric improved Y7 to Y277 after it was reported that the group would jointly develop defence-related electronics with Lockheed Martin, the US defence and aerospace

In Osaka, the OSE average moved up 69 to 16,146. HONG KONG reversed losses in a late rally, boosted by government buying, which left the Hang Seng

index 44.61 higher at 7,890.09.

HSBC, which fell HK\$5.50 to ever, bucked the trend, HK\$172.50, shaving 71.71 plunging 43 cents or 22 per points off the index.

KUALA LUMPUR staged a technical rebound as Japan's the year to June. stronger finish faelled late SEOUL rose on futuresbuying by investors who decided that Monday's fall had been overdone. The composite index closed 6.97 or 2.2 kets gave a boost to confiper cent higher at 324.17. Against the trend, May-

bank lost 16 cents to M\$3.04 as investors braced themselves for news of sharply lower full-year earnings after the market closed. In the event, sharply higher provisions for losses on bad loans resulted in a fall in net profits to M\$129.6m, far below even the most pessimistic expectations.

SYDNEY received a boost from a A53bn takeover bid for insurer GIO, and the All Ordinaries index closed up 25.90 to 2.627.70.

The bid by insurance and banking group AMP for GIO with investors still unnerved underpinned the market about the outlook for emerg while sending insurance ing markets. The SET index shares higher. GIO jumped A\$1.15 or 28 per cent to A\$5.22, but AMP lost 19 cents to A\$21.69.

QBE Insurance rose 41.2

cents to A\$6.052, Colonial 14

cents to A85.22 and National

cent to A\$1.47 following news of an A\$119.2m loss for

related demand for blue chips as signs of stability in the yen and overseas mardence. The composite index rose 5.08 to 310.23. Hvundai Motor put on

Won700 to Won14,400 as

employees returned to work after occupying the plant during a month-long strike. KARACHI was hit by news that blue chip Hub Power had switched off two of its generators because of fuel shortages, which raised the prospect of another row

between the company and the government. The KSE-100 index fell 18.25 to 980.52 as Hubco lost Rs1.35 to Rs13.75.

BANGKOK gave ground with investors still unnerved lost 2.93 to 230.22.

Analysts said that details of the country's fifth letter of intent to the IMF, approved by the cabinet during the afternoon, had a limited impact as much of the detail up Y4 to Y749. NEC, the The rally was, however, Mutual added 12 cents to had already been taken into



Today we'll be cruising at 40mph at an altitude of three feet.

dellio 1:50.